

# FINANCIAL TIMES

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Why we should worry  
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World Business Newspaper

WEDNESDAY JUNE 12 1996

## Britain

### THE ROGUE PIECE IN EUROPE'S JIGSAW

In a six-page report in today's paper, FT writers take the temperature of modern Britain and examine the issues behind its current conflict with its European partners.



## GM halts Indonesia investment over national car policy

General Motors, the world's biggest carmaker, has frozen investment plans in Indonesia until it receives clarification about the government's controversial national car policy. GM has invested \$1.1bn in Indonesia, where it owns 60 per cent of a joint venture with PT Garuda, a local assembler. The Indonesian government has wanted tax and tariff concessions to PT Timor Putra Nasional, a local company, to develop a "national" car. PT Timor Putra Nasional is controlled by the son of Indonesia's President Suharto. Page 13

## Dispute over chairman stalls Ulster talks

Northern Ireland's all-party talks ground to a halt as unionist parties refused to accept the appointment of former US senator George Mitchell (left) as chairman. Day two of the talks, aimed at forging a new constitutional arrangement for Ulster, ended with Northern Ireland secretary Sir Patrick Mayhew and Irish deputy prime minister Dick Spring proposing that Mr Mitchell should take charge while a sub-committee redefined the chairman's role. Page 8

## Nato likely to extend Bosnia presence

Nato troops are likely to remain in Bosnia after the December 20 deadline for withdrawal, according to the UK Commons defence committee, which says US troops should remain if others are to stay in the country. Page 5

## EU in trade talks with US: European Union leaders arrive in Washington today for bi-annual talks with the US likely to be dominated by trade, especially European concerns about US legislation on Cuba. Page 7

## Record sell-off for Portugal Telecom

Portugal Telecom's secondary global offering of 22 per cent became the country's most successful privatisation to date, breaking all records for demand. Page 13. Madrid may slow telecom deregulation. Page 2

## Europe warned on jobs: Persistent unemployment in Europe risks fuelling protectionism and social conflict, according to a report to be presented to European Union leaders at their summit in Florence next week. Page 2

## China aims to make yuan convertible: China plans to make its currency convertible on the current account before it begins the international Monetary Fund meeting in Hong Kong next year, its central bank head said. Page 12

## Nokia on road to recovery: Finnish mobile telecoms specialist Nokia is recovering quickly from the problems that caused a slump in profits in the first quarter and expects 1996 "to work out in a positive way", chief executive Jorma Ollila said. Page 13

## Thorn 27% ahead: Thorn EMI announced details of the forthcoming demerger of music and rental interests while reporting annual pre-tax profits up 37 per cent to \$536.1m (\$594.8m). Page 13. Lex, Page 12

## Bond defaults likely to rise: Defaults by governments on international bond issues are likely to rise towards the end of the decade, having fallen in the early 1990s, a report by international credit rating agency Standard & Poor's says. Page 4

## Japanese stores chief to quit Hiroshi Hidaka, president of Japanese stores group Tokai-maya, is to resign at the end of the month following the arrests of a former executive and two company officials on suspicion of paying money to racketeers. Exploitation of a ritual. Page 10

## Italy wins Italy beat Russia by two goals to one in a group match in the Euro 96 football championships at Anfield, Liverpool.

### STOCK MARKET INDICES

New York	Dow Jones Ind. Av.	5,715.21	(+27.34)
	NASDAQ Composite	1,238.42	(+4.38)
Europe and Far East	DAX	2,137.5	(+18.59)
	FT-SE 100	3,795.7	(+25.9)
	Nikkei	21,817.2	(+80.47)

### US LARGEST FIRMS RATES

Federal Funds	5 1/4%
3-mth Treas. Bills: 90	5.248%
Long Bond	8 1/8%
Yield	7.89%

### OTHER RATES

UK 3-mth Interbank	5 1/4%	(62 1/2)
UK 10 y Gilt	8 1/8%	(66 1/2)
France 10 y OAT	10 1/8%	(105.1)
Germany 10 y Bund	8 1/8%	(87.1)
Japan 10 y JGB	5 1/2%	(82.225)

### NORTH SEA OIL (August)

Spot Deal	\$18.27	(18.4)
July close	Y 108.73	

### COMMODITIES

Alumina	100	100
Asst. Oil	100	100
Belgian	100	100
Opport.	100	100
Cash/Fp	100	100
Denmark	100	100
Spain	100	100
France	100	100
Japan	100	100
Portugal	100	100
Russia	100	100
USA	100	100

## Largest airline alliance created ■ Pledge to sweep away UK protectionism

# BA and American agree deal

By Michael Skapinker in London

British Airways and American Airlines yesterday unveiled the world's most powerful air alliance and committed themselves to sweeping away decades of UK aviation protectionism. From April 1997, the two airlines plan to co-ordinate their schedules and introduce extensive code-sharing across their networks. Code-sharing allows an airline to sell seats on a partner's flights, enabling it to offer tickets on routes it does not fly. The airlines, which together account for 60 per cent of UK-US flights and 70 per cent of traffic between London and New York, said they would not surrender any of their routes. The airlines said their agreement, which they expect to last "indefinitely", was conditional on

the US government granting anti-trust immunity, allowing them to co-ordinate their operations and marketing more closely. The UK Civil Aviation Authority said it did not appear that any UK or European Union regulatory authority had the power to approve or prevent the deal. However, the European Commission said it would be "examining both this agreement and any other alliances concluded by European airlines to ensure their provisions are compatible with treaty competition rules". The US government has said it would grant anti-trust immunity to the airlines only if the UK agreed to consider a new "open skies" agreement with the US. This would allow airlines to fly freely to any point in the UK, including London's Heathrow airport. The US is also insisting that

the UK grant US carriers fifth freedom rights, which allow them to fly from the UK to third countries. Although UK officials indicated last week that they would oppose the granting of fifth freedom rights, BA said yesterday it was prepared to support a relaxation of the British stance. This would be conditional on the US relaxing the rule which permits foreign carriers to own no more than 25 per cent of a US airline. A senior BA executive said that although the airline was not taking a stake in USAir, "the British

government has a wider agenda than British Airways. Traditionally, it's taken the position that fifth freedoms should be linked to the US changing its investment rules. Although there's no equity involved in this transaction, we would support that. If the Americans wanted to trade fifth freedoms for a change in investment rules, that would be rational". An open skies agreement is likely to reduce opposition to the alliance from other US airlines which had been planning to call for their government to veto the deal. Carriers such as Delta Airlines had said they would oppose the alliance unless it won the right to fly to Heathrow. UK officials said that while no US carrier would be given the right to fly to Heathrow automatically, the rules governing the

allocation of take-off and landing slots favoured new entrants. Under the existing UK-US aviation agreement, American and United Airlines are the only two US airlines permitted to fly to Heathrow. The strongest opposition to the deal came from Mr Richard Branson, chairman of Virgin Atlantic, the independent UK airline, who said the alliance was not in consumers' interests. But the two airlines said that an open skies agreement would bring new competition to the UK-US market, resulting in a reduction in fares. The two carriers said they would appoint a joint team to begin co-ordinating BA's 244 weekly flights between the UK and the US with American's 288 flights a week between the two countries. Each plans to "retain their own brands and identities."

## Crédit Lyonnais plans loan disposal to stem losses

By Andrew Jack in Paris

Crédit Lyonnais, the French state-controlled bank, is again holding talks with the government about how to stem large losses. The bank is considering one of the largest securitisation operations undertaken in France. Under the plan, about one-third of a FF185bn loan it borrowed last year would be hived off into a new company and its shares sold to outside investors. The bank borrowed the money to shore up its balance sheet, and was also allowed to transfer a similar amount in dubious loans to a new company. The European Commission approved the plan in spite of complaints from other banks. This time, the bank and the government are trying to find measures that would avoid reopening the issue of state aid. The securitisation, which is likely to be finalised over the next few weeks, would do little to reduce the bank's restructuring costs, but would provide it with money in the short term and give it greater flexibility in the management of its balance sheet. The talks with the government also include a possible acceleration in the sale of assets still controlled directly by the bank and a range of cost-cutting measures, including more job losses to slash operating expenses. Discussions have accelerated in the last few weeks following a meeting between Mr Jean Peyrelevade, the bank's chairman, and Mr Alain Juppé, the French prime minister, at the end of April. Mr Peyrelevade warned in March that the bank's financial situation had been severely degraded by poor demand for credit and the fall in interest rates. Meanwhile, some of its own financing was "locked in at high rates. The bank's senior executives contemplated reporting a loss for 1995, but after last-minute negotiations decided to cancel some provisions and publish a small FF18m net income. A forecast by Goldman Sachs, the US investment bank, has

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## Italian markets upset after tax reform proposed

By Andrew Hill in Milan

Mr Vincenzo Visco, Italian finance minister, yesterday called for radical reform of the heavily criticised Italian tax system, including urgent measures to broaden taxation of investment income. Mr Visco's comments, in a speech to an Italian parliamentary committee, upset Italian financial markets, which have until now welcomed the month-old centre-left government. The country's stockbrokers' association sent a protest telegram to Mr Romano Prodi, prime minister, Mr Visco and Mr Carlo Azeglio Ciampi, Treasury minister, warning them to avoid making statements which might damage savers' interests while the markets were open. Mr Visco said there was a need for urgent reform in the field of tax on capital gains. He said the government would seek the support of parliament for harmonisation of the fiscal regime to bring under the tax umbrella "instruments which up to now have escaped tax". In particular, he cited the growing market of derivatives.

"This is a question of great urgency and relevance, because it is unacceptable that a large portion of the income typical of the wealthier classes escapes tax or is subject to reduced tax, while other income, notably from employment, is subject to an important and growing fiscal burden," Mr Visco said. The Milan Mibtel equity index fell almost 1.5 per cent in the confusion immediately following his remarks, but later recovered those losses after the finance ministry explained that Mr Visco's comments on the reform of capital gains tax had been misinterpreted. The ministry said Mr Visco wanted to work with stockbrokers and intermediaries to improve the recovery of tax on capital gains, but had not intended to imply that the existing 12.5 per cent tax on interest income might be extended to capital gains, which are taxed only indirectly. Mr Visco, who has been finance minister for just over three weeks, already has come under strong pressure from entrepreneurs in northern Italy to simplify the tax system and reduce the bureaucratic burden. Some small businesses claim that as much as 70 per cent of overall income disappears in taxes and other contributions. In his speech yesterday, Mr Visco proposed a significant reduction in the overall burden on businesses, including lifting the obligation on employers to pay contributions for each employee, which he said amounted to a tax on new employment. Contributions

Continued on Page 13



US Senate majority leader Bob Dole and his wife Elizabeth hold a change of address party during his "going away" party on Capitol Hill. Mr Dole left Congress after 35 years for the harder task of persuading the nation that the White House should be his next residence. Warmth and wit mark exit, Page 12

## American Express to expand in Europe after Visa ban fails

By Motoko Rich in London

American Express, the payment card operator, yesterday disclosed an aggressive international expansion programme in the wake of rival Visa International's decision to drop a proposed ban on European member banks issuing competing cards. Mr Tom Ryder, president of American Express International, said: "Over the next 10 years most of our business will come from outside the US." Last year 80 per cent of its \$16bn turnover came from the US. He said the group, which has 40m customers worldwide, would cut costs by \$250m before the end of the century and aim to increase turnover annually by nearly 30 per cent in international markets. It would increase the number of credit cards it issues, as well as its traditional charge cards - with balances that must be paid monthly - through banks. Until now, American Express has pri-

marily issued its own cards, mostly charge cards, through an internal distribution network. Last month American Express said it planned to issue both types of cards through banks in the US. However, a Visa bylaw prohibits its US members from issuing other cards, apart from rival Mastercard. Mr Ryder said American Express would fight Visa's rule. Visa dropped plans for a similar rule in Europe following a warning from Mr Karel Van Miert, European competition commissioner, that he would "not accept" such a move. American Express launched Optima, its first credit card, in 1987. That proved a failure, forcing the company to take a bad debt charge in 1991. It relaunched a version in the US in 1994 and began issuing a credit card in the UK last year. Visa and Mastercard are well established in the credit-card market. Last year Visa held 54 per cent of the global payment

market in terms of transaction volumes. Mastercard had 31 per cent and American Express, 10 per cent. Visa International yesterday said it was prepared for American Express's expansion. "We expect to compete aggressively in the marketplace with new products," Visa said. American Express has already established distribution deals with banks in Greece, Israel, Turkey, Portugal, Venezuela, South Korea and South Africa. It has also launched credit cards in Hong Kong and Canada. Mr Ryder said the company issued more new products last year than in the previous 10 years. He said American Express could offer banks the prospect of signing up premium cardholders and merchants who were prepared to pay higher rates to use the cards. He said the average restaurant transaction on an American Express card was 80 per cent higher than those on bank-issued credit cards.

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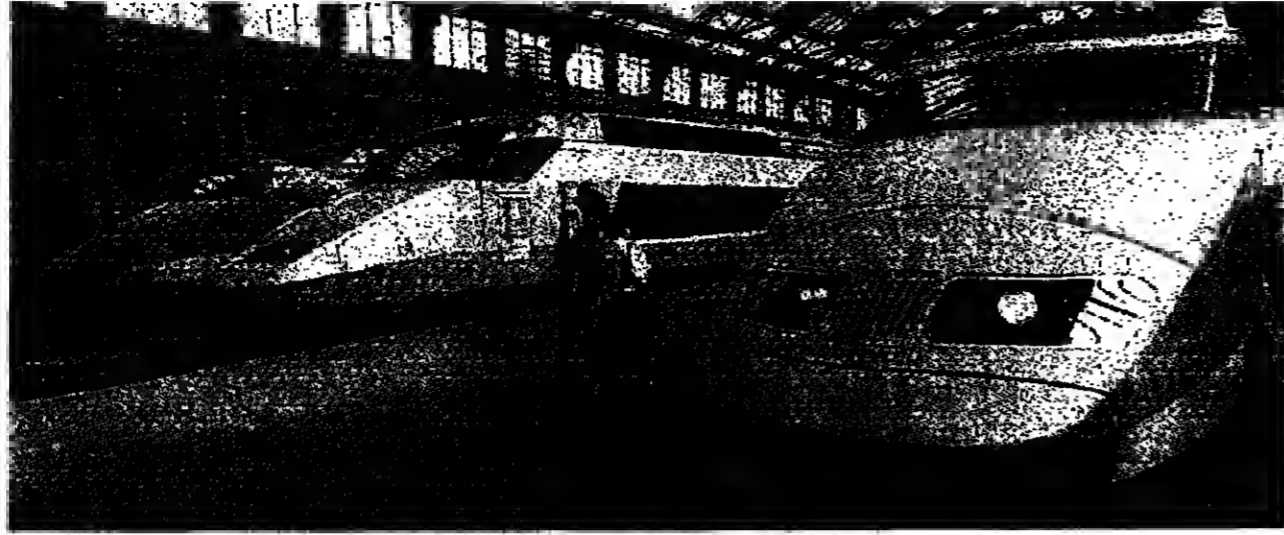
NEWS: EUROPE

# Paris takes on massive railway debt

By David Buchan in Paris

The French government yesterday announced it will take over FF125bn (\$24bn) of the state-owned SNCF rail company's debts and future responsibility for rail infrastructure.

The state takeover of the SNCF's massive infrastructure-related debt is aimed at giving the loss-making company a chance to make a profit as purely a rail operator, but does not make any productivity demands of the SNCF's 180,000 workforce.



FAST TRAINS, HIGH DEBTS: France's TGV high-speed trains at Paris' Gare de Lyon station

When the government insisted last November on productivity improvements in return for a smaller level of debt relief, rail unions called a national rail stoppage that paralysed the country for 24 days.

Presenting the plan to parliament yesterday, Mr Bernard Pons, the transport minister, took a highly conciliatory attitude towards the rail unions, promising them that the SNCF would stay intact.

He said this new plan

reflected the "state's desire to assume fully its responsibility for infrastructure", especially heavy in France because of the investment in high-speed TGV train tracks. "The weight of financial charges [servicing infrastructure-related debt] has become so overwhelming that no internal management

measure would be enough to enable [SNCF] to break even," he told deputies.

Last year SNCF lost FF16.6bn, of which FF11.2bn was due to financial charges. However, the new plan still leaves SNCF with FF7.9bn of debt from accumulated past operating deficits. Mr Loik Le

Floch-Prigent, the SNCF president, said yesterday this debt level would generate financial charges of around FF6bn a year.

The plan involves the creation by next January of a new public company to take over the FF125bn debt, to oversee maintenance of the

track and to plan and fund new infrastructure. The new company will receive the FF13bn which the state currently pays SNCF for new infrastructure as well as toll fees from SNCF for use of its track. It will also pay SNCF a fee for maintaining the track. The European Commission

said yesterday that it would want to look at France's rail debt plan, though it had yet to establish a policy on the state aid aspects of rail debt relief in its transport white paper expected later this summer.

Apart from the UK's rail privatisation, the French plan for financial separation of infrastructure from operations appears to be the most ambitious in Europe.

Mr Pons also announced the government would no longer try to steer the SNCF through five-year plans, the last of which was abandoned in the wake of the 1995 strike.

"The state can no longer dictate from the outside" how the SNCF should be run, Mr Pons said, adding that it would be up to Mr Le Floch-Prigent to produce "an industrial plan" for his company.

Mr Le Floch-Prigent is expected to outline his strategy later this month on how he plans to reverse the long-term declines in SNCF's share of total passenger traffic to less than 24 per cent and of total freight haulage to 8 per cent.

EUROPEAN NEWS DIGEST

## German shops to open longer

Germany's trade unions and retail associations yesterday sharply protested against an unexpected decision by Chancellor Helmut Kohl's governing Christian Democrats (CDU) and Christian Social Union (CSU) to liberalise shopping hours, ending months of procrastination and bringing Germany into line with several other European Union countries.

The decision, made during a meeting of the parliamentary faction of the CDU/CSU in Berlin, means that weekday shopping hours will be extended by 90 minutes to 8pm while Saturday shopping will be extended by two hours to 4pm. Bakers will even be allowed to bake on Sundays. However, Sunday will still remain sacrosanct in most other cases.

The states, however, will retain discretionary power to extend Saturday shopping by a further two hours. The agreement by the parliamentary faction was immediately welcomed by the liberal Free Democrats, Mr Kohl's junior coalition partners, who had long campaigned for a change to a law dating back to 1956. It is expected to be passed by the Bundestag next week.

Judy Dempsey, Bonn

## UN resumes Cyprus peace talks

Mr Boutros Boutros Ghali, United Nations secretary general, met Mr Glafcos Clerides, the Greek Cypriot leader, in Geneva yesterday as part of renewed diplomatic activity aimed at re-uniting the divided island.

The UN is acting as go-between in the search for "common ground" to enable the Greek and Turkish Cypriots to resume direct negotiations, broken off in October 1994.

Mr Boutros Ghali met Mr Rauf Denktaş, the Turkish Cypriot leader, last weekend in Istanbul and the new UN special representative on Cyprus, Mr Han Sung-Joo, plans to visit the island later this month. Cyprus has been divided since a Turkish invasion in 1974. UN-led efforts to reunite the island as a federation of the two communities have so far failed to produce results. But Cyprus's application to join the European Union and renewed tensions, which surfaced recently in the shooting of a Greek Cypriot soldier, have given the diplomatic effort new urgency.

Frances Williams, Geneva

## EU set for TV quotas clash

EU culture ministers agreed yesterday not to impose binding quotas on broadcasters on the amount of European-produced programming they must screen, but set themselves on a collision course with the European parliament which could delay adoption of new European broadcasting rules.

The European parliament in February backed demands from Mrs Luciana Castellina, Italian chairman of parliament's culture committee, for legally enforced quotas for broadcasters. Parliament also voted for quotas to be applied to new services such as video-on-demand, and for programmes such as chat and game shows to be excluded from calculations on European content.

Parliament is expected to react with anger at the next reading of the proposals in November, triggering a lengthy "conciliation" process to patch up differences with ministers. France is firmly in favour of quotas, but last November ministers fudged the issue, with Germany, the UK and Sweden firmly against quotas, and fearing a trade row with the US. They agreed to leave the 1989 directive largely unchanged, though extending it to cover new services such as tele-shopping.

Neil Buckley, Luxembourg

## Halt to Russian debt trade urged

Russia's main creditor banks have called for a halt to trading in the country's debt while they wrap up the details of last November's landmark agreement to reschedule \$33bn of debt payments. Deutsche Bank, chairman of the bank creditors' committee, has sent out letters to other creditors asking for an end to secondary market trading from July 1.

"That will leave time to sort out who owns what slice of Russia's debt, much of which has been traded around from bank to bank. Russian debt has been trading in the secondary market at around 45 per cent of face value."

Despite the agreement on the rescheduling, some of the larger creditor banks remain extremely nervous about their chances of getting repaid, particularly as Russia is on the brink of an election. The negotiations have dragged out over four years, including a one-year delay while the banks tried unsuccessfully to persuade Russia to abandon its sovereign immunity.

George Graham, London

## Early poll in Russia annulled

Russian electoral authorities in the Far East yesterday annulled an early vote in the presidential elections at a remote military base because of procedural violations.

To save money, the commander of the base did not send a helicopter to pick up election commission officials and the ballots, said Mr Viktor Tsyrya, the head of the election commission of the Khabarovsk region.

Instead, the commander phoned in vote results to the commission rather than allowing his men to cast ballots in a sealed box as required by Russian law, the Itar-Tass news agency reported.

"We annulled the results of the 'telephone' vote at once and sent a helicopter to the base. It brought back a sealed box with the ballots which will be opened on June 16," Mr Tsyrya was reported as saying. Voting in outlying regions and on ships traditionally begins before the scheduled election date. Presidential elections in mainland Russia are to be held next Sunday.

AP, Khabarovsk, Russia

## Italy's Northern League suffers

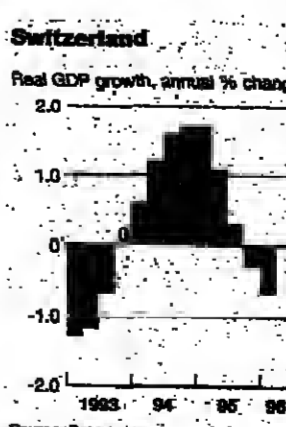
Mr Umberto Bossi, leader of Italy's Northern League, has suffered a setback in his campaign to create a breakaway state after many voters turned their backs on him in local elections.

However, defeat may make him more radical. Mr Bossi said yesterday he now intended to take his fight for an independent northern Italy to the United Nations. League candidates in the northern cities of Lodi, Mantua and Pavia in mayoral contests on Sunday finished a poor third.

Reuter, Milan

ECONOMIC WATCH

## Switzerland's recession deepens



The Swiss economy sank deeper into recession in the first quarter of 1996, with a 0.7 per cent drop in real gross domestic product over the year following a 0.3 per cent annual fall in the previous three months. On a quarter-to-quarter basis, GDP has been declining since early last year, according to figures released yesterday by the federal office of economic affairs. Economic activity has been hit by stagnant household spending, government budget cutbacks and sagging construction investment. Exports and the important tourist industry have also suffered from the strong Swiss franc and sluggish economic growth in key European markets, notably Germany.

Frances Williams, Geneva

## Social pacts urged on Europe to help jobless

By Lionel Barber in Brussels

Persistent unemployment in Europe risks fuelling protectionism and social conflict, according to a high-level report to be presented to EU leaders at next week's EU summit in Florence.

The report by the Competitiveness Advisory Group of top industrialists, trade unionists and academics calls for national "social pacts" between employers, labour and government to counter the threat of disruption.

The group's recommendations are a call for Mr Jacques Santer, president of the European Commission, who would like to make his own proposals for a "Pact of Confidence" the centrepiece of the Florence summit on June 21-22.

In its two previous reports, the Group focused on completion of the single market, the need to upgrade second-rate transportation, power and telecommunications infrastructure, and measures to bolster small and medium-sized businesses, the most important source of new jobs in Europe.

With more than 18m out of work in the EU, the group says Europe's job performance is "dismal". A "significant" lack of comparative analysis on socio-economic policy across the EU makes it hard to achieve a consensus on reform or "bench-marking" between countries, it adds. Main recommendations include:

- More flexibility in working hours;
- A "sizeable" lowering of employment costs for the low-skilled and long-term unemployed. Employers' social security contributions for the lowest paid should be scrapped;
- Wage moderation, though excessive reliance on this tool can produce a serious lack of demand, and risk deflation. The report offers guarded criticism of minimum wages, saying it can hurt those trying to enter the labour market;
- More mobility between companies, regions, and countries to reduce unemployment ("There is clear correlation between low mobility and high unemployment");
- More effort to produce a

cost-benefit analysis of EU social legislation foreseen in the Maastricht treaty.

The report also warns that the reduction of budget deficits in the run-up to the planned monetary union in Europe should not be achieved through indiscriminate cuts in public investment, as has often been the case in the past.

It calls for the Maastricht criteria on Emu to be interpreted in a way which takes account of public investment in promoting growth and employment.

EU heads of government established the group 18 months ago under the chairmanship of Mr Carlo Ciampi, the former head of the Bank of Italy and former Italian premier, who has just joined the new leftwing Italian government as treasury minister.

Mr Floris Maljers, former chairman of Unilever, is interim replacement. Other members include Sir David Simon, chairman of BP; Mr Carlos Solchaga, former Spanish finance minister; Mr Percy Barnevik, president and chief executive of ABB of Sweden.

## Madrid may slow telecom deregulation

By Tom Burns in Madrid

The new Spanish government yesterday indicated it might not abide by a commitment to deregulate its telecommunications industry by January 1 1996 to allow new operators to compete with the state monopoly Telefonica.

Mr Rafael Arias Salgado, development minister, said the deregulation would be "gradual" and "prudent" and that his principal guideline would be the ability of domestic companies to offer the full range of telecommunications services.

The position taken by the centre-right government is in marked contrast to the one adopted by its socialist predecessor. The socialist government waived the possibility of exercising a five-year transition phase for the telecoms sector to 2003, along with the weaker EU economies such as Portugal and Greece, and said it would meet the fast route deregulation timetable.

The government will eventually withdraw completely from Telefonica and a new basic telephony network linked to the state-owned signal transmission company Retevisión. But Mr Arias Salgado indicated he was not bound by the previous government. "Spain has the right to reserve the 2003 date," he said.

According to the government's revised schedule, Retevisión has first to create a telephony company and then has to undergo privatisation. Mr Arias Salgado said state-ownership would be initially reduced to 20 per cent, the level of state-ownership in Telefonica.

Mr Arias Salgado said that Retevisión's network will be technically ready to provide services as early as January next year. He warned, however, that licences to local cable operators which will provide the Retevisión service, might not be awarded until after the beginning of 1996.

## Report warns that the one-year peace deadline under the accord is unlikely to be met

# Bosnia falls short of Dayton terms

By Laura Silber in Belgrade and Bruce Clark and London

Bosnia's situation still falls short of the conditions laid down by the Dayton agreement for the holding of free and fair elections, according to a report released yesterday by a group of distinguished personalities headed by former US Senator George Mitchell.

The report, by the International Crisis Group, whose other members include former Prime Ministers Michel Rocard of France and Malcolm Fraser of Australia, also warns that lasting peace in Bosnia will not be achieved by the one-year deadline set by the Dayton accord.

The ICG does not call explicitly for the postponement of the Bosnia-wide elections now scheduled for September, but its release will sharpen the international debate on whether they should take place.

The US administration, clearly impatient for the elections to proceed as planned, is understood to be putting

strong pressure on the Organisation for Security and Co-operation in Europe, the body that will oversee the ballot, to certify that polling can proceed.

However, Mr Flavio Cotti, the Swiss foreign minister and current chairman of the OSCE, has apparently been resisting US pressure to play down the shortcomings of the peace process.

The issue will be debated hotly at an international conference in Florence tomorrow which will review the peace process, and it will also be in the background at this week's meeting of Nato defence ministers in Brussels.

Mr Nicholas Hinton, the ICG's president, said yesterday the group "was in favour of going ahead with elections as soon as possible" but only on the understanding that urgent action was taken to ensure a level playing field.

The report calls attention to repeated and consistent violations of the Dayton agreement by all sides in the conflict. The parties had failed to comply



George Mitchell, ICG head (left) and Flavio Cotti, OSCE chairman

with their obligation under the accord "to recreate as quickly as possible normal conditions of life" in Bosnia.

The study warned that "even on the most optimistic forecast, reconciliation and the creation of a lasting peace will require a longer period of time" than the one-year "window of opportunity" that Dayton was supposed to provide.

"Harassment, intimidation, persecution and discrimination on account of ethnic origin,

religious belief and political opinion continue to take place unabated in both entities," says the report, referring to the Serb republic and the Muslim-Croat Federation which make up the Bosnian state.

While the Bosnian government had made some arrests of persons suspected of committing atrocities, the "most notorious" were criminals - Bosnian Serb leader Radovan Karadzic and his military commander, General Ratko Mladic - were very much at large.

The total absence of trust between the former warring parties was also highlighted yesterday by last-minute problems that arose at negotiations in Oslo over a regional arms control agreement.

The Muslim-led Bosnian government refused to sign the treaty in protest against the refusal of Republika Srpska as an equal partner. Observers said the dispute over an agreement which had largely been agreed reflected the Sarajevno government's deep reluctance to accept the principle that the Serbs should have their own area within Bosnia, enjoying wide-ranging self-rule.

However, the Croats now appear to have accepted the existence of the Serb entity, because they believe it will help cement their own territorial claims within Bosnia.

"An independent six-month review of the Dayton Peace accord, from ICG's Catherine Plomet for FTLE 623, UK parliamentary report, Page 8

## Ditz to quit as Austrian economy minister

By Eric Frey in Vienna

Mr Johannes Ditz, Austria's economics minister, who has been frustrated at the slow pace of deregulation, said yesterday he would step down at the end of the month.

Mr Ditz, who had been economics minister just over a year, is the main finance and economics expert of the conservative People's party, the junior partner in the governing coalition. However, his party has become preoccupied with conservative social issues rather than pushing free-market policies in recent months, and he received little support when he called for more liberal shop-closing hours and a cut in the red tape for business start-ups.

Mr Wolfgang Schüssel, the party chairman, and Mr Ditz yesterday denied any ideological or personal differences. Mr Ditz said he was tired after 10 years in government and had made up his mind to step down after the December elections.

His departure is expected to weaken the government just as it had recovered from a crisis last year over the budget. Thanks to his close relationship with finance minister Mr Viktor Klima, the coalition overcame the year-long budget stalemate and agreed on the tough measures that are needed to bring the budget in line with the European convergence criteria for monetary union.

According to press reports,

Mr Ditz is likely to become general secretary of the industry Association, a powerful lobbying group.

Chancellor Mr Franz Vranitzky and Mr Klima said they regretted Mr Ditz's decision.

The man tipped to succeed Mr Ditz is Mr Christoph Leitl, the economics councillor in the province of Upper Austria. Mr Leitl is also an advocate of free-market policies and has implemented Austria's most liberal shop-closing regime in his province.

Switzerland's recession deepens

The Swiss economy sank deeper into recession in the first quarter of 1996, with a 0.7 per cent drop in real gross domestic product over the year following a 0.3 per cent annual fall in the previous three months. On a quarter-to-quarter basis, GDP has been declining since early last year, according to figures released yesterday by the federal office of economic affairs. Economic activity has been hit by stagnant household spending, government budget cutbacks and sagging construction investment. Exports and the important tourist industry have also suffered from the strong Swiss franc and sluggish economic growth in key European markets, notably Germany.

Frances Williams, Geneva

Dutch producer prices were up 0.5 per cent in April from March and up 1 per cent from a year earlier. March's Producer Price Index was up 0.4 per cent from February.

Slovakia's first quarter GDP in real terms rose 7.3 per cent year-on-year, compared with growth of 5.7 per cent in the first quarter of 1995.

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# The Kremlin leader has created a Russia in his own image with a mixture of successes, half-measures and some terrible flaws. John Thornhill reports

## Yeltsin's bear has two faces

Every day Mr Georgy Rushansky takes his Polaroid camera and his stuffed reindeer to the central square in the Arctic coal mining town of Yekaterinburg and makes his living taking snaps of the passers-by.

To a Russian living in a former prison town symbolising the Communist repression of the 1930s, and in a country where the Soviet state controlled everyone's careers and confined their consumer aspirations, Mr Rushansky's simple freedoms are both real and remarkable. "Twenty years ago I could not buy photographic materials. Now I can buy anything I want and I can live the way I want to live," said the 48-year-old bearded photographer.

For such reasons, Mr Rushansky and millions of others will vote for President Boris Yeltsin's re-election on Sunday. In him, they see a politician who has, however imperfectly, pursued the democratic revolution initiated by Mr Mikhail Gorbachev, the last Soviet president, removing much of what one Russian poet called the "menacing idiosyncrasy" of the Soviet Union.

Amid the blizzard of media reports about Russian economic hardships, crime, and the brutal war in Chechnya, it is easy to overlook how much Russia has changed since Mr Yeltsin assumed power in 1991.

After seven decades of flawed social engineering, Russia was a bankrupt state of empty shops, warped minds, and shattered illusions. Western diplomats feared desperate refugees would sweep westward and urgently sent food aid to the region.

"We were left with nothing from the Soviet Union, just the hole in the middle of the doughnut," Mr Yeltsin reminded voters on a recent campaign trip.

As Mr Yeltsin celebrates the fifth anniversary of his presidency today, he can perhaps justifiably congratulate himself that his term of office has not been marked by far worse upheavals.

Russia has had to come to terms with the overnight loss of empire, the collapse of an all-pervasive party system which even mediated in the running of dog clubs, and an economic slump which, statistically speaking, has been worse than that endured by the United States in the Great Depression of the 1930s.

Following a messy mass privatisation campaign and a halting financial stabilisation programme, visible signs of regeneration are now evident on Russian streets,

symbolised by the rebuilding of the huge Cathedral of Christ the Saviour in the heart of Moscow.

Everyday goods, such as bananas and personal computers, are on sale even in remote Siberian towns, albeit at prices still unaffordable to many Russians. Millions of Russians have had the opportunity to buy their own apartments and travel abroad.

Mr Yeltsin's strongest campaign message is he wants to finish his mission of turning Russia into a "normal" country, where the individual is free to shape his own destiny, where the state serves rather than controls society, where the economy offers people the possibility of self-improvement.

Despite the progress Mr Yeltsin has made, millions of Russians clearly see terrible flaws in his handiwork which have been fully exploited by his rival presidential candidates.

Mr Gennady Zyuganov, the Communist party leader and chief challenger, condemns Mr Yeltsin for moving too far too fast in destroying the simple certainties of the Soviet era, selling off the country's prized assets for a song, and benefiting only a privileged and corrupt few.

In campaign trips around Russia, he echoes the pensioners who have lost their life savings in the hyper-inflation of 1992-93; the mothers who have lost their sons in Chechnya; the school teachers who have lost contact with relatives in former Soviet republics; and the millions of workers who have lost their jobs and status.

"Yeltsin's five years have resulted in the devastation of the country, war in Chechnya, millions of refugees, the impoverishment of the masses and the closure of thousands of factories," Mr Zyuganov claimed in an interview with Pravda newspaper.

"Two or three more years of such politics and we will lose Russia as our native land. The soul aches for Russia."

Mr Zyuganov attacks "Tsar-president" Yeltsin's democratic credentials as a sham for bloodily crushing the Supreme Soviet in 1993 and waging an unconstitutional war in Chechnya, which has killed 30,000 people.

Many of these criticisms are even repeated by some of Mr Yeltsin's one-time supporters from the democratic camp who accuse him of betraying the liberal ideals of 1991 and flagrantly manipulating the media.

Mr Gregory Yavlinsky, leader of the liberal Yabloko faction, and a presidential contender, argues Mr Yeltsin's failed half-measures have discredited the concepts of democracy and capitalism, prompting the fearful Communist backlash.

He believes an unconditional victory for Mr Yeltsin would be almost as frightening as a return to Communism.

"If Boris Yeltsin wins the elections, the oligarchic, monopolistic, criminal, and corrupt regime will grow stronger in Russia. This is very dangerous. This is the legitimisation of authoritarian power in Russia," he says.

The Janus-like face of Mr Yeltsin's administration reflects the complex nature of the man himself. It was never likely that a man of his age, whose political reflexes had been moulded by a lifetime in the Soviet Communist party, could ever divorce himself from



extraordinary individualist with a strong anti-establishment streak. In his autobiography, Mr Yeltsin recalls how he was "always the ringleader, always devising some prank", persuading all his classmates to escape through a first-floor window before their school teacher arrived.

At times, it seems, Mr Yeltsin's only real political philosophy has been to remake the whole country in his image.

Like many of Russia's younger democrats, Mr Yegor Gaidar, the radical former prime minister, reluctantly supports Mr Yeltsin as the only pragmatic means of preventing the return of Communism.

Mr Gaidar questions whether the opportunistic Mr Yeltsin was ever a true democrat and remains sceptical about his intentions after the elections. But Mr Gaidar still holds out some hopes.

"Yeltsin won in 1991, not as a liberal or a democrat but on a very broad coalition of people oriented against Communism," says Mr Gaidar. "I do not exclude the possibility Mr Yeltsin will revert to liberal reforms after the elections."

The chief grounds for optimism are contained in Mr Yeltsin's 127-page election manifesto, a forcefully written call for greater freedom and choice.

Mr Yeltsin's "programme of action" reads like a liberals' wish-list, including promises to devolve more powers from Moscow, develop local government as "schools of democracy", encourage the formation of non-government organisations and even establish rape crisis centres.

On the economy, Mr Yeltsin promises further deregulation, the introduction of a fair tax code, the defence of shareholder rights, an improved welfare state and a balanced budget by the end of his term.

If this manifesto is to be taken seriously, these presidential elections not only concern personality and power but confront a real issue of principle: the role of the state.

"I consider it to be my main task to build a state which will not be the exclusive property of one political force and will not dictate to society how it should live, but will only be its reliable and effective servant," Mr Yeltsin promises.

Such a claim provokes pained laughter among Mr Yeltsin's fellow-presidential candidates, given how he has enlisted every arm of state power for his re-election campaign.

But if Mr Yeltsin maintains the will and energy to implement that promise he would overturn a centuries-old Russian tradition of arbitrary state power.

In doing so, he may yet provide sufficient time for the values of a market economy and a liberal democracy to suffuse the country, providing the basis for a stable society. At present, even the younger democrats concede they represent the interests of a middle class which does not yet exist.

Only a second term will prove whether Mr Yeltsin is such an unacknowledged visionary or simply a slave to power and a prisoner of his past.

Mr Yeltsin has provided the Russian people with overwhelming evidence to doubt him. But the majority may yet conclude that an erratic, instinctively authoritarian 65-year-old former Communist is still their best hope for entering the next millennium as a normal country.

**Boris' bons mots**

**As a radical reformer**  
Why, after so many years, have we not succeeded in tearing out of our life the roots of bureaucracy, social injustice and abuses? February 1996

**On Russia's economic upheaval**  
I know how difficult life is for you at the moment. I feel all your pain, all the country's pain. However, I am sure that this is the pain of a recovering organism. May 1996

**On his performance as president**  
I have made mistakes, but I know better than anyone else how to correct them! May 1996

**On the election**  
This may be the last chance for us to break out of the vicious circle, to make irreversible the movement of Russia towards democracy and a normal fruitful life. February 1996

**On the 1991 coup plotters**  
Leftovers from the old Communist party and government elite, militant nationalists, incompetent collective farm bosses and political adventurers...ghosts of the past, playing to a theatre of shadows. November 1992

**On his rival Zyuganov**  
If he came to power and implemented the policies he talks about to Russians, it would be fatal for the Russian economy. February 1996

**On relations with the west**  
Those who insist on an expansion of Nato are making a major political mistake. The flames of war could burst out across the whole of Europe. September 1995

**On increasing tax on vodka**  
We need to find other sources to fill up the budget so as not to worry people. February 1996

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NEWS: ASIA-PACIFIC

# Fairness above all in Bangladesh poll

Bangladeshi officials yesterday crossed their fingers and promised a "transparent, open, fair and festive" election today, one that offers the country's 57m electorate hope of banishing the bitter political feuding which has blighted one of Asia's poorest states for the past two years.

Diplomats and commentators said they expected a record turnout above 60 per cent for the seventh election since the creation of the state of Bangladesh in 1971 and a close contest between the two chief rivals for power, the Bangladesh Nationalist party (BNP) and the opposition Awami League.

Analysts appeared optimistic that the country's 10-week-old caretaker government had succeeded in its appointed task of setting up a fair and relatively trouble-free poll. Their task will be aided today by 189 foreign observers from 60 countries, including delegations from the European Union, the Commonwealth and the US, in what one official called "the most monitored election in South Asian history".

Proof of the fairness of today's poll is as vital as the result, given that Awami League accusations in 1994 of vote-rigging by the BNP resulted in an escalating two-year political feud. This led successively to an opposition boycott of parliament, a mass parliamentary resignation by the three main opposition parties and a series of violent and economically damaging politically motivated strikes.

The opposition then boycotted a



Awami League supporter wears a hat in the shape of the party's election logo

flawed and violent election in February, soon after which Mrs Khaleda Zia, BNP prime minister, bowed to opposition demands that fresh polls be held under a "neutral caretaker government".

The resulting 11-member body, led by President Muhammad Habibur Rahman, has since impressed everyone with the efficiency and neutrality of its preparations for the poll, which promises to be the fairest since that which returned Mrs Zia in 1991 after a period of military rule.

"It's all very new and surprising,"

said one diplomat. "But it's built up to a considerable new mood in the country that free and fair elections are possible."

Such optimism remains fragile, and was jolted last month when Mr Rahman's sacking of Bangladesh's army chief of staff sparked rumours of a coup and brought tanks to protect the presidential residence. Calm has since prevailed and the campaign has meanwhile charted new democratic territory for Bangladesh, despite strictures which ban campaign motorcades, limit use of loudspeakers and restrict poster sizes.

Such rules, and the tightness of the contest, have forced candidates to forsake traditional mass rallies for educational door-to-door forays through slums and villages. Meanwhile, the neutrally administered state media took the unprecedented step of carrying "meet the press" broadcasts with all four main parties in which independent journalists revealed in probing embarrassing questions of senior leaders.

Security will be tight, with 40,000 troops and a total of 400,000 security personnel on duty around the 26,000 polling stations. Officials said a precautionary drive against "extortionists, terrorists and miscreants" had put 42,000 people behind bars on arms or other charges in recent weeks. Use of motor vehicles is banned today, to incapacitate "terrorists".

But rising prospects of a truly free poll in May prompted Bangladesh's powerful and imaginative non-govern-

ment organisations to mount an intensive programme of voter education, dispatching 15,000 trainers to give four-hour seminars on democratic basics to an estimated 10m people in thousands of slums and villages.

The result is expected to be close, with sketchy opinion polls indicating a slight swing towards the Awami League. It polled 30 per cent of the last free vote in 1991 against the BNP's 31 per cent. The BNP's vote is also likely to be diluted by the third-ranking Jatiya party, led by General Hossain Mohammed Ershad, the imprisoned former military ruler, which has decided to contest all 300 constituencies.

Voting is likely to be influenced more by traditional allegiance or disaffection with incumbents than policy considerations. The Awami League and BNP differ only slightly on policy issues, both promising a raft of anti-corruption measures while almost equally endorsing Bangladesh's five-year-old, but now stalled, economic reform programme.

"We're confident the election will pass well," said a senior official. "But then comes the more difficult matter of co-existence."

Mark Nicholson

# Japanese banks end jusen impasse

By Gerard Baker in Tokyo

Japan's main banks are prepared to accept a greater financial burden in the controversial ¥6,000bn (\$56bn) liquidation of the bankrupt housing loan companies, the country's leading commercial banker said yesterday.

Mr Shunsaku Hashimoto, chairman of the Federation of Bankers' Associations of Japan, announced the move after meeting senior members of the ruling coalition in an attempt to resolve a long-standing impasse over the issue. But he warned that the banks' extra contribution could be sanctioned only if all private-sector parties to the liquidation also accepted a greater loss.

Such contributions from the banking industry would help stabilise the country's financial system, he said. "Given that contributions are in the public interest, I believe it is indispensable for all financial institutions to join the plan."

Mr Hashimoto and other commercial bankers had previously refused to accept a heavier burden in the bailout of the housing lenders, or jusen. But pressure from the government and public seems to have forced them to back down.

Last week, the government's plan for the jusen liquidation passed the lower house of the Japanese parliament, but only after the prime minister and other leading figures had issued strong hints that the banks would in the end be encouraged to pay more towards the bailout, a change that would result in a smaller contribution from public funds.

Under the plan which should in principle become law at the end of the parliamentary session next week, the commercial banks that founded the housing lenders would provide ¥3,500bn in bad loan write-offs, the non-founder banks would pay ¥1,700bn, and the agricultural co-operatives, the other big creditors, ¥900bn. The government agreed to pick up the remaining ¥650bn, to howls of public protest.

ASIA-PACIFIC NEWS DIGEST

# Challenge over Taiwan cabinet

Taiwan's parliament yesterday demanded that President Lee Teng-hui submit his new cabinet list to the legislature for approval. The opposition motion was won by 80 votes to 67 with support from some members of the ruling Kuomintang (KMT) Nationalist party.

Uncertainty remains as to whether the vote is binding on the president but opposition lawmakers say that if Mr Lee does not comply with their request, they will start a boycott which will paralyse legislative business.

Legislators are angry that Mr Lee's refusal to accept the resignation of Mr Lien Chan as prime minister last Wednesday has denied the exercise of their constitutional right to confirm the appointment of the premier. The president claims that Mr Lien is continuing in his post and therefore does not have to face confirmation. The KMT has only a single-seat majority in the 164-seat legislature and whips have little power over disaffected legislators. As a result, political observers maintain the government will have to find some way soon to mollify the opposition.

# NZ Labour leader survives coup

Ms Helen Clark, New Zealand Labour party leader, yesterday survived an attempt to force her resignation, only to find Dr Michael Cullen, finance spokesman and a leader of the five front-bench spokesmen, followed concerns that Labour, the second biggest party in parliament but faring badly in the opinion polls, will be decimated in October elections.

The MPs were pushing for the appointment of Mr Mike Moore, a populist former leader briefly prime minister before Labour's defeat in the 1991 elections, and who led Labour to near-victory in 1991. Ms Clark led a counter-attack, rallying the party's left wing, trade unionists, women and other supporters behind her.

Dr Cullen yesterday replaced Mr David Caygill, who announced he was standing down. *Turkey Hall, Wellington*

# Greenpeace limits China protest

Greenpeace, the environmental group, said yesterday its ship would go "as far as possible" but "will not force our way" into Chinese territory or seek violence. The MV Greenpeace now approaching China's territorial limits had hoped to be allowed to go to Shanghai to preach the organisation's anti-nuclear message.

In Beijing, a Foreign Ministry spokesman said that if the ship "forces its way into a port of China we will use Chinese laws to repel it," adding: "If it breaks any laws, then in accordance with the UN convention on the Law of the Sea... the Chinese government has the right to take measures to prevent and stop any non-peaceful passage."

Mr Xavier Pastor, head of the campaign against the country's nuclear tests - the latest of which was set off last Saturday - said: "We are disappointed that we have not managed to make China understand that this is a Greenpeace voyage."

Japan's private sector machinery orders, excluding those for electric power and ships, rose a seasonally adjusted 26.7 per cent in April from the previous month, the Economic Planning Agency said. *Reuters, Tokyo*

Twenty Pacific region economies are expected to grow an average 3.9 per cent this year and 4.2 per cent in 1997, the Pacific Economic Co-operation Council said. *AFP, Washington*

# Canberra targets states in drive to increase revenue

By Nikid Tait in Sydney

Australia's conservative federal government will raise almost A\$450m (US\$306m) a year by removing the wholesale tax exemption for motor vehicles at present granted to federal, state and local governments.

The move is one of the few concrete cost-saving measures announced since the government took office in March. This change will take effect immediately, to be followed by removal of the general exemption from wholesale sales tax at present enjoyed by governments when the next federal budget is released in August.

Total abolition of sales tax exemptions on all levels of government could raise A\$1.7bn in a full year, with two-thirds of

that cost falling on the states and local authorities.

In return, Canberra is offering to increase its total revenue assistance to the states by 3.9 per cent to A\$16.4bn in the 1996-97 financial year. State governments in Australia have few tax-raising powers of their own and are largely dependent on grants from Canberra for their income.

The federal government is battling to find cost-savings of A\$8bn over the next two financial years in an effort to get its own budget into balance. Speculation has been growing that it will try to achieve this either by squeezing the states or passing potentially costly spending programmes into their hands.

Mr Peter Costello, federal treasurer, defended the

changes yesterday, saying the federal government was aiming "to provide maximum certainty as to the level of general revenue assistance to be provided to the states and territories".

Removal of wholesale tax exemption, he claimed, was "an important microeconomic and taxation reform" which "removes distortions, prevents a growing abuse and removes an unfair advantage which the government enjoys when competing against the private sector in business operations".

The announcement comes ahead of a meeting this week between state and federal government leaders. Mr Jeff Kennett, Victorian state premier, has called for tax reform to be on the agenda, a move rejected by the federal treasury.

# Seoul to give \$3m food aid to North

By John Burton in Seoul

South Korea yesterday agreed to give \$3m in humanitarian aid through the United Nations to alleviate North Korea's food shortage. The offer, which officials described as "symbolic", represents a slight easing of Seoul's recent refusal to provide food aid to its foe.

The government adopted the hard line on food aid after domestic criticism for shipping 150,000 tonnes of free rice to North Korea last summer without gaining political concessions in return. But Seoul has been under pressure from the US to relax its policy because of concerns in Washington that a starving North Korea could cause political instability in the peninsula.

The South Korean offer would help support the Clinton administration's expected decision to provide \$6m aid to North Korea. President Bill Clinton has been criticised by his Republican presidential challenger, Mr Bob Dole, for "coddling" North Korea.

Seoul and Washington are responding to a UN appeal for \$43.6m in emergency food supplies to North Korea. The UN estimates that North Korea faces a grain shortage of at least 1m tonnes, one-seventh of the country's normal requirements, following floods last summer.

South Korean officials expect the UN will collect only \$30m because of international wariness about helping North Korea. Japan has promised \$6m and Taiwan \$7m.

# Users 'unaware of derivatives risk'

By Richard Lapper, Capital Markets Editor, in London

Futures and options exchanges yesterday announced measures to improve communication and reduce risks in the wake of the Barings crisis last year - but the ignorance of many of their customers could still lead to large losses in financial markets, a London conference was warned.

Many companies which buy futures and options are unaware of credit and settlement risks in the derivatives market, Mr Verne Sedlacek, executive vice-president of the Harvard Management Company, told the conference, an annual event organised by the US and UK futures and options associations.

Mr Sedlacek, who is also member of an international industry task force which has spearheaded moves to promote co-operation between exchanges and their regulators, said the industry was making substantial progress in reducing risks.

The task force, formed last year, yesterday published its final report which includes guidelines on how exchanges and clearing houses should present information to their members and customers. These include, for example, their procedures in the event of a default by a member firm.

The Futures Industry Association, the US trade body which sponsored the task force, said six more derivatives

exchanges had signed a memorandum of understanding committing exchanges and their regulators to exchange information about their members' trading positions. Three Japanese exchanges have already signed while two more Japanese markets are expected to follow suit later this month, lending greater weight to the agreement which was signed in March.

However, progress in these areas contrasts with the industry's failure to raise the general level of understanding about futures and options among corporate buyers and fund managers - so-called "end users".

While many buyers were aware of market risk - the risks linked to adverse

movements in prices - the industry had done a "poor job" to get through to people that there is credit and settlement risk, said Mr Sedlacek, at a session on the "global response to risk management after Barings".

"The fact that a customer is reasonably ignorant creates a lot of risk for the system. It creates the risk that a customer will go down and put substantial pressure on the exchanges," he added.

Arguing that there is an "unspoken conspiracy" to keep end-users in the dark, Mr Sedlacek said that, in their hunger for new business, some brokers were not fully spelling out the risks faced by their customers. "I think overcapacity is feeding the ignorance."

# France reaps reward of friendship with Saddam

By David Owen in Paris

It has been a long wait. But France may be within days of starting to reap the commercial rewards of being Iraq's best friend in the west since the United Nations trade embargo began in 1990.

Mr Amir Rasheed, Iraqi oil minister, said yesterday it would be "one or two weeks at the most" before Iraq signed its first crude oil supply contracts since last month's agreement to relax the embargo by allowing Baghdad to exchange oil for food and medicines.

He indicated French companies would be given priority in both the purchase of Iraqi oil and the sale to Baghdad of food and medicines. "Friendly countries who have supported us, like France and Russia, will certainly be given priority," he said. He was optimistic that the embargo would be lifted completely "before the end of this year".

Mr Rasheed's comments came during a five-day visit to Paris in which he met representatives of some of France's largest companies and Mr Franck Borotra, industry minister.

The Iraqi oil minister arrived in Paris on Saturday after last week's meeting of the Organisation of Petroleum Exporting Countries in Vienna. That meeting ended by raising Opec's oil production ceiling from 24.62m barrels a day to 25.033m barrels a day and allocating all the increase to Iraq. Under the UN agreement Baghdad will soon be able to export 32bn (\$1.2bn)-worth of oil every six months.

Among the French groups with most to gain from a complete lifting of the embargo are the oil companies Total and Elf Aquitaine which have held talks over the past few years with the Baghdad government about oil field development deals in Iraq. Mr Rasheed indicated this week negotiations were at a "very advanced" stage and Baghdad was ready to sign contracts worth around \$4bn.

But French companies will not be able to implement any contracts until the United Nations is convinced Baghdad has abandoned all its plans to build weapons of mass destruction.

It is traditional to date the start of France's friendship

# Neglected tragedy of maternal death toll

By Frances Williams in Geneva

Nearly 600,000 women die in pregnancy and childbirth each year, according to the United Nations Children's Fund.

In its annual report on "The Progress of Nations" published yesterday, Unicef said one in four women in the developing world suffers from rupture of the uterus, prolapse, pelvic inflammation and lower genital tract injuries that can cause permanent disability.

Ms Carol Bellamy, Unicef executive director, said: "It is no exaggeration to say that this is one of the most neglected tragedies of our times, when 1,600 women die every day during pregnancy or childbirth." One in 13 women in sub-Saharan Africa and one in 25 women in South Asia die of maternal causes. In western Europe the ratio is one in 3,200, in the US one in 3,300 and in Canada one in 7,300.

Basic obstetric training for doctors, midwives and nurses, and inexpensive upgrading of hospital facilities could ensure safer deliveries.

# Mubarak back at centre stage

James Whittington on the regional role of the Egyptian president

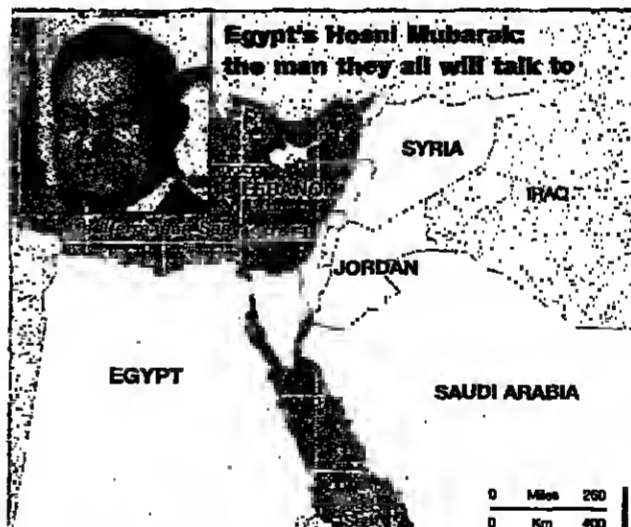
As Egypt prepares to hold next week the first full-scale Arab summit since 1990, Egyptian President Hosni Mubarak is again back at the heart of regional Arab politics.

It took the shock election of the Likud party in Israel and subsequent fears for the Middle East peace process to bring together 18 Arab leaders who for years have been reluctant to meet under the same roof. "Whether we like it or not we are always at the centre of things," said Mr Mubarak in an interview. "We are the biggest country in this part of the world [with a population of 60m] and our history, nature and culture have always given us a central role."

Over his 15 years in office, the 68-year-old former air force commander's patience and circumspection have often proved better suited to the development of Egypt's foreign affairs than to domestic policy.

When he succeeded President Anwar Sadat, assassinated by Islamist militants during an army parade in 1981, Egypt's regional place was the dog house. Stigmatised at the first Arab summit, he signed up to peace with Israel in the form of the 1979 Camp David accords. Mr Mubarak spent his first years in office focusing on re-building the country's profile and influence.

This was capped, a decade later, by his recruitment of Arab allies to help the US-led



coalition force Iraq out of Kuwait in 1991. In return, Egypt not only re-established its role as the leader of the Arab world but received a shot in the arm of its neglected economy with a reduction of its foreign debt from \$51bn in 1991 to \$35bn now.

After the Gulf war, Egypt played a significant role in pushing forward the Middle East peace process which led to two more Arab-Israeli peace agreements, first with the Palestinians, then Jordan.

More recently, Egypt has watched its regional role diminish as the peace process has unfolded. With less demand for a regional broker

between the Arabs and Israelis, the skilled mandarins of the foreign office in Cairo had even begun to carve themselves a role in domestic economic policy, seeking something useful to do.

Now, as they scurry to make arrangements for the summit, some of the same officials are working on the assumption that Egypt can benefit from Mr Benjamin Netanyahu's rise to power in Israel if it can re-establish itself as the only Arab country that a Likud-led government will feel comfortable talking to.

Last week, acting as the only common denominator to a series of mini-summits last

week, he met first with Mr Hafez al-Assad, his Syrian counterpart, in Cairo, then with King Hussein of Jordan and the Palestinian leader, Mr Yasser Arafat, in Aqaba. Then he joined Saudi Arabia's Crown Prince Abdullah in meeting Mr Assad again in Damascus.

His message after each summit was the same as he expressed before Mr Netanyahu was elected as Israel's prime minister: "I don't want to be rushed to give my impression before we wait and see what Netanyahu's policies are... If he starts to put obstacles then certainly there will be a big problem," he said, adding: "Since we have been able to work with Likud's previous prime ministers such as (Menachem) Begin and (Yitzhak) Shamir, I see no reason why we can't work with Netanyahu."

A brief look at Mr Netanyahu's election promises might, at first, make such optimism seem like wishful thinking. The next prime minister of Israel has firmly ruled out a Palestinian state, Jerusalem will always remain the eternal capital of Israel, the Golan Heights will not be returned to the Syrians, and money will be poured into new settlements for Israelis in the West Bank.

But Mr Mubarak says if he has learned one thing the past 15 years, it is: "It's a crazy world and you never know what's going to happen next."

# Foreign bond defaults likely to rise

By Conner Middelmann in London

Defaults by sovereign governments on international bond issues are likely to rise towards the end of this century, having fallen since the early 1990s, according to a report by the International credit rating agency Standard & Poor's.

"Default rates will likely start climbing again as the number of sovereigns of lesser credit quality issuing cross-border debt continues to grow," says the report, which has studied defaults on bonds and bank loans since 1975. Since no sovereign govern-

ment borrower has to date defaulted on an issue rated by S&P, the study tracks defaults on unrated short- and long-term bank loans, privately placed debt issues and unrated public bonds.

Defaults on foreign-currency bonds in the 1970s and 1980s were rare, mainly because few ratings issued weak credit ratings issued bank loans for the lion's share of their cross-border borrowing.

Borrowing patterns changed in 1990 when Mexico issued the first Brady bonds in exchange for discounted bank debt. However, with broadly favourable global economic conditions off-

setting the lower credit quality of newly rated issuers, defaults on bonds, in contrast to bank loans, have been rare, the study says.

But looking ahead, S&P "expects default rates to begin picking up as the decade draws to a close".

Although the next round of defaults will differ from the 1980s, it predicts: "Bank debt should feature less prominently in future defaults, and foreign-currency bonds - possibly including issues rated by S&P - much more so."

As a result, the study forecasts, default rates on foreign-currency bonds should rise eventually to converge with

those on bank loans, although the overall number of sovereigns in default and the total amount of defaulted debt should be lower than in the past, it predicts.

International capital markets have been increasingly receptive to issuance by speculative-grade rated sovereign debt at a time when low interest rates in low-risk, "developed" countries have sent investors and bankers scrambling for yield in riskier markets.

However, "the market appetite for speculative-grade debt, now seemingly secure, is certain to be tested once sovereign bond defaults occur," S&P warns.

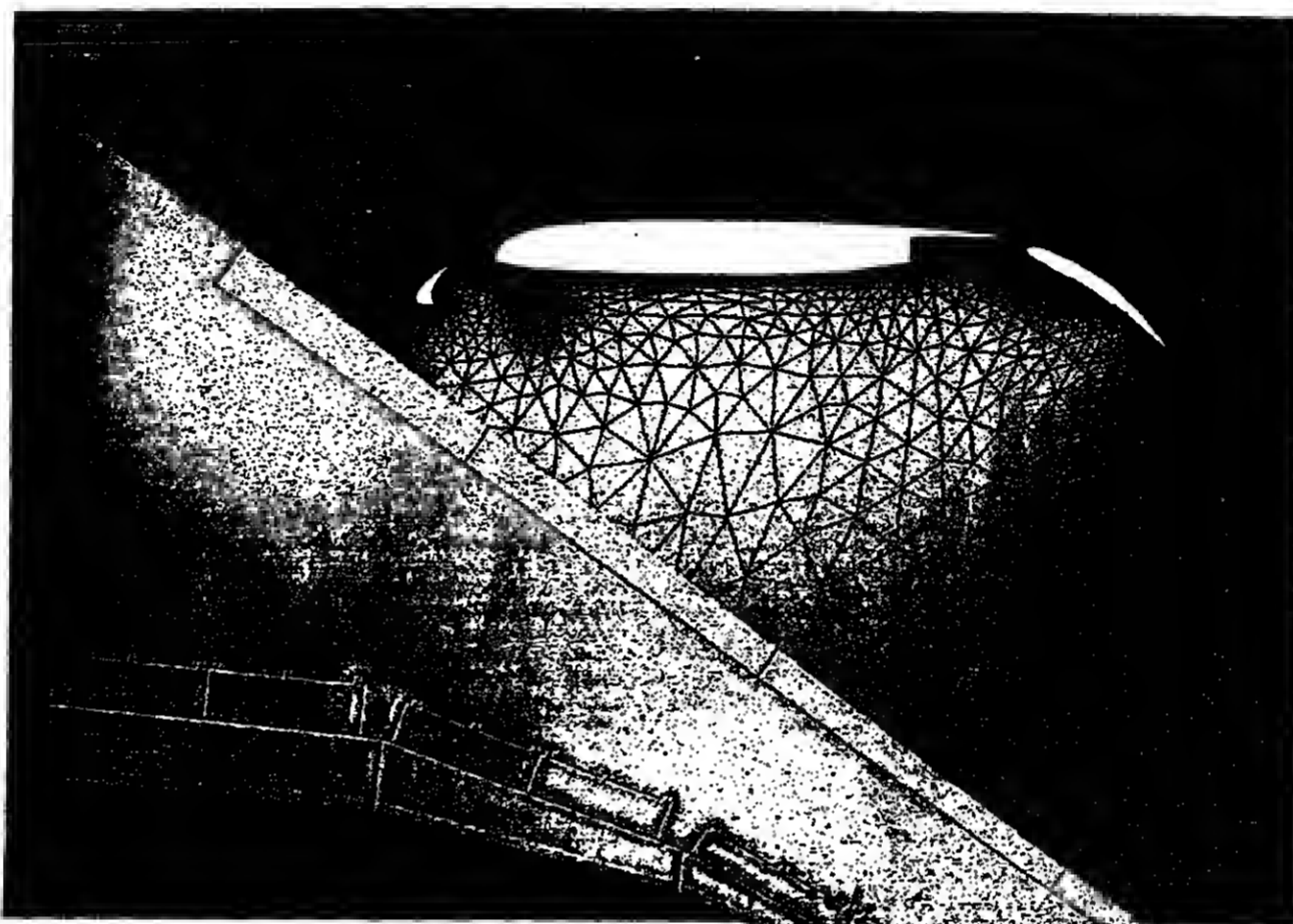


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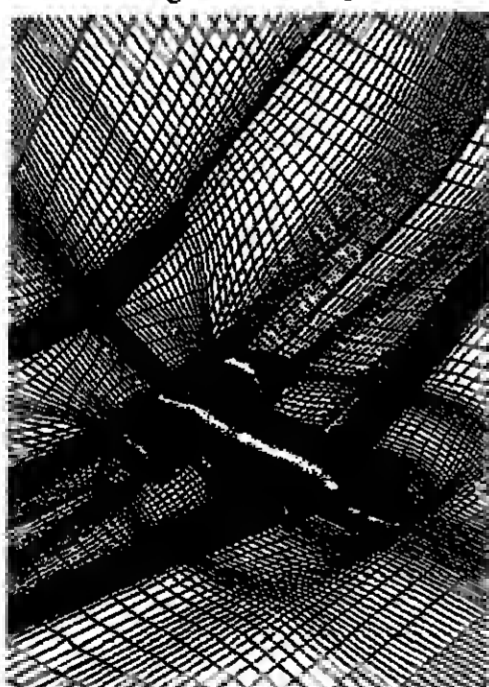
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NEWS: THE AMERICAS

# Fed caught between the market and the politicians

Reading the numbers to decide on what to do about interest rates is always hardest in an election year, writes Michael Prowse

It has the hallmarks of a classic monetary dispute. Bond investors think the US Federal Reserve should respond to accelerating economic growth by raising short-term interest rates. The White House, with an eye on the presidential election in November, says no action is necessary because inflation is dead.

The Fed is caught in the middle. Officials seem surprised by the spurt in economic growth and are not yet convinced that a tightening of monetary policy is necessary. But they usually end up following Wall Street's lead on rates.

The stakes in this debate were sharply raised on Friday when the Labour Department released buoyant jobs figures that suggest the economy may expand at an annual rate of 3.5 to 4.0 per cent this quarter, far above its long-term potential. Officials said non-farm payroll employment rose 348,000 last month, about twice the expected increase. The average monthly gain so far this year is 222,000, equivalent to 2.7m a year - a strikingly robust pace given the maturity of this economic cycle.

Benchmark data revisions indicated employment growth was stronger than previously thought throughout 1995. Monthly increases averaged 160,000, even during the supposedly depressed second half of last year when the Fed began to ease monetary policy. By this February total employment was 118.6m, 750,000 higher than previously estimated. The surge since then has taken the total to 119.3m, nearly 10m higher than when President Clinton took office.

Other figures confirm this picture of a powerful economic rebound. Sales of cars and homes have soared despite the rise in long-term interest rates. A big jump in retail spending for May is likely to be announced tomorrow. Data on hours worked indicate manufacturing output could grow at an annual rate of 3 per cent this quarter.

Economic growth of 3.5 to 4.0 per cent would be a marked acceleration from 2.3 per cent in the first quarter and 0.5 per cent at the end of last year. It would be especially striking given statistical reforms earlier this year - the shift to "chain-weighting" - that were expected to depress measured growth. On a chain-weighted basis (under which regular adjustments are made for relative price changes in the economy), the sustainable growth rate is put at just above 2 per cent. 0.5 percentage points lower than on the old basis.

The growth surge is reminiscent of that in 1994, but potentially more inflationary because it is occurring at a lower jobless rate. Reacting to the risk of higher inflation,

US producer prices fell unexpectedly last month, bringing some relief to a bond market battered by last Friday's report of a surge in employment, writes Michael Prowse in Washington.

The Labour Department said that a fall in energy prices had led to a 0.1 per cent drop in producer prices last month, following a 0.4 per cent gain in April.

The figures prompted a modest rise in bond prices in early trading yesterday, as they appeared to indicate that faster economic growth in the US was not yet putting upward pressure on inflation.

Excluding the volatile food and energy components, "core" producer prices were unchanged, having risen by 0.1 per cent in the preceding three months. Wall Street economists had expected a 0.2 per cent gain in both the core and overall index.

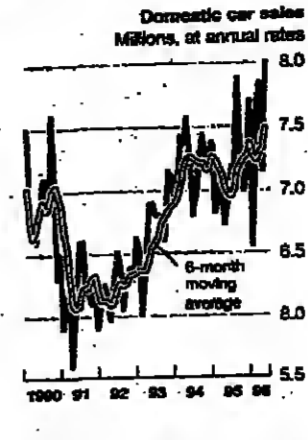
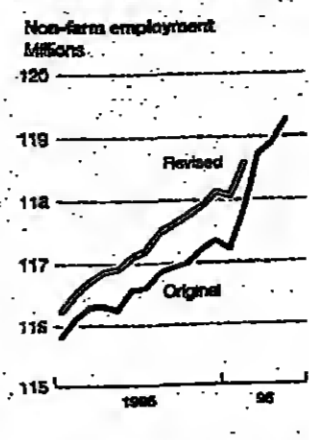
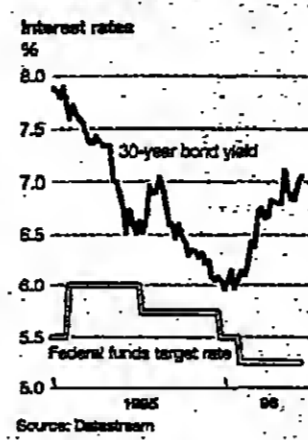
However, there were tentative signs of inflationary pressures for goods at an earlier stage of production.

Prices of crude materials rose 1.3 per cent, after a 5.3 per cent gain in April. Prices of intermediate goods rose 0.5 per cent, after a 0.3 per cent gain.

long bond yields have already risen about a percentage point this year. The market is discounting several increases in short-term rates that would take the benchmark federal funds rate to 6 per cent or more by the year end. Many analysts expect the Fed to begin tightening policy by August at the latest.

Such action would not please the White House. On Friday, President Bill Clinton used the jobs report as an excuse for

## US economic rebound raises inflation fears



publicly lecturing the Fed. "I would think interest rates should stay down," he said, noting that the job growth was occurring with "no inflation".

He has more leverage over the Fed than usual because Mr Tom Harkin, a leftwing Democratic senator from Iowa, is blocking confirmation of Mr Alan Greenspan's appointment to a third term as Fed chairman. Mr Clinton seems to be making little effort to get his nominee confirmed quickly.

Some Fed-watchers regard this as a subtle way of ensuring Mr Greenspan's "good behaviour" on rates - of discouraging a tightening of monetary policy before the election.

But if the Fed chooses not to raise rates next month, it could be for economic rather than political reasons. Those sceptical of the need for rate increases argue that growth to date has not been inflationary - commodity prices are falling rather than rising and pro-

ducer price figures released yesterday once again signalled the lack of price pressure at the wholesale level.

"This is just plain healthy economic growth. It is not inflationary because wage gains are offset by productivity increases," says Mr Mickey Levy, a senior economist at NationsBank in New York. Others stress that rapid growth may be short-lived because of the depressing influence of higher bond yields.

Some senior Fed officials share these views. "I'm sceptical that we're in a robust boom here," says Mr Larry Lindsey, a Fed governor. He recalls that the financial markets were frightened of recession only a few months ago and chides analysts for putting too much stress on quarterly growth rates. Growth is likely to moderate later this year because of the high level of consumer debt, he argues.

Wall Street economists pushing for higher rates regard this as a dangerously complacent view. They argue that the momentum already acquired in sectors such as housing and cars, and the likely rebuilding of business inventories, virtually guarantees a strong third quarter. If growth stays above trend, the jobless rate could fall toward 5 per cent, and the mid acceleration in wage inflation evident in the first quarter might intensify.

If the Fed does not act promptly it could thus find itself in the politically embarrassing position of needing to tighten aggressively during the final stages of the election campaign - something it has always tried to avoid.

## Horns are locked in earnest as US car workers' three-year deal nears expiry

# Union talks with GM on new contract

By Richard Waters in New York

On Monday, there were talks at Ford. Yesterday, the parties were face-to-face at Chrysler.

But it is only today, with the opening of talks on a new three-year contract between General Motors and the United Auto Workers union, that the most significant US labour negotiations of the year get under way.

The country's biggest carmaker has already locked horns with the union once this year, prompting the industry's worst industrial dispute for a quarter of a century. In March, workers at two GM plants at Dayton, Ohio, went on strike for 17 days, starting the group's factories of brake parts and bringings its North American operations to a halt.

That has set the scene for what is likely to be a tense round of negotiations, leading to the deadline of September 14, when the existing three-year agreement is to expire.

The opening this week of the talks is largely ceremonial. The union will hold talks concurrently with all three carmakers in the coming weeks, before choosing, late in August, which to concentrate on first in order to reach an agreement.

In the industry's pattern-bargaining tradition, that agreement is then used as the blueprint for the other two manufacturers and their workers.

Early indications suggest that the union will pick Chrysler, rather than GM, to hammer out its initial contract.

The smallest of the Big Three, Chrysler has also emerged as the most profitable. Its heavy reliance on light trucks - the sports utilities, pick-up trucks and minivans that have been the hottest part of the US market - has kept many of its assembly plants operating on three shifts to try to keep up with

demand. This gives Chrysler an added incentive to avoid a confrontation with the union.

Also, Chrysler makes fewer of its own parts in-house than does Ford or General Motors, and so is less likely to resist the union's efforts to force an agreement from the Big Three that they will not farm out more jobs to lower-cost, non-unionised suppliers.

It is this issue which fuelled the Dayton strike and which will add tension to the negotiations with GM. The dispute resulted in a compromise, with GM agreeing to hire more workers at its Dayton plants while retaining the right to buy brake parts from a supplier.

Mr Steven Yokich, UAW president, put the focus squarely on employment levels at the Big Three earlier this week. "Job security is number one," he said as he opened the formal talks with Ford.

Besides trying to keep jobs from mov-

ing to non-unionised suppliers, Mr Yokich also made clear that the union would press for the carmakers to hire more workers so as to meet the current cyclical rise in demand for new vehicles. While the manufacturers have somewhat increased their employment levels in recent years (Ford has added nearly 10,000 hourly positions in the past three years, taking the total to 104,000), they have generally used overtime to lift production.

The companies which supply parts to the US motor industry, meanwhile, are clearly hoping that the round of talks this week will open the way for a new wave of expansion for their businesses.

"The new leadership of the UAW is trying to flex its muscles, without a doubt," said Mr Joseph Gorman, chairman of TRW, one of the biggest US makers of car parts. He predicted, though: "It's a throwback to earlier times, and it will ultimately fail."

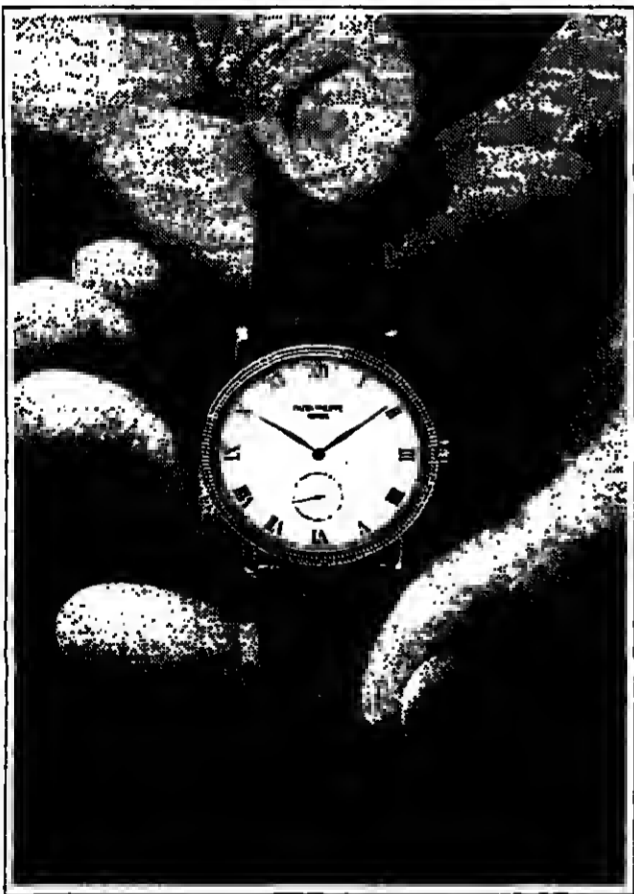
Democrats complain these would be used mostly by the rich and would reduce the traditional insured pool to the poor and chronically sick, who would end up paying much higher premiums. Mr Clinton has said that, as originally drafted in the House bill, he would have no choice but to exercise a veto.

Mr Dole regretted on Monday night that the compromise would not be voted on before he left the Senate, but he hoped for action by the end of the week. Senator Kennedy had appealed to Mr Dole to delay his departure to try for a better deal.



In there pitching: United Auto Workers officials Ernest Lofton (left), responsible for Ford, and Stephen Yokich, union president, with baseball bats autographed by their negotiators

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## NEWS DIGEST

### Girl held on church burnings

A 13-year-old white girl was charged with having burned a sanctuary in North Carolina, and three men were questioned about two weekend blazes in Texas, as US federal investigators looked for evidence of a racist conspiracy in a string of fires at southern black churches, AP reports from New York.

The White House said President Bill Clinton would today visit one of more than 30 churches which have been burned over the past 18 months.

Authorities said that the girl was not a suspect in any of the other fires, but they added that a conspiracy had not been ruled out.

### Chilean smog

Smog levels in Santiago, the Chilean capital, reached dangerous levels at the weekend, forcing the authorities to implement emergency measures yesterday, Imogen Mark reports from Santiago.

Public and private hospitals reported a 30 per cent increase last week in the number of children brought in for emergency treatment of respiratory infections and as a result of a smog-related influenza epidemic which is sweeping the city.

The government measures include tighter curbs on the number of private vehicles allowed to circulate. More than 170 factories were also ordered to close temporarily.

### Haitian appeal

President René Préval of Haiti appealed to the European Union yesterday for new economic aid, and disputed suggestions that his country mispends such funds or lacks the capacity to absorb them. AP reports from Brussels.

"We do have a problem of absorption capacity," he said. "Funds will be spent on programmes for which they are approved and will not be embezzled."

Mr Préval said Haiti's needs for economic aid were enormous. He asked the EU to back its applications for loans from the World Bank and the International Monetary Fund.

# Democrats object to health insurance deal

By Jarek Martin, US Editor, in Washington

Senator Bob Dole, on the night before his last day in the US Congress, managed to persuade his Republican colleagues to accept a compromise health insurance reform bill that, if passed, would enable him to claim a final legislative triumph.

But that prospect was fading yesterday under the light of strong Democratic objections to the bill, with the possibility of a veto from President Bill Clinton in the background.

The bill is named after its sponsors, Senators Edward Kennedy, the Massachusetts Democrat, and Nancy Kassebaum, the other Kansas Republican besides Mr Dole. It is designed to make health insurance more portable from job to job, and to guarantee coverage of pre-existing health problems.

It had enjoyed broad bipartisan support, including the White House, before running into two sticking points: the

introduction of tax-free medical savings accounts and putting mental health coverage on a par with that for physical ailments. The first was rejected in the Senate version of the bill; the House measure makes no mention of mental health.

In the compromise, the Republicans agreed to confine medical savings accounts in the initial three-year phase to small businesses and the self-employed, affecting an estimated 40m people. The mental health provision was sent for further study.

The White House cautiously called the Republican plan "a good faith offer", but Senator Kennedy was dismissive, calling it "a travesty". He regretted that Senator Kassebaum had "bowed to the pressure" of Mr Newt Gingrich, the Speaker, and the rest of the Republican leaders in the House of Representatives.

Extended mental health coverage has run into strong criticism from the insurance industry on the grounds of cost, but

medical savings accounts have proved the bigger bone of contention between the two political parties.

Individuals would be able to set up special tax-free accounts against future medical problems, to be coupled with high deductible insurance against catastrophic sudden illness. Proponents argue these would help to make the public more cost-conscious.

Democrats complain these would be used mostly by the rich and would reduce the traditional insured pool to the poor and chronically sick, who would end up paying much higher premiums. Mr Clinton has said that, as originally drafted in the House bill, he would have no choice but to exercise a veto.

Mr Dole regretted on Monday night that the compromise would not be voted on before he left the Senate, but he hoped for action by the end of the week. Senator Kennedy had appealed to Mr Dole to delay his departure to try for a better deal.

# Scandal clouds negotiations with Banco Nación

## IBM may cut price on Argentine bank contract

By David Pilling in Buenos Aires

IBM may cut the \$240m price for upgrading the computer system at Argentina's state-owned Banco Nación, in response to allegations that bribes inflated the cost of the original contract.

"Negotiations are under way," Mr Fred McNeese, IBM spokesman, said yesterday. "The price is part of those negotiations. If the information technology required by the bank changes, then the price would change too."

Senior executives of IBM Argentina, as well as nearly the entire board of Banco Nación, were among 30 people indicted last April on suspicion of having defrauded the Argentine state. This followed a six-month investigation into allegations that bribes were paid to win one of Latin America's biggest information technology contracts.

Mr McNeese denied a report in yesterday's Clarín newspaper that the incoming Banco Nación board wanted to terminate the IBM contract and was seeking compensation. The report also said IBM had agreed to return \$30m of the \$80m already paid by Nación.

"We have received nothing from the bank concerning the cancellation of the contract," said Mr McNeese. "The \$20m figure is news to us. Completion of the talks [with Nación] will determine whether the project gets completed or not."

Officials at Banco Nación were not available for comment. IBM has not yet responded to requests from Argentine judges to interview four of its US employees who oversaw the Banco Nación contract. Although an informal petition has been made by Argentine authorities, "no formal request" had been lodged

under a mutual legal assistance treaty between the two countries, the company said.

IBM, which denies its US-based staff were aware of certain aspects of the Nación contract, is believed to be extremely reluctant to allow US executives to be interrogated on Argentine soil. It is likely to want clear ground rules established before it makes them available to testify.

IBM insists its US officials were unaware of a \$37m sub-contract with CCR, an Argentine company, for a back-up system that was never required. Suspicion has focused on this sub-contract as a possible conduit for bribes.

"Money was to be paid [to CCR] whether the back-up system was installed or not. That's not the way it should be done," said Mr McNeese. "No one in the US was aware that money was going to CCR."

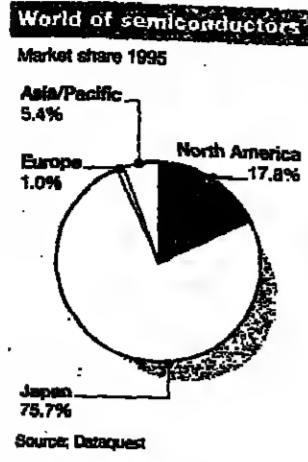
SIEMENS WIXDORF

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# Japan agrees to talks on chip accord



By Michiyo Nakamoto in Tokyo

Japan and the US are to hold talks in an attempt to break the deadlock over renewal of the controversial semiconductor agreement which expires at the end of July.

The decision by Japan's trade ministry to agree to talks represents a significant shift from its previous stance of rejecting any further government involvement in the semiconductor issue.

The ministry of international trade and industry had insisted it would let the bilateral agreement expire next month, despite persistent US pressure

to renew the accord.

Although Japanese officials have been willing to discuss the issue with US officials, Miti had made clear it did not consider official talks necessary.

The Japanese position has been that since the domestic semiconductor market is completely deregulated, any initiative involving greater market access for foreign companies should be led by the private sector.

To that end, the Electronic Industries Association of Japan has called on the US Semiconductor Industry Association and European chipmakers to set up a world semiconductor

body to boost industry co-operation.

While European chipmakers have been keen on the idea, the SIA has failed to respond to proposals made this month by the Japanese.

In May, the SIA abruptly postponed its tenth annual regular meeting with its Japanese counterpart "until the US and Japan reach accord on a new inter-governmental trade agreement".

Yesterday's conciliatory move by Miti indicates its acknowledgment that the US is unlikely to participate in such private-sector co-operation without the involvement in

some form of the government.

Any private sector co-operation would hold little meaning without the participation of the US, trade officials concede.

"We have not changed our position against monitoring the market, but it looks like industry-level talks will not progress unless there are government-level discussions," a Miti official conceded.

The US wants to renew a government agreement along the lines of the 1991 US-Japan Semiconductor Arrangement, which recognised the US industry's expectation that the foreign share of the Japanese market would exceed 20 per

cent by the end of 1992.

The Japanese government is unhappy with that agreement, which requires official monitoring of foreign market share in Japan. It counters that since there are no government regulations hindering access to Japan's semiconductor market, there is no need for government intervention.

Miti does not expect the talks, scheduled for next week, to lead to a new semiconductor agreement.

Instead, it proposes to exchange views on how the two governments might lay the groundwork for industry-to-industry co-operation.

# Labour rights plea to WTO

By Frances Williams in Geneva

The US and France yesterday renewed calls for the World Trade Organisation to study the link between labour standards and trade, despite strong opposition from developing countries.

Addressing the annual meeting of the International Labour Organisation in Geneva, French President Jacques Chirac said trade liberalisation, the development of employment and respect for fundamental labour rights were "inseparable".

"We must seek a way to link respect for the social dimension... and the liberalisation of international trade," he said, urging that the issue be discussed by the ministerial conference of the WTO in Singapore in December.

Mr Robert Reich, US labour secretary, who also addressed the ILO conference, called for a WTO working party to consider the trade body's role in implementing core labour standards.

Mr Reich, who earlier met Mr Renato Roggiaro, WTO director general, said he sensed a greater willingness among developing countries to discuss the issue than previously.

This was partly because those in favour of a "social

clause" in the WTO had made clear their concern was with core labour standards upholding basic human rights and not with so-called "developmental" standards such as wages and working conditions which tended to improve as a country became richer.

Many developing countries, especially in Asia, fear discussion of labour standards in the WTO would serve as a pretext for the use of trade sanctions aimed at removing their cheap labour advantage.

However, Mr Reich said upholding basic rights - a ban on forced labour and child labour, non-discrimination and the right to form a union and bargain collectively - was not only a justifiable humanitarian concern but necessary to maintain political support in rich nations for further trade liberalisation.

"By pressing this issue the US is not seeking a back door toward protectionism. On the contrary we're seeking the front door toward a more liberalised trading regime worldwide," he said.

Members of the Association of South-East Asian Nations (Asean) had decided formally to oppose any such moves on workers' rights at the Singapore meeting.

# Radio enthusiasts bank on Ariane 5

By Michael Skapinker, Aerospace Correspondent

Among those hoping for a speedy recovery of Europe's space programme after last week's fiery Ariane 5 failure are thousands of amateur radio enthusiasts, who fear they may soon be deprived of high-quality satellite links.

Amateur radio users around the world have raised \$3m to build their own satellite, which was due to be launched later this year on an Ariane 5 rocket.

Mr Ron Broadbent, 71, a veteran London-based radio enthusiast who is co-ordinating the international fund-raising effort, said an early resumption of Ariane launches was urgently needed by the elite band of radio operators who use satellite rather than terrestrial links to communicate with one another.

Mr Broadbent said that 10,000 of the 1.25m amateur radio enthusiasts operators worldwide had the necessary equipment to communicate by satellite.

There are several low-altitude amateur radio satellites in orbit, some with cameras that transmit pictures back to earth, which can be picked up on personal computers linked to radio equipment.

But it is the two existing high-altitude satellites, Oscar 10 and 13, which provide radio

users with the ability to communicate for longer periods and with other users further away.

Oscar 13 is expected to re-enter the earth's atmosphere and burn up in December. Oscar 10 has been in orbit since 1983 and its computer memory is failing, as are its solar rechargeable batteries.

The planned successor to the Oscar satellites, Phase 3D, is intended to provide radio users with better sound and pictures than they have had before.

Made up of components built in 14 countries, the satellite is being assembled in Orlando, Florida, from where, if all goes well, it will be shipped to French Guiana for launch by Ariane.

Its transmitters will be more powerful than those on earlier satellites. A set of spinning wheels on Phase 3D will reorient the satellite in orbit so that its antennas always point towards the earth. On Oscar 10 and 13 the antennas sometimes point towards space, making communication difficult.

Mr Broadbent said he did not know whether launching Phase 3D would be more costly after the Ariane failure.

Mr Bill Tynan, president of the US amateur radio satellite organisation, said that with the know-how acquired by the enthusiasts a second satellite could be built for \$800,000 or less.

# European leaders will be looking for flexibility in Washington

# Trade to dominate US summit

By Lionel Barber in Brussels

EU leaders arrive in Washington for a bi-annual summit today, likely to be dominated by trade, especially European concerns about US legislation on Cuba.

The European team, headed by Mr Romano Prodi, the new Italian prime minister, will be looking for signs of flexibility from President Clinton, who has been a steady retreat from multilateral trade negotiations in the run-up to the November presidential election.

The Washington summit is the first since the US and EU signed an ambitious accord last December to strengthen trade and political co-operation in the post-cold war era. Meanwhile, a series of brush-fire disputes have overshadowed the good intentions outlined in the transatlantic dialogue.

- The EU is fiercely opposed to the Helms-Burton Act which provides for legal actions against foreign companies with investments in Cuba. Sir Leon Brittan, EU trade commissioner, who will be attending the summit, called the act extra-territorial and in breach of the US's international obligations;
- The EU is worried about pending legislation sponsored by Republican Senator Alfonse D'Amato of New York relating to trade with Iran and Libya,



President Clinton: retreat from multilateral negotiations on financial services, telecommunications and maritime trade

judged to be rogue states by the US. Europeans, which have close commercial ties with Iran, favour a critical dialogue;

- The Europeans are unhappy about US pressure to renew the US-Japanese semiconductor trade agreement which expires in late July and which Brussels judges to be discriminatory;
- The US has withdrawn from

multilateral trade negotiations on financial services and telecommunications, and is about to pull out of talks on maritime shipping.

The EU hopes that after the November election, the new administration will regain its margin of manoeuvre and be an active player ahead of the Singapore ministerial meeting in December, the most impor-

tant trade summit since the end of the Uruguay Round.

Commission officials said this week that the EU would not wish to put too much pressure on the White House before the election. "We just need a signal that they understand our problem."

One option is to ask Mr Clinton to use his executive powers to grant a waiver of Title Three of the Helms-Burton Act, thus allowing foreign investors to deal in Cuban buildings and property. Mr Clinton must exercise this right by July under the law.

Despite the trade friction, EU and US officials in Brussels stress that the underlying relationship remains solid. Last week's Nato summit in Berlin signalled an important step towards accommodating the European desire for a more prominent role in a reshaped alliance.

In Bosnia, the US and Europe are co-operating on the Nato peace-keeping mission and civilian reconstruction.

Commission officials said it was too early to assess the broader transatlantic agenda which commits it to 180 joint actions on issues ranging from lifting barriers against Palestinian exports from Gaza and the West Bank to an early warning system for tracking killer viruses, and organising humanitarian aid to Africa and the Caucasus.

	6.45	(6.22)
D-Mark	6.45	(6.22)
Escu	6.20	(6.30)
French franc	6.67	(6.87)
Guillem	5.85	(5.80)
up to 5 years	6.75	(6.75)
5 to 8.5 years	7.05	(7.25)
more than 8.5 years	6.75	(6.41)
Italian lira	3.40	(3.40)
Yen	6.83	(6.84)
Swedish krona	6.86	(6.86)
Swiss franc	5.25	(5.00)
US dollar for credits	7.27	(7.11)
up to 5 years	7.48	(7.30)
5 to 8.5 years	7.86	(7.48)
more than 8.5 years	7.42	(7.38)
Belgian franc	9.81	(9.40)
Australian dollar	7.84	(7.84)
High point		

These rates are published monthly by the Financial Times, normally in the middle of the month. A premium of 0.2 per cent is to be added to the credit rates when being at bid interest rates per cent on hand for more than 120 days.

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# Siemens Nixdorf: User Centered Computing



NEWS: UK

Deputy PM issues warning to Japan

By David Wighton at Westminster

Mr Michael Heseltine, the deputy prime minister, yesterday launched a strong attack on over-regulation of the Japanese economy which he claimed hurt both UK and Japanese companies.

Toyota reshuffles management as capacity doubles

Mr Yukihiro Hirano, managing director of Toyota's UK manufacturing operations since they were founded six years ago, is returning to Japan as part of management reshuffle affecting three positions, John Griffiths writes.

200,000 cars a year at its Burnaston plant in Derbyshire. The expansion is involving Toyota in a £200m (\$304m) investment creating 1,000 jobs.

Meanwhile, in a speech to the Cranfield School of Management, Mr Tony Blair, the Labour leader, renewed his attack on the UK's investment record and the government's alleged neglect of manufacturing.

Brussels to press for action on companies

By David Wighton

A common European company statute, which would save EU companies an estimated £24bn (\$36.7bn) a year, could be agreed by the end of the year in spite of strong British objections, the European commissioner for the single market said in London yesterday.

Stock exchange replaces chief

The London Stock Exchange yesterday ended five months without a chief executive by appointing Mr Gavin Casey, chief administrative officer for international equities at brokers Merrill Lynch. Mr Casey will replace Mr Michael Lawrence, who was dismissed in January after clashing with many of the exchange's largest members.

More rail lines for sale

The final five state-owned passenger train franchises in the national network were offered for sale yesterday. Seven of the 25 franchises are already in private hands while bids have been invited for a further 13 routes.

Insurers contest US ruling

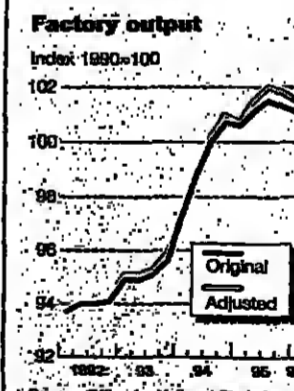
Lloyd's of London and other insurers plan to appeal against a Texas court ruling late on Monday forcing them to pay \$550m to Exxon in compensation for clean-up costs incurred by the oil group after the 1989 Exxon Valdez oil spill.

Jobs accusation rejected

Mr William Waldegrave, chief secretary to the Treasury, rebutted claims that Britain's economic recovery had created jobs only for "hamburger-flippers" rather than in highly skilled and highly paid occupations. He told the American Chamber of Commerce in London that two-thirds of the jobs created in the UK since autumn 1993 had been in industries paying above the average wage for the economy as a whole.

Factory output falls

Factory output fell sharply in April as manufacturers met demand from the storeroom shelf rather than stepping up production. But the Office for National Statistics conceded that it had been underestimating output in the past. Manufacturing output dropped by 0.3 per cent in April, the biggest decline for five months.



N Ireland talks grind to halt over Mitchell's role

By John Kammner and John Murray Brown in Belfast

Northern Ireland's all-party talks ground acrimoniously to a halt yesterday as pro-British unionist parties refused to accept the appointment of former US Senate majority leader Mr George Mitchell as chairman.

parties and the two governments managed to meet in plenary session for only 15 minutes in the early morning before having to adjourn. Officials did not hide their frustration that the Reverend Ian Paisley of the hardline Democratic Unionist Party and Mr Robert McCartney of the UK Unionists had decided to demonstrate traditional unionist muscle at such an early stage of the proceedings.



Left: a masked actor working for Sinn Féin outside the talks, from which the party is excluded, impersonates the fiercely anti-nationalist Rev Ian Paisley. Right: the real Paisley

The procedural wrangle over agendas and ground rules that dogged the second day of Northern Ireland's round-table peace negotiations yesterday disguises a dangerous battle of wills among pro-British politicians in the region, John Murray Brown writes from Belfast.

"Everyone wants to have the last word." The argument centres on the role of Mr George Mitchell, the former US Senate majority leader put forward by the Irish and British governments as an overall chairman of the negotiations.

Mr David Trimble, the Ulster Unionist leader, said last night he expected the differences could be resolved today over Mr Mitchell, who is a close aide to President Bill Clinton and seen by unionists as biased towards nationalists.

MPs question Bosnia deadline

By Bernard Gray, Defence Correspondent

Nato troops are likely to remain in Bosnia after the December 20 deadline for withdrawal, according to the House of Commons defence committee. However, the committee argues that the force is likely to be smaller than the current 60,000 troops, and that it is important for US troops to remain if others are to stay in Bosnia.

departure of all Nato troops is likely to lead to renewed fighting. This represents a significant change from the original Dayton peace accord, which specifically called for a one-year Nato presence.

IFOR would lead to a withdrawal of troops over weeks and possibly months after that. Senior British officers argue that a final decision on withdrawal will not be made until after the US Presidential election in November. However, they stress that US ground troops would have to remain for British forces to stay.

nia deployment is placing on UK forces, and the cost of the operation on the MoD's budget. The committee notes that the size of the UK commitment to Bosnia would have prevented another large deployment elsewhere, and curtailed UK involvement in a joint exercise with the US this spring.

Advertisement for Sedgemoor, a business park. It includes a map showing the location of the park near Junction 22, 23, and 24. Text describes the park's size (90 acres) and facilities (shops, restaurants, etc.). Contact information: 01278 435300.

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Form for Sedgemoor business park. Fields include Name, Problem, Company, Address, Postcode, Tel. A small map of the park is also included.

Trade policies of 'Fortress Europe' attacked

By Bruce Clark, Diplomatic Correspondent

Mr Malcolm Rifkind, the UK foreign secretary, made a strong attack last night on the European Union's trade policy towards the ex-Communist and developing nations, calling it over-protective and sometimes absurd.

Britain's EU partners and the European Commission by portraying the Union's record in this area as one of hypocrisy and lost opportunities.

has singled out the issue of freer trade since taking office a year ago, also lent support to South African complaints about the commercial package it is being offered by the EU.

Mr Rifkind also accused the EU of double standards in its treatment of its neighbours in the Middle East and north Africa, which had been promised a total of £4bn (\$6.12bn) worth of aid by the end of the century.

The 'mad cow' crisis Obstruction at culture ministers' meeting raises number of Brussels measures blocked by Britain to 78

EU veterinarians increase demand for slaughter of cattle

By Caroline Southey in Brussels, Alison Maitland in London and Neil Buckley in Luxembourg

Britain faces unexpected demands from veterinarians in the European Union to kill more than the planned 80,000 cattle to eradicate BSE or "mad cow disease". The call, expected to come from EU vets meeting in Brussels to discuss Britain's selective slaughter policy, will create fresh tensions between Britain and the EU as the two sides try to find an end to the three-month old beef crisis.

The government's beef assurance scheme will initially target high-quality older cattle for the domestic market rather than for export, Mr Douglas Hogg, agriculture minister, said yesterday. Alison Maitland writes. The plan is to exempt specialist beef herds, fed only on grass or cereal supplements, from the ban on cattle over 30 months entering the food chain.

would subsequently go for export under a phased lifting of the EU's worldwide ban. "If they're certified, there's also no reason why they shouldn't be under 30 months, for the purpose of relaxing the ban." The UK government aims to establish a register of several thousand beef herds under the scheme's stringent criteria by the end of July. The herds, mainly located in Scotland, Northern Ireland and upland regions of England and Wales, would need to have had no cases of BSE.

work" would be EU approval of the culling programme. Britain cannot implement the plan until it has had the approval of the EU's standing veterinary committee which EU officials said was unlikely to happen before the European summit in Florence on June 21 and 22.

Mr Hogg has also backed tracked on a pledge to go ahead with the slaughter if both parliament and the UK farming industry agreed. He said that only parliament's approval would be needed. British farming unions and

vets' leaders are opposed any extension of the slaughter beyond the original 42,000. But EU member states such believe a more comprehensive slaughter programme is necessary to eradicate BSE.

Britain could also be urged to extend the present policy - under which cattle born between 1991 and 1993 and on the same farm as cattle identified with the disease would be slaughtered - to cover cases in cattle born in 1994.



# This is the house that Birt built

Television/Christopher Dunkley

Those on the guineas of the BBC have always been pretty gloomy about the direction and methods adopted by the offices on the poop deck. But this week the clouds of doubt and fear hanging over many BBC offices are thicker than they have been in 25 years as staff struggle to come to terms with the latest plans for reforming the corporation. To many of the scheme said to be designed to meet the needs of the age of digital broadcasting, announced at a press conference in Broadcasting House, London, last Friday, looks so radical that they have had to revise their attitudes towards the last set of changes.

The term "Year Zero" had been used to describe the revolution introduced by "Producer Choice". This system obliged BBC producers for the first time to cost all their internal services, allowed them to buy services outside if they could do so more cheaply, and, supposedly, introduced real market forces to what is, still, a public service organisation operating under Royal Charter and financed by the licence fee.

Producer Choice was the brainchild of John Birt who had been in control of programmes at London Weekend TV, one of the largest companies in Britain's

commercial television system. Birt was known as a keen broadcasting theorist as well as a programme administrator and was, it was widely believed, recruited to the BBC at a high level in a deliberate attempt to inject non-corporate thinking and modern management techniques. His chairman at LWT was Sir Christopher Bland, who has recently been appointed chairman of the BBC, and it was Bland who announced last Friday that his old colleague, Birt, had agreed to extend his contract and remain as BBC director-general until the year 2001. Perhaps "2001" will become the *annus mirabilis* for the gloomy.

Under the new plan, called "A Structure For The Digital Age", BBC programme production will be separated for the first time from commissioning and scheduling. This will mean that instead of a BBC network controller such as Alan Yentob at BBC1 choosing, making, and scheduling his own programmes, there will be an

arrangement much more like that adopted by Channel 4 and subsequently by ITV - something like the system used by book publishers, with the creative side operating separately from administration.

This is anathema to old BBC hands who have always expected broadcasting administration to be taken on by gifted programme makers. Many of them, secretly or quite openly, yearn for the BBC to be led by a charismatic figure such as John Tusa, who is ebullient, articulate, inspiring, humorous, and - even though he rose as high as managing director of the World Service - still capable of writing and presenting widely admired programmes such as his recent Radio 4 series *20/20*. On Monday Tusa published a scathing attack on the new plan in which he declared: "Tolling like Donne's bell, the

words efficiency, resources, focus and the rest of the clichéd lexicon of management analysis sound the death of Birt's BBC. From now on, this is the house that Birt built, and it will be extraordinary if it lasts for a fraction of the 75 years that Birt's did."

Of the change to the World Service, which by common consent he himself revived and re-inspired, Tusa said "It is the biggest act of bureaucratic vandalism ever committed. Some of us will never forgive those who did it." The change provides for all future programme making in English for the World Service to come under a centralised programme production body and all World Service news and current affairs under BBC News.

The corporation is to be split into six major divisions: BBC Broadcast which will do the commissioning and scheduling; BBC Production which will make the programmes; BBC News; BBC Worldwide, responsible for the World Service

and for generating commercial income; BBC Resources providing programme support services; and The Corporate Centre which will handle strategy, policy and so on. Deep anxiety has already been expressed over the effect that this radical reorganisation will have upon the standing of domestic radio as well as the World Service.

Liz Forgan, the last managing director of British network radio, who not long ago suddenly left the BBC without giving any reason, will not be directly replaced. Instead the news and sport channel Radio 5 Live will become the responsibility of BBC News, while Radios 1, 2, 3 and 4 will be represented on a revamped board of management by Matthew Bannister who will continue in his main job as controller of Radio 1. Above the board of management will be a new executive committee consisting of the director-

general and the heads of the six new divisions plus the directors of personnel and finance.

Of course it may all work splendidly and mean that the BBC, born in the age of wavelength scarcity, will not merely survive but flourish astonishingly as one of the last great examples of public service into the age of digital superabundance, but will even flourish. If so, there are those who see "A Structure For The Digital Age" as the largest and most ominous shift yet away from an almost exclusive concentration on programme-making at the BBC to a fixation on management structures, all described in what the satirical magazine *Private Eye* calls "BirtSpeak". We heard a classic example at Friday's press conference: "We have to have a focus for considering how we will manage our gateways".

It would be a fool who denied that the BBC must do something to prepare for the utterly different world of broadcasting which is

approaching, even if it is not approaching quite as fast as people have been telling us for the past 25 years. Changes in broadcasting have always been driven (from radio to television, monochrome to colour, the coming of viewer control via the video recorder, wider choice thanks to satellite and cable) and one way or another there will be even more major expansion and change during the next 20 years. The BBC's central problem is finance: politicians will not sustain the licence fee for ever in an age of superabundance.

So will the BBC slip quietly into commercialism? Over two decades successive chairmen and directors general of the BBC have told me, in rejecting the idea of advertising on Radio 1 (or any other of the marginal introduction of commercialism) that "You can't get a little bit pregnant". Now we are told that, thanks to fiscal expansion, the BBC will be providing "themed commercial channels" for those prepared to pay extra. Asked on Friday what effect this would have on the argument, Sir Christopher calmly asserted that the corporation intended to stay "just that bit pregnant".

In *Talking Heads*, Alan Bennett's marvellous talent for satire - charitable, malicious, ironic, funny, touching, infinitely subtle, wholly English - is at its height. Yet, however interesting Bennett is here and though here he is at his best, Maggie Smith is yet more so.

Under Bennett's direction, she and Margaret Tzack are playing two of the six *Talking Heads* soliloquies - he originally wrote for television in 1998. Tzack first. Splendidly right for *Soldiering On*, she gives a beautiful performance in which we hardly know where she starts or where Muriel - a woman newly widowed in her late fifties, whom Tzack brings to life here - stops.

In this solo, Bennett develops the Joyce Grenfell kind of monologue in which a woman reveals herself as if by accident, sometimes surprised by her own thoughts, artlessly funny in her expressions, helplessly open in exposing the interior workings of her own life. Gradually, Muriel reveals - to us, if not to herself - that her beloved son is a cunning fraud; and, more slowly, she comes to show, and to recognise, that her mentally disturbed daughter was the victim of her father's (Muriel's late husband's) abuse. Bennett here does some superlative feats of stream-of-consciousness talk, in which startling disclosures suddenly loom up out of nowhere in mid-flow.

The monologue is a little too audience-orientated, both as written and as directed, but Tzack perfectly shows how Muriel's vaunted stoicism was always part and parcel of her system of denial, denial about her relationships with husband, son, daughter, life. The only flaw in her excellent performance is that her utterance, especially in her sibilants, is too close to Joyce Grenfell (in "Lumpy Latimer" mode); and that she fractionally over-prolongs the otherwise extraordinary, wordless climax in which her face grows heavy with the consciousness, for so many years composed, of what her husband did to her daughter. At the end, she insists loudly that she is not the tragic type. Bennett, I think, means to show that, here again, she is in denial. Actually, she is right. Muriel, however beleaguered, is too pragmatic to be tragic.

In *Bed Among The Lentils*, Maggie Smith somehow does attain something nearer tragic heights. Which is perverse, for the character she portrays is more bitter, petty, sarcastic. She is Susan, a vicar's wife and an alcoholic who finds herself embarking on adultery with an Indian grocer, and discovering, for



Margaret Tzack (left) and Maggie Smith: splendidly right for Alan Bennett's infinitely subtle, wholly English satire

## Supremely cast 'Talking Heads'

Theatre/Alastair Macaulay

the first time, the joy of sex and then the odyssey of teetotalism. And the solo surpasses almost all Bennett's other work because Susan shows the full moral sense of her own dilemma. Mendacious, hypocritical, irreligious though she is, Susan is deeply concerned in her unhappy way with honesty, with religion and with self-fulfilment.

Though Smith is often known as a mannered actress, she is in fact here - as so often - exceptionally economical. Everything in her Susan is converted to expression - her very eyes and mouth become

lapsed, as if portrayed by Picasso - but everything is brisk, laconic, and often wonderfully ambiguous. Our other two supreme actresses, Judi Dench and Vanessa Redgrave, are not Bennett types because they excel in the very largeness of soul and vitality of temper which are alien to his spirit. But Smith is ideal for his writing because she combines both his charity and his malice, and because her skill in acting is like that of a surgeon, laying bare the crucial details of a character's mental anatomy.

She is gloriously funny (as those

nasal, chesty tones declare "If you think squash is a competitive sport... try flower-arranging") and she is deadly in her descriptions of her husband (his slow diction in church "giving you time to mean each phrase") or of the deity ("God has no taste"). But she rises to Bennett's best. In her washed-out account of her Indian lover, in which she becomes virtually inexpressive in surprise. Spontaneity, for once, has entered her life.

Eventually, even here, Bennett's conception of character is too pat, too spiritually limited, to delight

me; and he does too little to create a world beyond entertaining us with the virtuoso satire of his vision. As an anatomist of Britain in decline, he is superb, and in *Talking Heads*, he gives brilliant vehicles to both Tzack and Smith. Yet, though they show him at the top of his form, he does not show them at the top of theirs. Tzack has a vehemence, Smith a lyrical grandeur, that Bennett cannot express.

In repertory at the Minerva Theatre, Chichester.

## Medieval view of the Old Testament

Part of what is touching and impressive about the mystery plays staged in York is, surely, what was always touching and impressive about them when they were first presented there in the late medieval era. Presented as they used to be by the city's guilds, they involved a large community of amateur performers in a community project that was both serious and splendid; and that is still true today, when they are presented for one season every four years.

There is also the pleasure of the text. That used in 1996, adapted by Liz Lochhead (revised from her 1992 version) for John Doyle's new staging, is extensively based on the original medieval texts, rich with rhymes, alliterations, and turns of phrase that are strange today to ears unattuned to Chaucer, *Gower* and the *Green Knight*, and Malory's *Moria d'Arthur*.

But the loveliest aspect of the 1996 York mystery plays is the design. These are the conception of Mark Bailey, who also designed the excellent and imaginative set for the Theatre Royal's staging of *A View from the Bridge* that I reviewed in March. His set there placed the Carbone household within the framework of the Brooklyn Bridge. Here he re-creates numerous scenes and images from medieval and Renaissance and subsequent art. The Old Testament seems to come to life again in the mosaics on the walls at Montreuil; the backdrop glows in shifting hues and forms that evoke Blake; the Last Supper evokes Leonardo.

And, most wonderful, the angels - up to 12 of them - are those from the Wilton Diptych. In blue robes, with high swag-like white wings rising from their backs and the final feathers tinged with blue, Bailey has also given them golden-blond hair and very soft, partly invisible, golden haloes. In Doyle's staging, these angels are witnesses and participants in many of the scenes from Testaments Old and New.

We are not just watching scenes from the Bible in this production; we are watching and hearing them through a rich filter of historical tradition. The opening sentence is in Latin; old carols are used; phrases like "Nay, certes" and *Gowain*-type alliterative lines such as (God on the fallen angels) "These fools from their fairhood in fantasy

fall" and (Christ at the Last Supper) "This is my cross, no common crust" abound; the angels dance and play musical instruments. And yet many of these devices are brought up to date. The violins that the angels play are not period instruments, but modern; Herod says such lines as "Kaisers in castles great kindness me owe"; and we see people in modern dress putting on "period" robes before our eyes. (Here and there, this is taken to excess. The Virgin Mary as a hospital nurse in a white uniform ending above the knees looked unfortunately raffish.) Pontius Pilate wears a purple drape over an orange trouser suit.

There have already been, according to the programme, several experimental pieces of casting in previous productions. God has been the foreman of a building site, a

### New pleasures in the tale of tales in the 1996 York Cycle of Mystery plays

small boy, a disembodied voice; in 1988, Christ was played by a Hindu. This year's innovation was to have God played by a middle-aged woman, a device against which I have nothing in theory. In the event, however, she kept reminding me of Peggy Woolley in *The Archers*: a slow and laborious fustian, often bemused by goings-on. Nor could everyone else in the large cast cope fully with the demanding verse. Whether it was Lochhead or the actor in question, it was foolish of Abraham to exclaim "Dear Christ" in Abraham's day. Christ hadn't been invented.

But these flaws are drops in the sea. The 1996 York Cycle of Mystery Plays is a great achievement. As it tells its selected highlights from the Bible, it asks you to compare and contrast God's creation of Adam, Jesus's raising of Lazarus, God's test request of Abraham to sacrifice Isaac, and God's sacrifice of his own son. (Or, in this context, her own son.) New dramatic ironies within the tale of tales fall into place.

A.M.  
Theatre Royal, York, until June 30.

## INTERNATIONAL ARTS GUIDE

### ATLANTA

**EXHIBITION**  
High Museum of Art  
Tel: 1-404-733-4400  
● Picturing the South, 1863-1996: this photography exhibition examines the facts, contradictions and myths that have shaped the cultural heritage and psychological identity of the South of the US, and the influence they have exerted on the imaginations of artists for more than a century; Artists represented include George N. Bernard, Lee Friedlander, Walker Evans, Harry Callahan and John McWilliams; from Jun 15 to Sep 14

### BASLE

**EXHIBITION**  
Kunstmuseum Basle  
Tel: 41-61-2710228  
● Canto d'Amore, Klassizistische Moderne in Musik und bildender Kunst 1914-1935: exhibition focusing on classicist modernism in music and visual arts. The display features more than 100 paintings, drawings and sculptures from

international museum and private collections. The show includes works by Picasso, Matisse, De Chirico, Dalí, Bonnard, Mallot and Léger; to Aug 11

### BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Rundfunk-Sinfonieorchester Berlin; with conductor Mario Vazrago and violinist Christiane Edinger perform works by Herzog, Szymanowski and R. Schumann; 8pm; Jun 14  
**EXHIBITION**  
Berlinsche Galerie - Martin-Gropius-Bau Tel: 49-30-254866  
● Michael Schmidt, Fotografien seit 1965: retrospective exhibition featuring photographs by Michael Schmidt (b. 1945) from 1965 to the present. The city of Berlin, in which the artist has lived all his life, plays an important role in his work; from Jun 14 to Sep 8  
**OPERA**  
Deutsche Oper Berlin Tel: 49-30-3438401  
● La Nozze di Figaro; by Mozart. Conducted by Dorian Wilson and performed by the Deutsche Oper Berlin. Soloists include Eva Johansson, Flornouze McCarthy, Camille Capasso and Russel Braun; 7pm; Jun 13

### BOLOGNA

**CONCERT**  
Teatro Comunale di Bologna Tel: 39-51-528901  
● Ein deutsches Requiem; by Brahms. Performed by the Orchestra del Teatro Comunale di Bologna with conductor Christian

Thielmann. Soloists include soprano Amanda Heigimann and baritone Wolfgang Schöne; 8.30pm; Jun 13, 14

### BONN

**EXHIBITION**  
Kunst- und Ausstellungshalle der Bundesrepublik Deutschland Tel: 49-228-3171200  
● Wisdom and Compassion. The Sacred Art of Tibet: this exhibition focuses on the traditional themes of the art of Tibetan Buddhism and presents the important stylistic developments from the 9th to the 19th century. On display are 190 objects of sacred art, mainly scroll-paintings (tangka) and ornate metal sculptures, but also application work and tapestries as well as wooden, ivory and stone sculptures with a strong religious expression; to Aug 25

### CHICAGO

**EXHIBITION**  
Terra Museum of American Art Tel: 1-312-684-3939  
● A Shared Heritage: Art by Four African Americans: this exhibition of 20th-century African-American art features works by William Edouard Scott, John Wesley Hartick, Hala Aspelio Woodruff and William Major. The exhibited works include about 65 paintings, watercolours, drawings, collages and graphics; to Jul 7

### COPENHAGEN

**MUSICAL**  
Gledsaxe Theatre Tel: 45-31676010  
● Hans Christian Andersen Musical:

by Flemming Enqvold, to music by Sebastian. Directed by Flemming Fihrt and performed by the Gledsaxe Teaterkor. The cast includes Flemming Enqvold, Lise Nees, Nils Bank-Mikkelsen and Jesper Vigan; Mon - Fri 7.30pm, Sat 7pm; to Aug 3 (not Sun)

### HAMBURG

**DANCE**  
Hamburgische Staatsoper Tel: 49-40-351721  
● Hamburg Ballet: perform a choreography by John Neumeier to Mahler's Symphony No. 9. Soloists include Janusz Mazon, Bettina Beckmann and Anna Grabka; 8pm; Jun 14

### LONDON

**CONCERT**  
St. John's, Smith Square Tel: 44-171-2221061  
● BBC Singers and the Matrix Ensemble; with conductor Robert Ziegler perform works by Copland, Cage and Feldman; 7.30pm; Jun 14  
Wigmore Hall Tel: 44-171-9362141  
● Joan Rodgers; accompanied by pianist Roger Vignoles. The soprano performs songs by R. Schumann, Poulenc and Rosenzweig; 7.30pm; Jun 13

### NEW YORK

**MUSICAL**  
Richard Rogers Theater Tel: 1-212-307-4100  
● How to succeed in business without really trying; by Frank Loesser. Directed by Frank McAnuff and starring Matthew Broderick as J. Pierrpont Finch, the window washer who climbs his way up the corporate ladder in record time by following the guidelines in his trusty handbook; Tue - Sat 8pm, Sun 3pm, Wed, Sat also 2pm; to Jul 14 (not Mon)  
**THEATRE**  
Brooklyn Academy of Music

work by Philip Webb, Norman Shaw and C.F.A. Voysey; to Sep 29

### LUBECK

**CONCERT**  
Musik- und Kongresshalle Tel: 49-451-7904115  
● NDR Sinfonieorchester; with conductor Sir Georg Solti perform Beethoven's Symphony No. 3 (Eroica), and the NDR Chor perform Brahms' Motets Op. 29, No. 2 and Op. 74, No. 1, and Schoenberg's Friede auf Erden, Op. 13; 8pm; Jun 15

### MADRID

**EXHIBITION**  
Fundación la Caixa Tel: 34-1-4384833  
● El grupo CoBRA en la colección del Stedelijk Museum de Amsterdam: exhibition of some 80 paintings and sculptures by members of the Cobra group; to Jun 30

### PARIS

**CONCERT**  
Maison de Radio France Tel: 33-1 42 30 22 22  
● Orchestre Philharmonique de Radio France; with conductor Arturo Tamayo perform works by Petrusli, including Concerto for Orchestra No. 8, and Stravinsky's Apollo Musagettes; 8pm; Jun 13  
**EXHIBITION**  
Fondation Cartier pour l'Art Contemporain Tel: 33-1 42 18 56 50  
● Les Oiseaux: this exhibition explores the universe of birds as depicted from some of man's earliest art through the most recent experiments in contemporary art; from Jun 14 to Sep 15

### VIENNA

**CONCERT**  
Musikverein Tel: 43-1-5058661  
● Koninklijk Concertgebouworkest; with conductor Riccardo Chailly and violinist Frank Peter Zimmermann perform works by Berg and Bruckner; 7.30pm; Jun 13

Tel: 1-718-636-4111  
● Les Misérables; by Molière (in Swedish, with English subtitles). Directed by Ingemar Bergman and performed by The Royal Dramatic Theatre of Sweden. The cast includes Lena Endre, Thorsten Flinck and Jarle Kulle; 8pm; Jun 11, 12, 13, 14

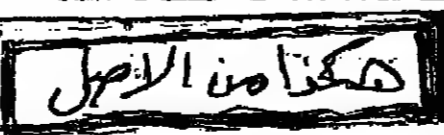
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European Money Wheel  
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COMMENT & ANALYSIS



Edward Mortimer

A place at the centre

Turkey's political balance of secularism and Islam and its strategic geographical position make it hard for the west to ignore

For the second time this year Necmettin Erbakan, leader of the Islamist-oriented Refah (Welfare) party, is trying to form a Turkish government. So what?

Turkish politics have failed to grip the outside world's imagination. There was a flutter of interest at Mr Erbakan's election victory last December. But even that interest faded as Turkish politicians settled down to their usual prolonged horse-trading.

After two months a minority coalition of Turkey's two main liberal-conservative parties was formed, with external support from Bülent Ecevit, the veteran left-wing leader. Mr Erbakan and his party remained in opposition. The Turkish establishment, including the ever-powerful armed forces, had it seemed never really been prepared to contemplate any other outcome, and probably never would be.

Now the coalition has collapsed after less than 100 days in office, and the merry-go-round has begun again. One of the coalition partners was happy to vote with Mr Erbakan to have the leader of the other investigated. The other, in return, was ready to vote with him to bring the government down. If Turkey's own political leaders are not worried, why should anyone outside Turkey be? Do we really care what happens to Turkey anyway?

In the cold war, of course, it was axiomatic that Turkey mattered. It was Nato's south-eastern flank, through which the alliance partially encircled the Soviet Union, placing a barrier between Moscow and the Arab world. But in 1989, when the cold war ended, it looked for a moment to some western politicians as though Turkey might not matter after all.

Events soon proved that wrong.

In 1990 Saddam Hussein seized Kuwait. Turkey was transformed overnight into a crucial member of the US-led coalition against him, blocking one of his main oil export

routes and enabling western aircraft to attack Iraq from the north as well as the south. In 1991 the Soviet Union broke up. The US decided to foster Turkish influence among Turkic-speaking peoples in the Caucasus and central Asia as an antidote to that of revolutionary Iran.

In 1992 Turkish public opinion was mobilised in favour of the Muslims in Bosnia, a former Turkish province with a large Moslem population and an important diaspora in Turkey itself, while many Greeks sided with their Serb co-religionists. So far the conflict has not spread southwards, bringing in Greece and Turkey, as many western pundits feared, but tensions between the two are evident in the Aegean.

Meanwhile Turkey and Syria have been in sharp dispute over the Euphrates waters, and over Syrian support for Kurdish insurgents on Turkish territory. In February this year Turkey signed a military co-operation agreement with Israel, abandoning its traditional neutrality in the Arab-Israeli conflict.

Thus Turkey is surrounded by four major conflict zones: an uncomfortable position, but one which makes it difficult for the west to ignore. Nor can the west forget that Turkish troops still occupy northern Cyprus, propping up a would-be independent Turk-

In 1989, when the cold war ended, it looked for a moment to some western politicians as though Turkey might not matter after all

ish Cypriot state which only Turkey recognises. For 20 years western governments have left this problem to fester in the lap of the UN, which has sponsored endless rounds of inconclusive talks between Greek and Turkish Cypriot leaders. But now the EU is committed to start membership negotiations with Cyprus six months after the end of the present inter-governmental conference - probably early in 1998. If Cyprus is still divided, these talks will be held with a purely Greek Cypriot government, controlling only three-fifths of the island, although legally they will affect the whole of it.

And Cyprus cannot be reunited until there is a Turkish government strong enough to overrule the armed forces (which are determined to keep a garrison on the island), to impose its will on the wily and obstinate Turkish Cypriot leader Rauf Denktaş, and to ride out a barrage of criticism in the Turkish media. No such government is in sight, least of all one containing Mr Erbakan, who as a junior partner in the government in 1974, when the troops were sent to Cyprus, argued in favour of occupying the whole island.

But Turkey is not just a piece of strategically situated real estate. It is one of the world's big emerging markets, and the annual holiday destination of more than 6m Europeans. It is a country of 60m people, nearly half of whom can be categorised as middle-class consumers, and now in a customs union with the European Union. It is the EU's 10th-biggest trading partner, and Russia's second. It has Europe's sixth-largest stock exchange.

Although its record is blemished by many human rights violations, Turkey is also a rapidly developing society with free and lively news media. Its current political crisis reflects, if anything, an excess of democracy rather than the reverse, as political leaders strive to outwit each

other in full view of those who elected them. Besides being a Nato ally, Turkey is a long-standing member of the Council of Europe and a signatory to the European Convention on Human Rights. It is also an associate member of the EU and the Western European Union, and aspires to full membership of both.

No other Moslem state, except possibly Malaysia, functions as democratically as Turkey, and none has gone as far in espousing secularism. Many liberal Muslims would argue, in deed, that the founder of the Turkish republic, Mustafa Kemal Atatürk, went too far in that respect, and that Mr Erbakan's effort to reinstate Islamic values is at least partially valid.

Panic is not in order. If Mr Erbakan does succeed in forming a government he will be dependent on one or more coalition partners, and will take great care not to provoke the army by any frontal assault on Turkey's secularist tradition. On balance it may be better that he take office now, incurring a share of responsibility for managing Turkey's economic crisis, than be allowed the luxury of building up support while further coalitions of squabbling and unprincipled politicians are patched together for the sole purpose of keeping him out.

A few more months of that could alienate enough voters to give Mr Erbakan an outright majority in the next parliament. And then Turkey's secular elite and armed forces would confront a dilemma similar to that faced by their Algerian counterparts in 1992, when the army intervened to stop the Front Islamique du Salut winning an overall majority in parliament.

If Turkey were to turn its back completely on western models, on the one hand, as Algeria has done, into a bloody stalemate between a secularist military regime and radicalised Islamic militants, the shock throughout the Moslem world, and throughout Europe, would be profound.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'), e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

IMF policy may not aid Georgia

From Mr Daniel Castelnuovo

Sir, Having just returned from Georgia, I was struck by your article on economic stabilisation in that country ("Georgians balk at paying price of recovery", May 22). While the economy is obviously on the mend after a disastrous hyperinflation, energy crisis and civil war, part of the current problems with corruption and low tax collection stem from International Monetary Fund policies themselves.

With the apparent blessing of the IMF, Georgian public employees, including the police and bureaucrats in all sectors, are paid less than the minimum needed to survive. Even at the top of the bureaucracy, government ministers are paid the equivalent of \$25 per month while consumer goods prices have reached world levels.

This is an open invitation for corruption. Many bribes are for the purpose of covering up the real scope of economic activity in the country so that an ever-growing percentage of economic activity is "off the books" (and untaxed). This situation parallels what was happening under Soviet rule in Georgia where the black market was deeply entrenched.

Politically, the pervasiveness of corruption means President Eduard Shevardnadze can easily remove any disloyal subordinates without searching very hard for a pretext. Thus, the apparent stabilisation could have profoundly negative effects on Georgia's political and economic development - by facilitating the underground economy and preventing the rise of an effective civil service.

Darrell Slider, associate professor of government and international affairs, University of South Florida, Tampa, FL 33620, US

Time for Italy to consider widening the use of privatisation funds

From Mr Daniel Castelnuovo

Sir, In Italy, revenues from privatisation are set aside in a special fund, to be used for the sole purpose of buying back outstanding public debt. This was stipulated in a law passed by parliament in late October 1993, a piece of legislation which still is considered one of the best examples of far-sighted debt management and good accounting practice.

Yet, the time has perhaps come to reconsider the issue. The debt/gross domestic product ratio has actually fallen to an estimated 120 per cent of GDP, the old guard of spending-prone politicians has

apparently been replaced by more cost-conscious and competent people. They seem to command, and deserve, enough credibility to be left to decide freely how to use the funds coming from privatisations.

Moreover, the fast approaching implementation of Emu calls for swift action on public deficit reduction toward the target of 3 per cent of GDP. And, given that Italy enjoys a primary (non-interest payment) surplus of around 5 per cent of GDP, the country's determination to reduce the deficit by 1997 or 1998 at the latest is credible.

In the present situation of a sharp economic slowdown and lira appreciation, privatisations to raise, say, L15 trillion (0.75 per cent of GDP) would merely make good part of the cyclical slowdown while stabilising the lira in the forex market. Given the present institutional and economic framework, would it not be wise to suspend the provisions of the 1993 law until Italy's entry into the Emu?

Daniel Castelnuovo, chief economist, Banca Eurobanciare, Milan, Italy

BA alliance will enlarge competition

From Mr Robert Ayling

Sir, Richard Branson's letter challenging BA's proposed alliance with American Airlines (June 11) ignores the fact that the air transport industry is already changing in response to demand from consumers. The US government has already granted anti-trust immunity to three major alliances linking large US carriers to our competitors in continental Europe. The British aviation industry, which has led the

world in so many ways, must stay ahead.

The alliance between British Airways and American Airlines which we announced today will bring clear benefits to the consumer in a wider choice of routings and departure times as well as frequent flyer benefits. It will be closely scrutinised by the US authorities and we are confident that it will be approved, as a significant enhancement of competition. We are calling on the

governments for further liberalisation of the US-UK aviation market to give both countries' airlines the ability to compete for business to any destination in either country. I am surprised and sorry that Virgin is apparently unwilling to join us in promoting this enlargement of competition.

Robert Ayling, chief executive, British Airways, Heathrow Airport (London), Hounslow TW6 2JA, UK

Competition in which countries have role

From Mr Mark H.J. Radcliffe

Sir, Professor John Kay's article "Clear thinking muddled by competitiveness" (June 7) classically reflects the problem of effective dialogue between business and economists.

It is correct that it is primarily companies which have to compete internationally rather than countries. However, the task is made harder or easier if the nation within which the company operates is itself competitive, measured against other countries which house competitors. After all,

government spends about 40 per cent of the gross domestic product produced by wealth creating industries. It is easier to win world orders if that 40 per cent is spent effectively, enabling better education, infrastructure, law and order, healthcare etc., versus countries which host competitors.

Furthermore, there may be differences between wars and international business, and between national and international companies. But, clearly, it is pretty miserable to live in a country which keeps losing battles or orders, and

better if they are winning. Thank goodness Michael Heseltine, the deputy minister, and the government have been working better with a reinvigorated business community facing these issues together. Hopefully more economists will help make a creative contribution to a better standard of living and sustain the UK as a desirable country in which to live, work or play.

Mark H.J. Radcliffe, The Malt House, Upton, Near Andover, Hampshire, UK

ITT Sheraton advertisement featuring a couple and text: 'When the sun is high, prices are low at ITT Sheraton'.

HOT SUMMER RATES table listing various hotels and their rates in different currencies.

Exploitation of a ritual

William Dawkins on corporate Japan's links with the underworld

It is tempting to conclude from the recent arrest of three senior executives of Takashimaya, a Japanese equivalent of Harrods, that the mob still holds some of Japan's most prestigious companies in its thrall.

The three were yesterday being questioned by Osaka police over allegations that they paid a record ¥50m (\$730,000) - and possibly many times more - to a well-known group of sokaiya, or corporate racketeers, not to disrupt annual shareholders' meetings.

Mr Hiroshi Hidaka, Takashimaya's president, yesterday resigned at an emergency board meeting. He had little choice. Founded in 1891 as an upmarket kimono boutique in the ancient capital of Kyoto, Takashimaya has a distinguished brand name to protect.

But the embarrassment goes beyond Takashimaya, and has raised broader questions over possible shortcomings in Japanese corporate governance. Mr Shoichiro Toyoda, chairman of the Keidanren economic federation, underlined this yesterday when he called on all leading companies "thoroughly to re-examine their behaviour".

There is more at issue than red corporate faces. Sokaiya have continued to wield clout, despite 14 years of attempts to put them out of business, because their raison d'être has not changed.

"They survive by exploiting a gap in the Japanese system of corporate governance - that companies generally don't pay much attention to shareholders," explains Mr Peter Tasker, chief strategist at Kleinwort Benson, the UK merchant bank, in Tokyo.

A typical shareholders' meeting will be short and bland. Management is spared the penetrating questions endured by their US or UK counterparts. Loyal staff will be planted in the crowd to shout "ryokuzi" - the formal form of "understood" - as the chairman briskly reads through a slim agenda.

"They are ritualistic occasions, of no importance to serious investors. Sokaiyo exploit that by disrupting the ritual," says Mr Tasker. Sokaiyo gain entry to shareholders' meetings by buying small parcels of shares, often via a front company. Takashimaya's suspected extortionist, Mr Isao Nishihara, the leader of a prominent Osaka gangster group named Gokuraku-kai, or paradise club, bought 10,000 shares through a dummy civil

William Dawkins on corporate Japan's links with the underworld



William Dawkins on corporate Japan's links with the underworld

engineering contractor. If not paid off, sokaiya have been known to use tricks ranging from the childish to the sinister. These include hurling chairs at the podium, filibustering and pestering aged board members with pointed questions about corporate, and even personal, misdemeanours.

There is no suggestion that Takashimaya had dark secrets to hide, and Mr Hidaka denies advance knowledge of the payments. But the size of the payoff does invite the question of how the paradise club could exert such hefty leverage.

While startling, the Takashimaya case is only one of many examples of corporate Japan's ambivalent links with the underworld, going back to the beginnings of the country's economic expansion after the second world war. During that time, relationships between sokaiyo and companies have changed in a way that reveals much about the evolution of Japanese capitalism.

Mr Mitsuru Shinozaki, a member of the Keidanren's international office, points out that sokaiyo were originally hired by companies to ensure that shareholders' meetings took place without fuss. This

and remain - minor culprits have so far received suspended sentences.

Admittedly, the number of sokaiya at work has since fallen from a peak of 6,900 to around 1,000 now, according to the police. But many former sokaiya are thought to have branched out into more sinister forms of extortion, feeding on Japan's worst recession for 60 years.

These include seeking to stop bank managers from collecting bad loans - believed to have been the reason for the shooting two years ago of an executive of Sumitomo bank, an aggressive loan collector.

Anecdotal evidence and a series of legal cases suggest that even the sokaiya who did stay in business, rather than going into violent extortion, have been busy.

The president of Ito Yokado, Japan's second largest supermarket chain, for example, resigned three years ago after two executives were charged with paying ¥27m to gangsters. The chairman of Kirin, the country's largest brewery, stepped down a year later to acknowledge responsibility for four officials' illicit sokaiya payments of ¥46m.

Those who have fallen foul of the commercial code in the 1980s include Isetan, another department store, and Sumitomo Marine and Fire Insurance. Retailers, it is said, are especially popular sokaiya targets because of their need to show a clean image to a large customer base.

Most companies recognise that Japanese law is unlikely to frighten the mob away. Their response has been to try to outwit sokaiya by holding annual meetings by holding annual meetings on the same day. On June 27, 1,389 Tokyo Stock Exchange listed companies and 2,300 groups overall - more than twice the number of sokaiya groups - will be inviting shareholders to review annual accounts.

Corporate Japan should have little to hide after a year in which listed companies' pre-tax profits have risen by 23 per cent. But if bona fide shareholders should want to ask testing questions, they will get little chance. That is why the TSE last month urged Keidanren members to stagger their annual meetings. But the appeal has fallen on deaf ears.

The danger is that Japanese boards, in trying to outsmart extortionists, will preserve the very rituals on which sokaiya have thrived.



COMMENT & ANALYSIS

FINANCIAL TIMES

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Wednesday June 12 1996

Competition in the clouds

The proposed alliance between British Airways and American Airlines is a landmark event. As the aviation industry's biggest international link-up yet, it is important both in its own right and because it is likely to stimulate similar deals between other carriers.

Better schools

Education policy in England has reached a curious pass. Both main parties see votes to be won on the state of England's schools and are madly jostling for advantage.

Job jitters

The much-ballyhooed rise in job insecurity around the developed world puts sitting governments in a bind. If leaders ignore the issue, voters - especially middle-class voters - will judge them insensitive and out of touch.



A day for eating words

The two airlines in yesterday's partnership have had to abandon long-held positions to forge their alliance, says Michael Skapinker

The alliance between British Airways and American Airlines, announced yesterday, left some smaller rivals angry and worried about the competitive challenge. BA and American will be a powerful force. They together control 60 per cent of flights between the UK and the US, 70 per cent of traffic between London and New York, 30 per cent between London and Chicago and all flights between London and Dallas.

to retreat. BA has indicated it is now in favour of "open skies". American has entered the biggest code-sharing alliance ever. So many rival airlines have concluded transatlantic code-sharing deals that American was in danger of being left out.

To conclude the deal, however, BA had to drop its opposition to a UK-US open-skies agreement. The US said anti-trust immunity would be granted only to airlines from countries which had concluded open-skies agreements.

OBSERVER

Case of the missing veto

Quizzing when the British government will block EU business is enough to test the nerves of any States. President Chirac, a staunch ally of the Chancellor Kohl in the last year, is under fire from opposition socialists, so it was time for a concession.

No contest

In German employers' leader Klaus Mittmann has given way at the 17th hour and agreed Unice, the European employers' federation, the novelty and embarrassment of a contested vote for its new leader.

Our friend Gerry

Excluded he may be from the peace talks, but Gerry Adams continues to get an admirer's press in the US. Mr Adams' speech on Monday, The New York Times dubbed him the "Duke of the South".

Set of one

Just as well the location of William Shakespeare's birthplace is a private and public affair, says off to a slow start. By mid-afternoon yesterday, only a handful of backs had pitched up at the Shakespeare Centre.

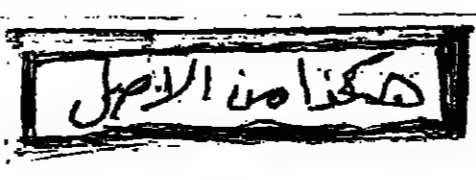
Financial Times

100 years ago

New Zealand Prosperity Wellington: Parliament was opened to-day with the usual ceremonies. In his speech, the Governor said the finances of the colony continued to be sound, and there was a substantial surplus of revenue over expenditure.

50 years ago

New Head of U.S. Treasury Mr. Vinson has now been transferred from the Treasury to the Supreme Court, and has acquired during his relatively brief period of office a reputation for hard bargaining.

















COMPANIES AND FINANCE: EUROPE/MIDDLE EAST

# UAP divests FF3.2bn property loan portfolio

By Andrew Jack in Paris

Union des Assurances de Paris, France's largest insurance group, said yesterday it had sold a portfolio of property loans with a gross value of FF3.2bn (\$650m), in one of the most important deals carried out in the country's depressed market.

The transaction, believed to be for just under FF1bn, was completed with Whitehall, a group of investment funds managed by Goldman Sachs, the US-based investment bank.

The deal represents 40 per cent of

outstanding loans to property developers made by UAP's Banque Worms subsidiary, and is part of a wide-ranging restructuring of the insurance group to clear out its non-performing property activities.

Mr Dominique Bazy, UAP's deputy managing director, hailed the operation "a success" yesterday and said "with this deal we have arrived at the end" of the overhang of the group's property problems.

At the end of 1993, UAP had gross property loans of FF15.2bn. After yesterday's deal, the portfolio has been

reduced to FF4.8bn gross and FF2.6bn net, of which FF1.4bn is classified as doubtful and FF1.2bn as performing loans.

Mr Bazy said the property loans sold were largely made against existing, high-quality buildings, principally consisting of housing in the Paris region. The repayment on some 90 per cent had been classified by the insurer as doubtful, and it had already taken provisions for 60 per cent of their value.

The group said the sale would trigger a FF300m capital loss in its 1995

accounts, which would be offset by capital gains on the sale of other property assets.

The latest development comes after the insurer reported losses for 1995 of FF2.2bn after making new provisions of FF4.5bn against property and other investments triggered by an audit carried out last autumn. It also announced changes including a significant reorganisation of Banque Worms.

Whitehall has shown considerable interest in the French property market. The group has already recently

acquired Alliance Hotelier, France's seventh-largest hotels group, as well as property assets from Spex, the financial and industrial holding company.

Yesterday's sale was also an important step for Bankers' Trust, the US investment bank which advised UAP. It represents the third important sale of property in the French market co-ordinated by the bank this year. The other two were the sale of a FF300m portfolio of loans made by Barclays, and FF745m by Compagnie de Suez.

NEWS DIGEST

## Metra profits slide in first four months

Profits fell 32.5 per cent in the first four months at Metra, the Finnish engineering group, from FM286m to FM50m after financial items. However, full-year sales are expected to reach FM12bn, with profit after financial items predicted higher than last year.

Net profits for the first four months fell from FM213m to FM18m on sales up from FM2.928bn to FM3.162bn. Earnings per share fell from FM7.93 to FM0.73. A one-off FM107m item in the corresponding period of 1995, and a shift towards the end of the year of a larger proportion of Waersilae Diesel's income, accounted for the fall in profit, the company said. Waersilae Diesel made an operating loss of FM64m, compared with profit of FM109m a year earlier. The division, however, had a record orderbook of FM5.5bn. The unit's cash flow was restricted in the first half of the year by large investments and expenses relating to the orders due for delivery at the year-end. *AFX News, Helsinki*

## SAS Danmark plans rights issue

SAS Danmark, the Danish parent company of Scandinavian Airlines System, is to increase its share capital through a rights issue of 14,449,777 new shares of DKR10 nominal value each, the company said. The new shares are being offered at DKR39 per DKR10 share, and the company's shareholders have pre-emptive rights to subscribe for the new shares. The rights issue is intended to harmonise the shareholders' equity and share capital structure of SAS Danmark to reflect its ownership interests of two-sevenths in the SAS Group. SAS Danmark has also decided to issue 35,233 new shares at DKR10 nominal value each. These shares were issued at market price and directed at the Kingdom of Denmark and Den Danske Bank. *AFX News, Copenhagen*

## Puma cash call raises DM69.5m

Puma, the German sports-shoe group, said it had raised DM69.5m (\$45.2m) in fresh capital by selling 1.8m shares at DM38.5 each in a public offering. The company said the issue took its total equity capital from a nominal DM70m to DM76.5m. Puma shares closed at DM54.80 in floor trading on the Frankfurt stock exchange. The company said Sweden's Proventus had reduced its Puma stake from 24.4 to 25 per cent by selling 7.6m shares and not taking part in the capital increase. The company said Proventus had placed the stake with a consortium of Deutsche Bank and Goldman Sachs. Deutsche Bank had placed the shares with German and international institutional investors while Goldman Sachs placed the shares with US investors, it said. *AFX News, Herzogenaurach*

## Enel 'could list in October'

Mr Alfonso Lambruno, managing director of Enel, said the Italian state-owned power generator could be listed in October. "A placement [of Enel's capital] in October could be possible because, according to the market, in general the autumn is a good period," he said. However, the decision was in the hands of the government. Mr Lambruno said the legislation on the regulatory body was ready and the appointments for the body should be made soon. *AFX News, Chianciano Terme, Italy*

## Dassault arm expects profit

Dassault Electronique, a subsidiary of Dassault, will announce positive results in 1996 owing to a recovery at its Dassault Automatismes et Télécommunications unit, Mr Bertrand Daupuy, chairman, said. He told the annual general meeting that 1996 sales would be about FF4.5bn (\$865m), up from 1995's FF4.25bn. The unit posted a 1995 net loss of FF21.4m. *AFX News, Paris*

## Metsä-Serla sells stake

Metsä-Serla, the Finnish forestry group, said it sold its 5.1 per cent stake in UPM-Kymmene on the stock exchange for FM1.255bn, making a capital gain of FM212m (\$2.7m). The transaction involved 13.6m shares. *AFX News, Helsinki*

## Greek group in Macedonia move

A. Michalides, Greece's largest tobacco processor, is to pay DM3.6m (\$2.3m) for a 60 per cent stake in Strumitsa Tabak, a Macedonian processor, in the first privatisation deal involving the former Yugoslav republic's tobacco industry. The sale, arranged by Macedonia's privatisation agency, provides for Strumitsa's employees to hold the other 40 per cent. *Kerim Hope, Athens*

## Rubrgas slips slightly on price competition

By Judy Dempsey in Essen

Rubrgas, Germany's largest supplier and distributor of gas, yesterday attacked plans by the federal economics ministry to liberalise the energy sector by abolishing exclusive sales between suppliers and customers.

However, at the same time Rubrgas said it would take advantage of the government's plans to liberalise the telecommunications sector. It was already holding talks with several parties, including Vias, the industrial conglomerate, and RWE, the utility group, both now active in telecommunications.

Mr Klaus Liesen, chairman of Rubrgas, said plans by Mr Günter Rexrodt, the economics minister, to prise open Germany's regulated energy sector "won't undermine long-term investment projects and jeopardise long-term supply contracts."

He made his remarks after announcing a fall in consolidated sales and profits for 1995. This was in spite of a slight rise in profits at Rubrgas AG, its gas division. The dividend will be reduced by DM2.32 to DM10.46.

Consolidated group sales fell DM136m, from DM13.79bn in 1994 to DM13.65bn (\$8.89bn) last year while net profits declined DM6m, from DM698.8m to DM692.8m over the same period.

Sales at Rubrgas AG, which contributes more than 30 per cent of the group's turnover, fell DM250m despite record output last year of 690bn kilowatt hours. Profits rose from DM609m to DM610m.

Group capital expenditure DM1bn, DM300m less than 1994. Acquisitions included a purchase of a 12.5 per cent stake in the city of Essen's public utility company, a 11.5 per cent stake in Fötag, the Budapest gas works, and a 15 per cent stake in Eesti Gas, Tallinn.

The decline in sales and profits was largely blamed on lower prices, which fell more than 3 per cent last year, according to Mr Friedrich Jausen, responsible for finance and board member of Rubrgas AG. The cuts were a response to the emergence of Wintershall, the gas subsidiary of BASF, Germany's chemicals group, which is becoming a significant operator in the gas sector although it has only 9 per of the market.

Wintershall is a staunch defender of Mr Rexrodt's proposals, which will be presented to the cabinet early next month despite growing opposition from the gas and electricity sectors. Companies in the sector are objecting on the grounds that the draft contains no transitional arrangements for existing contracts. Rubrgas, which until recently enjoyed a monopoly over the supply and distribution of gas in Germany, denied that the current system of demarcation and concession contracts - which grants exclusive rights to suppliers - was uncompetitive.

"Competition is not at all called into question by such exclusive sales rights," Mr Liesen said, "because the legal relationship applies only between the gas seller and buyer. Other suppliers are neither tied nor impeded by it."

# Mediaset float set to end Fininvest majority

By Andrew Hill in Milan

Mr Silvio Berlusconi, the Italian media magnate and former prime minister, should eventually reduce his stake in Mediaset to 47.9 per cent after next month's flotation of the television and publicity company, but only after minority shareholders exercise warrants to buy more shares.

According to the prospectus published yesterday, the flotation will immediately raise up to 11,000m (\$648m) for Mr Berlusconi and reduce the stake held by Fininvest, the Berlusconi family company which is Mediaset's main shareholder, from 71 per cent to slightly more than 50 per cent.

The holding will come down to below 50 per cent if minority shareholders - including Italian banks and British Telecommunications - exercise warrants to buy more shares in Mediaset over the next two years. Executives close to the transaction said yesterday that the shares linked to the warrants were already set aside, which meant Fininvest would hold less than 50 per cent of the voting rights immediately after the offer closed.

Bankers said there was already strong demand for Mediaset shares from potential investors even though the public offer does not open until July 2. The roadshow begins next Monday.

Fininvest's current holding in Mediaset includes 14.7m shares which Mr Berlusconi had to buy back from Kirch, the German media group, at

the end of last month. Kirch aimed to sell those shares on to Veba, the German industrial conglomerate, as part of a deal to exploit the telecoms potential of Mediaset's television network. However, Kirch sold the shares back to Fininvest after Mediaset chose instead to link up with Alacom, the joint venture between British Telecommunications and Banca Nazionale del Lavoro.

As part of the Alacom deal, BT and BNL have the right to buy up to 8.24m extra shares from Fininvest before July 1, 1997, at a price 5 per cent higher than the eventual flotation price. Italian banks also have warrants to buy shares before mid-1998.

The prospectus confirms that the offer will be priced between 16,000 and 17,200 a share, valuing the company at between 17,000m and 18,300m. It also stresses that Fininvest will provide an "unlimited" guarantee against any damages suffered by Mediaset in connection with the judicial inquiries into the holding company, which have cast a shadow over the flotation.

Fininvest is bound by covenants aimed at ensuring the holding company always has the means to cover any potential liabilities.

The prospectus also indicates that Mediaset will have a favourable option on Fininvest's 25 per cent stake in Telecinco, the Spanish television company and its related interests in publicity and television rights. *Observer, Page 11*



Silvio Berlusconi: will raise up to 11,000m from the flotation

# Egyptian banks to go ahead with offerings

By James Whittington in Cairo

Two of Egypt's leading commercial banks confirmed this week they were proceeding with equity offerings that will increase the number of domestic and foreign shareholders and dilute the proportion of their shares owned by state-controlled bank partners.

The Commercial International Bank said that its largest single shareholder, the state's National Bank of Egypt, was reducing its 42.6 per cent stake to 20 per cent through an

issue of Glnhal Depository Receipts, which will be listed on the London Stock Exchange.

This will cost up to \$1m less than an issue of American Depository Receipts in New York, and will also enable CIB to sell the 25 per cent stake in an initial public offering by the Egyptian American Bank through the local stock market in the last week of June. The bank is offering 2m ordinary shares through a capital increase at E800 a share which will raise E120m. The offering will dilute the state-owned

market capitalisation of E1.97bn (\$776m) and more than 12,000 institutional and retail shareholders. The GDR offering is expected to raise between \$90m-\$100m.

Before the CIB offer, foreign and domestic investors will have the chance to buy shares in an initial public offering by the Egyptian American Bank through the local stock market in the last week of June. The bank is offering 2m ordinary shares through a capital increase at E800 a share which will raise E120m. The offering will dilute the state-owned

Bank of Alexandria's stake from 51 per cent to 42.5 per cent.

Both banks have benefited from Egypt's economic reforms since the beginning of the 1990s, which have focused on financial liberalisation and monetary stability. They compete for a similar client base of blue-chip services and industrial corporations in Egypt.

Since its primary share offering in Cairo in 1993, CIB has seen its earnings increase substantially. A 50 per cent jump in net profits in 1994 confirmed it as the most profitable bank

in Egypt. Its shares have risen from an issue price of E280 to a high of E851 in March 1995.

Earlier this year, however, the bank disappointed local investors with only a 6 per cent rise in net profits from E2205.0m to E2218m, after a doubling of provisions and increased margin pressure. This contributed to a sharp fall in its share price, which stood at E438 yesterday - a historic multiple of 8.2.

EAB, meanwhile, recorded a 3 per cent increase in net profits from E279.6m in 1994 to E282.7m last year.

# Fertilisers promote growth at Kemira

By Greg Melvor in Stockholm

A strong performance in fertilisers helped Kemira, the Finnish chemicals group, offset weaker sales in its pigments division and lift pre-tax profits to FM477m (\$101.27m) in the first four months of 1996, up 62 per cent from FM294m in the same period last year.

The profits exceeded market expectations by around FM100m, and the group's shares rose FM2.3 to FM48. Turnover was FM4.5bn, against FM4.4bn, and earnings per share rose from FM1.9 to FM2.8.

Operating profits at Kemira's Agro fertiliser unit, which contributes half of group turnover, were bolstered by a 10 per cent rise in plant nutrient prices in the UK and western Europe, rising from FM327m to FM422m. Sales advanced from FM2.1bn to FM2.3bn.

Mr Heimo Karinen, chief executive, attributed the

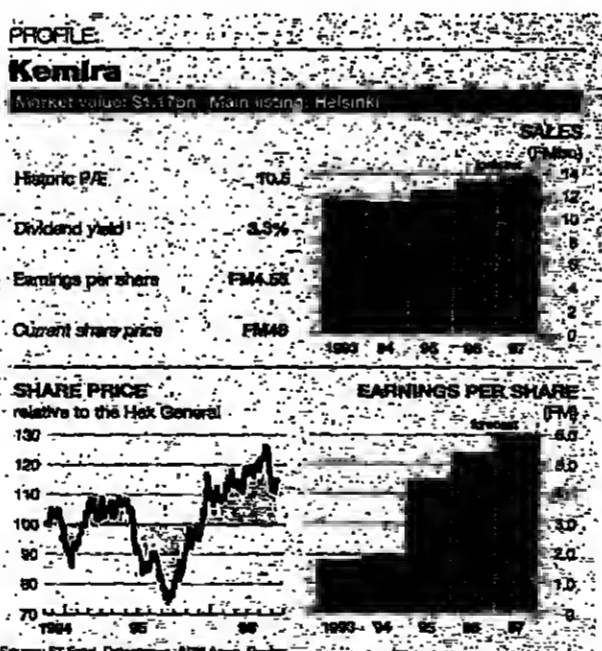
improvement to a global grain shortage and lower EU set-aside stipulations.

He said the pigments division, where operating profits slid from FM32m to FM22m on sales down from FM781m to FM651m, had suffered from the general economic slowdown in Europe, but particularly in the paper industry, where its products are used in laminated papers.

"Prices have eroded under pressure. The future development remains uncertain, but as customer inventories [in the paper industry] have been mostly depleted, the situation is expected to stabilise," Mr Karinen said.

However, he stressed profitability would be "clearly lower" than last year. The warning hit the shares of the UK's ICI, which has a big pigments division. They fell 10 1/2 to 83p.

Performances in Kemira's chemicals division was



restrained by depressed demand for pulp and paper chemicals. Operating profits rose from FM140m to FM150m on sales ahead from FM390m to FM483m.

Kemira, which was partially privatised in 1994, has cut costs by around FM700m a year since 1991 as part of a heavy rationalisation to improve competitiveness.

# Kirch to launch digital pay-TV next month

By Judy Dempsey

Kirch, Germany's powerful film and entertainment group, is poised to launch the country's first digital pay-TV service next month, ahead of Bertelsmann, its arch-rival.

The launch, announced yesterday and scheduled to take place on July 28, ends months of speculation and intense rivalry between Germany's two biggest media and entertainment groups.

Bertelsmann is considering the launch of a competing digital pay-TV network in a consortium including Deutsche

Telekom; Canal Plus, the French commercial television network; and ARD and ZDF, Germany's two state channels.

Bertelsmann last week suffered a big setback in its bid to capture a Europe-wide digital television audience after BSkyB, the television network partly owned by Mr Rupert Murdoch, pulled out of the alliance. But Mr Nikolaus Formanik, a spokesman for Ufa, Bertelsmann's television division, said the consortium would be ready to launch "later this year."

Mr Gottfried Zneck, a senior Kirch manager, said yesterday

that Das Digital Fernsehen, or DFL, the digital pay-TV channel, aimed to capture 200,000 subscribers this year and have nearly 700,000 by the end of 1997.

"The aim of DFL is to become market leader," Mr Zneck said. He said its target was 3m subscribers by the end of the decade.

Subscribers will pay a flat monthly fee of DM20 which will give them access to a package of programmes, while an extra DM10 will give them the sports channel.

The decoding box, or "d-box", a set-top device for

decoding signals which has been developed by Betacom, the technical division of Kirch, will cost between DM1,100 and DM1,300 (\$718-\$846).

Mr Zneck and other Kirch officials yesterday insisted that although Kirch would be one of the main content providers, the system would be open to all such providers. "There will be no conditional access," said Mr Nikolaus von der Decken, of DFL.

A high subscription level is deemed vital for the financial success of the venture. Mr Zneck said more than DM1bn was required in investments

and that DFL was aiming to break even in the fourth business year.

In the meantime, it would be able to rely on the vast marketing strength as well as the deep pockets of Metro, Germany's big retailing group which last year had sales of over DM76bn.

Metro, together with Veba.com, the telecommunications division of Veba, the German industrial conglomerate, will offer multimedia packages to complement the TV service. They will also manage billing, collection, and subscription and the sale of d-boxes for DFL.

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COMPANIES AND FINANCE: THE AMERICAS

# EDS shares commence trading in London

By Alan Cane

Shares in Electronic Data Systems, the US based computing services group which manages many government computer systems in Europe and the US, began trading in London yesterday following their New York debut on Monday. The company, founded by Mr Ross Perot, the former US presidential candidate, is the largest independent computing services group in the world with revenues last year of \$12.4bn. It gained shareholder approval to demerge from its

parent, General Motors, on June 7. Shareholders holding GM's E-class shares will receive an equivalent number of EDS shares tax free; EDS is paying GM \$500m in cash and has a 10-year contract for GM data services. One of the company's chief tasks worldwide, senior executives said, was to reprogram computers to take account of the change of century. Without reprogramming, there would be confusion as computers stopped or interpreted dates in the 21st century as their 20th-century equivalents.

EDS is listing in London as well as New York to underline its rapid growth in Europe, the Middle East and Africa, where it has 19,000 staff and revenues of \$2.4bn. It provides a broad range of computing services but is best known for outsourcing deals, where it takes over and operates a company's computer systems for an agreed fee. In the UK, customers include the Inland Revenue, the Civil Aviation Authority and the Driver and Vehicle Licensing Agency. Mr John Bateman, EDS chief executive for Europe, said the

split from GM would give EDS the opportunity to approach customers in the automotive and aerospace industries who might have been deterred by the group's relationship with GM and its subsidiaries. It would also give it the flexibility to approach strategic alliances, although he ruled out the possibility of deal with British Telecommunications. Three years ago, BT and EDS called off talks which would have involved BT buying a large stake in EDS. Mr David Thorpe, EDS managing director in the UK, said

"Year 2000" teams had been established to cope with the problem of computers and the change of date at the end of the century. Tests with customers' computers before reprogramming showed they did not necessarily stop. "The systems ran but garbage came out," he said. He said he was confident that all EDS systems would be reprogrammed by 2000. It was not too late for other companies, but the work had to be started now. If it was left to the last minute, there would be chaos.



John Bateman: split from GM will give EDS flexibility

NEWS DIGEST

## MCI, Intel launch Internet software

MCI Communications and Intel have launched their jointly developed network MCI WebMaker software for the creation and maintenance of World Wide Web sites on the Internet and said they had formed an alliance to develop and market further Internet products and services. The program allows businesses to expand marketing channels through the Internet without having to learn complex computer, networking or security technologies, the companies said. They said the product would be aimed at small to mid-sized businesses that had yet to establish a presence on the Internet. *AFP News, San Francisco*

## Canadian energy merger

Canadian Natural Resources, a fast-growing Western Canada energy group, plans to take over Sceptre Resources, mainly a natural gas producer, for about C\$615m (US\$360m) in stock and cash. The bid values Sceptre shares at C\$9.07 each, a small premium over last Friday's closing price. Two Quebec government agencies and the Quebec natural gas distributor will tender their holdings totalling one third of Sceptre's 57.2m shares outstanding. They will retain about 7.5 per cent of the merged company. *Robert Gibbons, Montreal*

## Canadian Airlines seeks funds

Canadian Airlines, Canada's second-biggest scheduled carrier, plans to raise about C\$300m (US\$180m) of new equity to bolster its balance sheet, but in a way to minimise dilution, said Mr Kevin Benson, chief financial officer. The options include issuing convertible preferred shares or convertible debt. The company's short-term cash needs have been met by lengthening aircraft loan payments, equipment sales and leasebacks, and renegotiating bank operating lines. *Robert Gibbons*

## Barclays to sell Canadian banking arm

By Bernard Simon in Toronto

Barclays Bank, of the UK, has agreed to sell its Canadian banking subsidiary to Hongkong Bank of Canada, a unit of Hongkong and Shanghai Banking Corporation. Terms were not disclosed.

Barclays has sharply scaled back its operations in Canada over the past two years, with the assets of its local subsidiary falling from more than C\$3bn (US\$2.2bn) to about C\$800m. The assets consist mainly of mid-market commercial loans.

Barclays will retain a presence in Canada through BZW, its investment banking arm, which specialises in corporate, structured and export finance, and private banking.

Mr Graeme Hansen, president of Barclays Canada, said the sale was in line with the parent's worldwide strategy and was designed "to clear the decks so that the remaining businesses can get on with life without the distractions of the old businesses".

Foreign institutions have found it difficult to compete against the large Canadian banks, and several have suffered heavy loan losses.

# Repsol group wins auction for Peruvian refinery

By Sally Bowen in Lima

A consortium headed by Repsol of Spain yesterday became the new owner-operator of Peru's largest refinery, La Pampilla, on the coast north of Lima.

The public auction marked the start of the long-delayed and controversial privatisation of Petroperu, the state-owned oil producer and refiner.

It underlined Repsol's eagerness to establish a firm presence in Latin America. In the past few days, the Spanish hydrocarbons conglomerate

has acquired a 37.7 per cent controlling stake in Astra, Argentina's fifth-largest energy group, for \$360m.

For its La Pampilla bid, Repsol joined forces with YPF of Argentina and Mobil of the US. Repsol has a controlling 45 per cent in the consortium - Refinadores del Peru - YPF, 25 per cent, and Mobil, 5 per cent.

At the same auction, held in Lima yesterday, Pluspetrol of Argentina, in association with two minority Korean partners, was awarded a 30-year concession to the northern jungle oil fields known as Blocks 8-X.

Reserves have been established at 42m barrels by J.R. Butler of the US. Pluspetrol is committed to investing at least \$25m in developing the deposits.

In what observers described as a short-cut bid, Pluspetrol offered \$142.2m, well ahead of the \$135m, \$104m and \$96m bid respectively by China Petroleum and Technology, Perez Companc of Argentina and YPF.

Government ministers were relieved to have got Petroperu's privatisation under way after long delays. Although the state has sold off more than

\$1.5bn in state assets, securing associated investment commitments of about the same again, the proposed sale of the oil producer provoked greater hostility than any previous privatisation. Opinion polls indicate that more than 60 per cent of Peruvians oppose Petroperu's sell-off and especially its division into separate units. According to Peruvian officials, Petroperu will be wholly privatised by the middle of next year. The government is expecting to net \$1.2bn from the various sales.

# Microsoft in Internet shopping buy

By Louise Kehoe in San Francisco

Microsoft yesterday announced the acquisition of eShop, a pioneer in the field of Internet shopping software, best known for its Internet shopping centre, the eShop Plaza. Terms were not disclosed.

The move reflects Microsoft's ambitions to dominate the Internet software field, by overtaking Netscape Communications, the current market leader.

Founded in 1992 and based in San Mateo, California, eShop

has developed technology to enable merchants to set up electronic shop fronts on the World Wide Web.

It has provided software for some of the earliest Internet shops including 1-800-Flowers, a floral merchant; Tower Records, a unit of MTS; Good Guys, a consumer electronics retailer; and General Electric's GE Capital Retailer Financial Services unit, which is an eShop investor.

Microsoft said it planned to incorporate eShop's technologies into its Internet Merchant server software, aimed at

retailers. This is a critical part of a set of software programs for large commercial Internet applications.

The lack of integrated sets of electronic-commerce programming tools that provided all of the features needed by retailers had been one of the reasons for the slow development of shopping on the Internet, said Mr Paul Maritz, Microsoft group vice-president.

Mr Arnold Blinn, Mr Will Poole and Mr Greg Stein, eShop co-founders, will join Microsoft to help drive its electronic-commerce effort.

# Westinghouse makes the big break

**N**o more surprises. That was the promise made little more than two years ago by Mr Michael Jordan as he took to the platform to make his first presentation to Wall Street analysts after becoming chairman of Westinghouse Electric.

Following a string of losses as the industrial conglomerate stumbled from one disaster to another, it was a message guaranteed to go down well.

Mr Jordan now seems close to a surprising overhaul of one of the most venerable industrial names in the US. Westinghouse has not made refrigerators since the 1970s, or light bulbs since 1963. But as recently as two years ago it remained a broad-based industrial group.

On Monday, though, the former PepsiCo executive set in motion the process that could see Westinghouse emerge as a pure broadcasting and media company.

It is to Mr Jordan's credit that the latest, and possibly final, step in this transformation has come as little surprise on Wall Street.

Since the news last August that he planned to buy CBS, one of the three big US network television companies, the Westinghouse chairman has been set on repositioning the company to benefit from the growth in the television and radio business.

An attempt to diversify into a different growth industry - financial services - led to disaster and an expensive retreat in the 1980s. This time, there seems to be no going back.

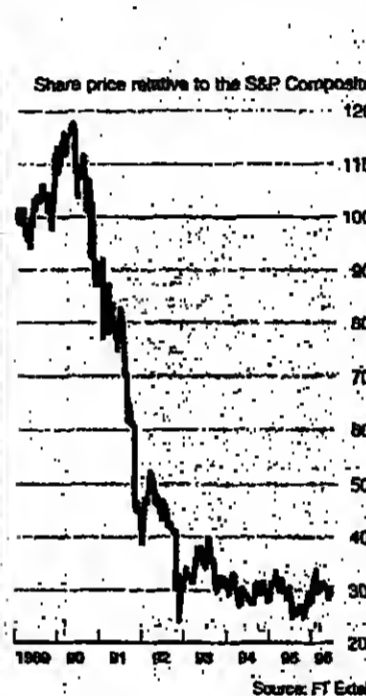
The last act in the restructuring of Westinghouse was ushered in by Monday's announcement that the group was exploring ways to separate its industrial and broadcasting businesses.

It is just seven months since the \$5.4bn acquisition of CBS was completed; Westinghouse now expects to take another

**Bumpy ride**



Michael Jordan, Westinghouse chief executive officer



its real estate, office furniture and electronics operations and announced plans to close its environmental services business, leaving it with power generation, refrigerated transport and broadcasting.

Mr Jordan has started to look beyond the next step. Whatever the outcome - a break-up of the group, or perhaps separate classes of stock for its different businesses - he made clear this week that further acquisitions were likely on the broadcasting side.

Wall Street has come in recent months to look more favourably on Mr Jordan's skills as a buyer, not just a seller, of businesses. Last summer, with CBS's ratings on the slide and Disney seizing the headlines with its purchase of the more successful Capital Cities/ABC, Westinghouse's purchase failed to ignite much enthusiasm.

Now, though, CBS has begun to claw its way back up in the ratings, and its recently announced autumn schedule has drawn favourable reviews.

Mr Jordan has also positioned Westinghouse as owner of the country's biggest group of television stations (its 15 stations reach 32 per cent of US households) and one of the biggest radio station groups.

Westinghouse has now set about squeezing cash out of its new acquisitions: in the first three months of the year, operating profits from its 29 radio stations rose 25 per cent as the first benefits were realised.

Adding to the changed perception of the CBS purchase has been the timing of new US broadcasting legislation, which has since cleared the way for station owners to expand their reach. "It was a great buy," Mr Heymann says. "They understood the change in the legislative environment before it was effected."

Richard Waters

All of these securities having been sold, this advertisement appears as a matter of record only.

**12,650,000 Shares**

**western wireless**

**Western Wireless Corporation**

**Class A Common Stock**  
(no par value per share)

**2,530,000 Shares**

*This portion of the offering was offered outside the United States by the undersigned.*

**Goldman Sachs International**  
**Donaldson, Lufkin & Jenrette**  
Securities Corporation  
**Merrill Lynch International**  
**Salomon Brothers International Limited**

**Barclays de Zoete Wedd Limited**  
**Nomura International**  
**Deutsche Morgan Grenfell**  
**Société Générale**

**10,120,000 Shares**

*This portion of the offering was offered in the United States by the undersigned.*

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**\$132,000,000 Equity Investment**

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# East Midlands attacks tax plan

By Simon Holberton

Consumers will end up paying for a "windfall profits" tax on utilities, Mr Norman Askew, chief executive of East Midlands, a regional electricity company, warned yesterday. He said the prospect of the tax, which the Labour party has said it will impose if it wins the next election, was something that utilities had to "factor in" when making future business plans. "But the customers will pay for it - they always do," he said. "It will feed through one way or the other."

Mr Askew was speaking as East Midlands reported a 34.3 per cent rise to pre-tax profits of £287.5m (£439.9m) for the year to the end of March. The figures were distorted by the demerger of National Grid late last year. Although the results were strong, East Midlands' shares fell

12p as bid speculation about the company subsided. Mr Askew also said much work still needed to be done to make the 1996 deregulation of electricity supply in Britain a success. He strongly defended the balance East Midlands had struck since privatisation between the interests of shareholders and consumers. He said that from 1991 until the end of the year on March 31 the company had paid out roughly £500m in ordinary and special dividends and £600m in price reductions and rebates to customers. It had invested a similar amount in the development of the company. The Labour party and Mr Gordon Brown, its shadow chancellor, have been particularly critical of utilities' privatisation and have proposed a windfall profits tax which some analysts believe could cost the industry as much as £3bn.



Nigel Rudd, chairman, (left), with Norman Askew

# Henderson at £20m and plans reorganisation

By Nicholas Denton

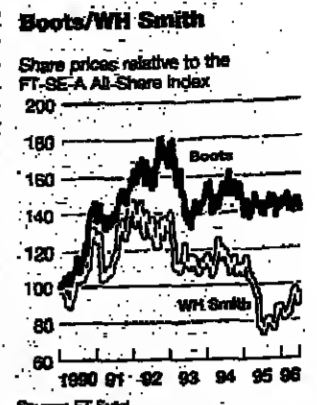
Henderson, the fund manager, is to make a stand-alone business of its division handling the administration of investment trusts and personal equity plans, with a view to an eventual sale or spin-off. The reorganisation - disclosed yesterday as Henderson reported annual profits of £20.2m (£30.9m), above expectations - is part of efforts to refocus its business after a series of UK client defections. The group is putting increased emphasis on investment trusts, and specialist fund management in areas such as high-technology and Japanese shares, as well as on administration. Mr Dugald Eadie, group managing director, said fund management companies were increasingly sourcing out services such as custody and administration. "We want to be ahead of the game."

An independent administration unit would be better placed to compete for the small but fast-growing outsourcing

market with groups such as WM Company, this year chosen to administer the £22bn portfolio of Scottish Widows. Initially, administration will be run as a separate activity within Henderson. After two to three years, it might consider a demerger, either through a flotation or a link-up with an existing specialist in administration. Administration - of third-party funds and Henderson's own - accounts for about £20m of the £70.4m revenues the group reported yesterday in its results for the year ended March 31. Henderson has traditionally had a strong administration business and handles £3.3bn in third-party funds. But Mr Eadie said it had to regard administration as a business in its own right. "We should not regard this as a hobby," he said. Henderson said a demerger of administration, a low-margin activity, would improve the group's cost-income ratio. At 77 per cent, the measure is one of the highest in the sector.

## LEX COMMENT WHS/Boots

In the debate over who has done better out of WH Smith's exit from Do-It-All, the troubled DIY chain which Boots, its former partner in the business, is taking over, neither company has covered itself in glory. It is difficult to argue that WH Smith has made a mistake as he has had to pay Boots to take over the business for less than the estimated £30m share of the cost of closing it down. But one cannot help but think WH Smith may now have pulled out at the wrong point in the DIY cycle. Certainly, Mr Bill Cockburn, WH Smith's new chief executive, was under pressure to sort out the Do-It-All problem once and for all. And arguably, given the pressing needs of some of the group's other businesses, he is right to concentrate on them, as he implements the rest of the strategic review whose findings are due to be presented today. But Boots is hardly on a winner. Even if it manages to close the 65 weaker stores which are on the market, leaving it with 134 stronger outlets, these are not likely to be profitable until 1998. And the picture in the DIY market is still mixed. The signs of recovery in residential housing and higher consumer spending certainly encourage the belief that the worst is over. But store capacity is still increasing, and margins are unlikely to bounce back until that trend reverses. Furthermore, despite the improvements made at Do-It-All, its small size relative to the market leaders leaves it vulnerable. That said, with little further investment Boots can hope to make back some of the money it has lost on the chain by selling it in a few years time.



# News Corp seeks rest of News Intl

By Christopher Price

News Corporation, the international media group headed by Mr Rupert Murdoch, yesterday offered shares worth \$500m to the minority shareholders of News International, its UK publishing arm. The offer, worth 410p for each of News International's special dividend shares, sent their value soaring in London yesterday, to close 83p up at 391p. News Corp shares closed 2p down at 359p. News Corp owns 82 per cent of News International and the offer for the remainder was described by the company as a "housekeeping" measure to simplify the group's capital structure. The move would allow News Corp to consolidate News International fully into its accounts. It would also save the cost of administering a public company, removing the need to separate out the UK business. Analysts also suggested that Mr Murdoch, chairman and chief executive of News Corp and its largest shareholder, would have more flexibility in

accounting procedures. News International shareholders are being offered preferred limited voting shares in News Corp. These shares were established two years ago to help News Corp raise capital without diluting the voting interests of existing ordinary shareholders. Two institutions, representing 33 per cent of the 850 minority shareholders in News International, have agreed to accept the offer which has also been recommended by its independent director. News Corp is offering 1.33 of its limited voting shares for each News International special dividend share. The company said the value of 410p compared favourably with the mid-market closing price on June 10 of 306p. The issue will represent about 17 per cent of the enlarged number of News Corp limited voting shares. News Corp is also proposing to cancel News International 4.9 per cent first cumulative preference shares and 5.6 per cent second cumulative preference shares for cash payments of 102p and 117p respectively.

# WHS confirms Do-It-All sale

By Christopher Brown-Humes

WHS Smith yesterday ended its disastrous six year involvement in Do-It-All, the loss-making DIY chain, by selling its 50 per cent stake to joint venture partner Boots on better-than-expected terms. Boots will pay a nominal £1 for the stake while WH Smith will inject £20m into the chain over four years. Shares in WH Smith rose 3p to 484p, while Boots climbed 12 1/2p to 607 1/2p. One analyst said "Smith is getting out of this on very reasonable terms. A few months ago the market thought they might close the business and lose more than £20m."

The deal allows WH Smith to focus on its core business while giving Boots the chance to "maximise value" at the 134 stores it intends to keep. WH Smith will write off the £2m book value of its investment and £65m of goodwill previously written off against reserves. It retains some exposure through parent guarantees covering 35 stores, including 17 earmarked for disposal.

Boots will take a £80m provision to cover asset write-downs and difficult contracts at the chain and expects its profits to be slightly dented this year. Mr Bill Cockburn, WH Smith chief executive, said "Our risk exposure is substantially reduced by this deal, and we will not be affected by future trading losses." He said WH Smith had suffered cumulative losses of £36.6m from the chain in the last five years and had injected £75m into the business. The sale will allow WH Smith to devote more management time to its core retail chain where results have been disappointing. Further details of its plans should emerge today when Mr Cockburn is due to present the results of a strategic review of the group. The plan is expected to include about 1,000 redundancies and the closure of its Sloane Square headquarters. Boots acknowledged it was taking a risk, but said the reviving DIY market and prospects at the ongoing stores meant now was not the time to sell the business.

# Currency gains help Amersham

By Jerry Lucey

Currency gains of £5m in the second half lifted pre-tax profits at Amersham International, the health sciences group, to £50.6m (£77.73m) in the year to March, a rise of 8 per cent. The recovery after a static first half was welcomed by the market, with the shares closing up 29p at £10.43. Full-year sales rose 5 per cent to £251.4m after the group's largest business, life sciences, increased its second-half turnover by 12 per cent. This lifted full-year life sciences sales by 6 per cent, and operating profit by 4 per cent. Mr Bill Castall, chief executive, said life sciences, which

supplies testing equipment to medical researchers, had been held back in the first half by the halt in US public spending during the budget crisis. In healthcare, operating profits rose 15 per cent on sales up 10 per cent. Sales of Myoview, the heart imaging agent, doubled to £11m and, in April, the product had been launched in the US. In October, Amersham will increase its stake in NMD, the Japanese radiopharmaceutical business, from 20 to 50 per cent. This would be earnings enhancing by about 7 per cent in the first year, said Mr Castall. However, the £51.4m deal would lift gearing from 24 per cent to nearly 100 per cent.

# 'Disastrous' fall to £3m at Babcock

By Tim Burt

Babcock International yesterday blamed lost orders and heavy restructuring charges for what it admitted were "disastrous" results at the engineering, materials handling and facilities management group. The group, reporting pre-tax profits down from £7.83m to £3.1m (£4.7m) in the year to March 31, said it had been hit by £11.6m of reorganisation costs in the materials handling business, while volumes in its process engineering and African divisions fell sharply. The results were flattened by a £28.4m gain on the sale of its energy business to Mitsui Engi-

neering & Shipbuilding of Japan and a £2.5m profit on the disposal of a recycling plant in South Africa. Mr Nick Salmon, chief executive, said the figures represented the nadir of Babcock's fortunes. Of the group's five divisions, he expressed most disappointment with the materials handling business, which reported a £14m loss (£5.47m profit). That business, based primarily in Germany, had been undermined by high costs, a strong D-Mark and management weaknesses. Reduced volumes also dented process engineering, where lost orders in Saudi Arabia contributed to losses of £7.92m (£3.5m profit).

# Ashanti's acquisition trail ends

By Kenneth Goodings, Mining Correspondent

Ashanti Goldfields of Ghana was not actively seeking further acquisitions, Mr Sam Jonah, chief executive, said yesterday. The group has this year brought to fruition four sets of merger and acquisition talks across three continents, transforming it from "a gold producer with a single mine in Ghana to a group with several operating mines, major development projects and an exploration portfolio that includes land positions on each of the most promising gold mineralisation belts of sub-Saharan Africa," Mr Jonah pointed out. Pre-tax profit for the half-year to March 31 dipped from \$51.7m to \$46.9m reflecting increased mining, exploration and administration costs. Hedging future gold output had helped offset rising costs. Hedging had realised an average of \$448 an ounce, \$54 higher than the spot price. At March 31 Ashanti had sold 4.1m ounces forward at an average of \$432 an ounce and also had sold call options covering 1.1m ounces to expire over the next five years at an average strike price of \$459. Ashanti, listed in London, New York, Accra, Toronto and Johannesburg, plans a listing on the Australian stock exchange in connection with its merger with Golden Shamrock Mines.

# NatWest deal fills hole

George Graham examines the reasons for the \$590m acquisition of Greenwich Capital

National Westminster Bank yesterday signed a \$590m deal to buy Greenwich Capital Holdings, the US government bond broker, from the Long Term Credit Bank of Japan. The deal will strengthen NatWest's fixed income operations, which it had identified as one of the most significant weaknesses in the investment banking activities it has sought to build up in its NatWest Markets subsidiary. "This was an important hole in the group which we are filling today," said Mr Derek Wanless, group chief executive. Although NatWest Markets has built a substantial base in European equities and some other market segments, Mr Martin Owen, its chief executive, believed it ran the risk of being marginalised if it could not improve its ability to offer clients dollar fixed income products. "It was critical for us if we were to be a real investment bank."

Mr Chip Kruger, co-chief executive of Greenwich, admitted his "original idea was to find someone with a lot of capital who would leave us alone". In the end, however, he concluded Greenwich would benefit from the opportunity to offer its customers a wider range of financial products including equities, Eurobonds, and derivatives. The acquisition, to be renamed Greenwich NatWest,

will largely complete a comprehensive overhaul of the group. This has included the sale of NatWest Bancorp, the US retail banking arm, for \$3.66bn; restructuring the UK retail banking operations; and the purchases of Gleacher, a US mergers and acquisitions boutique, and Garbino, the UK fund manager. NatWest is also on the verge of selling its 17 per cent stake in 3i, the UK venture capital group, for about \$425m. "This flurry of deals has dented the profits outlook for NatWest, with a \$590m book loss on the Bancorp sale and a likely \$50m charge for the UK branch restructuring offsetting the 3i profit."

"The key thing is that the core businesses on which we have focused are all performing very well in terms of income growth and profit growth," said Mr Richard Goeltz, group finance director. Analysts are split over the group's strategy. Many accept that NatWest is becoming a more coherent group focused on its core businesses of UK retail banking, investment banking through NatWest Markets, and international private banking through 3i. But some say NatWest has appeared opportunistic, rather than driven by a sensible philosophy. "As one fund manager put it, it is wrong to glorify the inde-

pendent acquisition and disposal of businesses as a strategy". NatWest, which is now buying a US broker, appeared just a few weeks ago to have his heart set on buying a UK life assurance company, he complained. But Mr Wanless emphasised that the choice was "not an either/or. A life assurance acquisition would still be of interest to us in the UK," he said, arguing that NatWest now had "a group of businesses that make much more sense together than the disparate businesses we had before".

## mustika patu

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**Success** has indeed become tradition.

**Earnings** for 1995 after Tax increased 113% compared with 1994 to reach US\$ 7 Million.

**Successfully** listed to Jakarta Stock Exchange (JSE) July 1995 at US\$ 1.13 per share. Which appreciated 85% in May 1996 to the price of US\$ 2.09 per share.

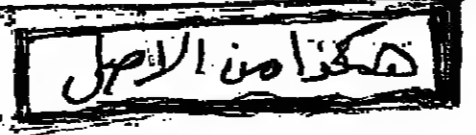
Mrs B.R.A. Mooryati Soedibjo  
President Director  
Jl. Gatot Subroto Kav 74-75  
Jakarta Selatan  
Indonesia

Highlight (1995):		
Profit after Tax	US\$ 7 Million	+113%
Earnings Per Share	US\$ 0.081	
Dividend Per Share	US\$ 0.023	
Assets	US\$ 63.29 Million	+136%
Stockholder's Equity	US\$ 55.34 Million	+210%

Note:  
All above figures have been audited by Prasetyo, Utomo & Co. and translated from Indonesia Rupiah into United States Dollars at an exchange rate of US\$ 1 = Rp 2300,-

Company	Year	Turnover (\$m)	Pre-tax profit (\$m)	EPS (\$)	Current payment (\$)	Date of payment	Dividends Corresponding Dividend	Total for year	Total last year
Ashanti	Yr to Mar 31	22.9	(13)	3.03	(2)	1.21	(0.5)	1.1	1.25
Amersham Intl	Yr to Mar 31	351.4	(333.5)	50.8	(47.3)	33.2	(30.8)	1.1	1.8
Ashanti Goldfields	9 mths to Mar 31	224.4	(182.5)	46.9	(51.7)	39	(37)	12.5	37.5
Babcock Intl	Yr to Mar 31	722.1	(753.1)	3.14	(7.83)	1.47	(3.2)	1.75	2
Boots/WH Smith	6 mths to Mar 31	10	(17.2)	3.37	(3.55)	30.21	(3.54)	1.8	0
News International	Yr to Apr 30	5.28	(6.03)	7.13	(6.87)	0.28	(2.8)	11	10
BHS	Yr to Mar 31	316.8	(293.5)	15.1	(14.1)	37.7	(34.7)	14	20.5
GM Micro S	Yr to Mar 31	17.2	(18.8)	1.81	(3.8)	0.96	(3.7)	8.1	8.1
Field Research	Yr to Mar 31	46.4	(48.7)	1.29	(0.88)	4	(3.7)	1.1	0.75
Dunelm	Yr to Mar 31	1,195	(1,369)	287.59	(214.9)	12.68	(78.5)	22.4	20.4
East Midlands	6 mths to Mar 31	71.9	(68.7)	3.03	(2.2)	1.4	(1)	0.4	0.3
Grant Portland	Yr to Mar 31	99.58	(83.58)	47.6	(53.19)	10.7	(12.7)	6.1	5.85
Greenwich NatWest	6 mths to Apr 30	4.38	(3.8)	0.708	(0.52)	1.32	(0.98)	0.8	0.38
Henderson Adams	Yr to Mar 31	237.4	(229.5)	25.8	(28.5)	4.82	(3.5)	31.5	4.5
News Corp	23 wks to Apr 13	1,264	(1,140)	30.1	(32.4)	4.4	(11)	2.5	1.9
NTV	Yr to Mar 31	1,857	(1,871)	119.84	(16.44)	3.38	(0.1)	5.5	6.8
Polity Portfolio	Yr to Mar 31	22	(14.8)	1.28	(0.85)	10.7	(7)	4.5	8.5
Prime People	14 mths to Dec 31	2,221	(2,789)	0.84	(0.41)	36.5	(30.7)	18	18
Savary Trust	Yr to Mar 31	1,158	(1,076)	37.5	(37.5)	60	(60)	19.3	32.7
Thorn EMI	Yr to Mar 31	5,095	(4,507)	477.64	(271.14)	32.1	(25)	29.5	40
Trust Oil	6 mths to Feb 29	17.2	(13.7)	1.86	(1.2)	5.30	(1)	1	1.78
Vanessa	33 wks to Mar 31	0.004	(-)	0.169	(-)	10.93	(-)	1	1
Wales	Yr to Mar 31	181	(165.8)	12.84	(12.9)	31	(20.4)	13	20

Excludes special payments, Gross rental income, Comparative pro forma, Comparative restated, No comparison due to re-issuing of payments, Comparative for 12 months, US\$1 stock, US\$1 stock.





## BUSINESS AND THE ENVIRONMENT

While many governments are worried by the levels of pollution caused by fossil and nuclear fuels, efforts to harness solar energy often put forward as the best of the alternative energy sources - as a leading power source have proved disappointing.

That may be about to change. Australian scientists are developing solar cells that are both extremely cheap and efficient and have the potential to produce electricity at rates which are lower than with existing fuels.

Martin Green, a professor at the University of New South Wales in Sydney, and his team at the Centre for Photovoltaic Devices and Systems have been developing more efficient solar cells since 1975. In 1986 they made a significant breakthrough when they produced the buried grid technology which uses conductor strips buried within the cell to collect the generated electricity. Previously, the conductor strips lay on the surface of the cell.

That change resulted in an increase in efficiency of 10 percentage points and the technology has since been licensed to most of the biggest cell manufacturers in the world. BP Solar has used it in many important installations including the world's most efficient photovoltaic electricity-generating systems.

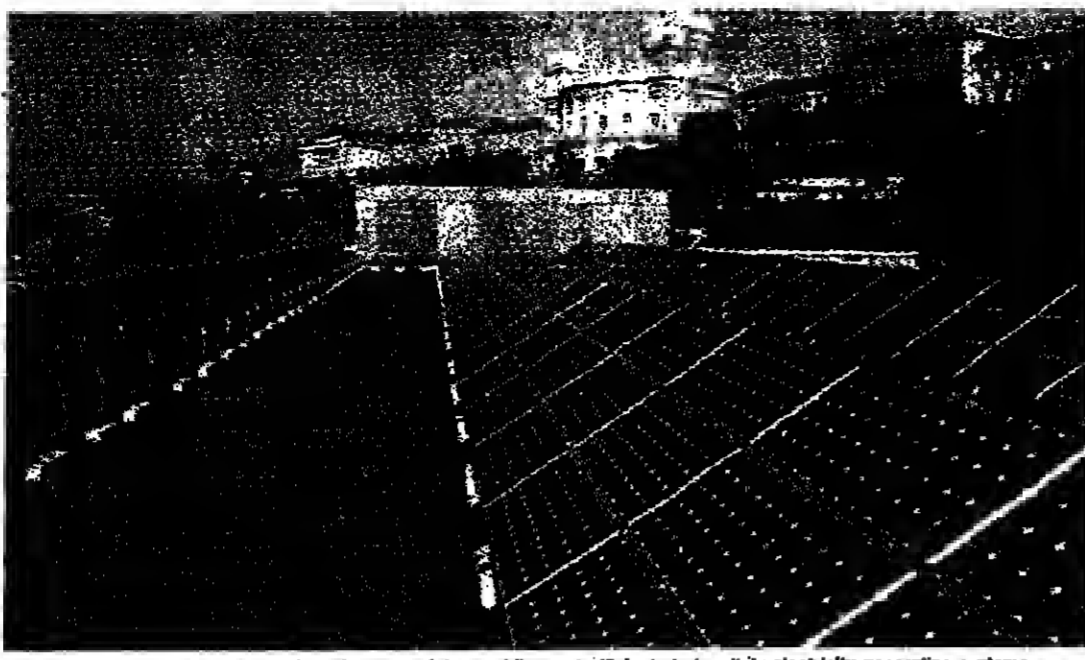
The centre has remained at the forefront of solar research and by 1996 was producing cells with an efficiency of 24.5 per cent, where almost one quarter of the light-energy falling on the surface is converted into electricity. However, it is the solar cells currently under development which show the most spectacular potential.

These new cells combine three important initiatives. First, a means of using extremely thin silicon layers has been developed. These cells are composed of five layers with a total depth of only 20 microns (half the thickness of a human hair) and use only one twentieth of the volume of the silicon material used in traditional single-layer cells, which have a thickness of 400 microns (0.4mm).

Because of the peculiar physical properties of light penetrating these very thin layers, inferior and much cheaper material can be used in the manufacture - in fact, material up to 1,000 times less pure than that used in existing cells. Even with this poorer material, an efficiency of 15 per cent can still be achieved.

Second, the buried grid technology has been successfully adapted to the new cells. Third, the new modules can be assembled automatically, thereby greatly reducing manufacturing costs.

These three innovations will have an enormous impact in lowering the



Parliament House in Bern, Switzerland, has one of the world's most efficient photovoltaic electricity-generating systems

## Solar's warm glow

Lawrie Delroy continues a series on power from the sun with a significant breakthrough in cell production

cost of producing electricity and it is expected that by 2000 installation costs for solar-generating plants will be reduced to less than \$2 (£1.30) per watt peak (costs estimated in US\$).

An installation of one watt peak is one which produces one watt of electricity during the sunniest period of the day, usually around noon. Experience has shown that, on average, solar cells produce five watt hours of electricity per day in suitable locations for each one watt peak of installation. A generating establishment costing \$2,000, where the unit cost is \$2 per watt peak, would produce 5 kilowatt hours of electricity per day over the life of the establishment, which could be expected to be about 30 years.

Allowing for overheads, production costs for such an establishment would be less than 20 cents per kilowatt hour (or about one-third the present cost of producing solar electricity). At that level, solar energy would be more viable as a significant power source for remote areas, such as the outlying islands of Indonesia, or countries where production costs are high because of

lack of raw materials, as in Japan. However, Green is confident that the technology being developed will be capable of much lower costs when in full production, which he expects to take a further 10 years.

Present estimates are that by 2010 establishment costs will have fallen well below 80 cents per watt peak. At that price solar electricity will be a viable, economic alternative to traditional forms of electricity production in most countries.

The replacement of traditional power stations by solar ones would overcome most of the pollution problems facing the world today.

Rob Largent, the centre's spokesman, points out that "because environmental problems are expected to lead to both higher generating costs and restriction in output in the future, solar power is likely to become cost competitive at an earlier stage".

Some problems will remain with storage of solar electricity. However, these can be overcome by a range of initiatives, such as introducing variable tariff rates to encourage maximum use during daylight hours, broadening the hours of

direct availability by transmitting electricity across vast distances and linking solar power stations to hydroelectric schemes to give 24-hour availability.

This type of linkage already exists in the supply of electricity to cities in eastern Australia - peak load power is generated by hydro-electric stations with water pumped back up into reservoirs during the night using off-peak electricity supplied by thermal power stations.

Supporters of solar energy believe the time is right to re-evaluate its potential.

Largent is optimistic: "The multi-layer technology has the potential to bring clean and cost-effective power to the world - every day our research brings us closer to this realisation." He says that although some engineering problems remain in scaling up systems and determining exact processes for better yields, the basic research is already in place and eventual success is assured.

The first article of the solar series appeared on June 5.

Scientists in Israel have found a way to 'pipe' the sun's energy from the desert to the city, writes Thomas Land

## Israeli sunshine in the pipeline

Technologists in Israel have overcome one of the biggest single obstacles to the development of solar power for industrial use by devising a process which, in effect, transports sunshine through a pipeline.

A chemical "heatpipe" system, developed by technologists at Israel's Weizmann Institute of Science, promises safe and efficient transmission of energy over long distances.

The system could break a vicious circle which has discouraged investment in solar power generation. Until large solar power plants are started, there is often no incentive to build a long and expensive electric transmission line - and few investors are prepared to build a solar plant until they have the means to get the power to market.

The system has three stages. First, solar energy collected in sunny and otherwise unproductive desert areas is concentrated and used to drive a chemical process at high temperatures.

Then the gases formed during the process are cooled and stored in a special chemical reactor (reformer) where methane and other hydrocarbons are converted into synthesis gas (a gas mixture). The energy-rich mixture can be stored or sent by pipeline to the point of use.

In the first part of the process, solar energy is absorbed in a special chemical reactor (reformer) where methane and other hydrocarbons are converted into synthesis gas (a gas mixture). The energy-rich mixture can be stored or sent by pipeline to the point of use.

In the third stage, the energy present in the synthesis gas is recovered by means of a methanator, a component of the chemical heatpipe, which converts it back to methane, and in the process releases heat which can be used in many ways.

The methane produced by the methanator can be returned to the solar plant to be used again for the production of synthesis gas, thus completing a closed loop system that neither uses fossil fuels nor emits gases into the atmosphere.

The feasibility of this concept has been demonstrated by Moshe Levy, a professor in Weizmann's materials research department. Israel's Ministry of Energy is to join the institute next year in the development of large-scale industrial application.

The chemical heatpipe is "the key to large-scale use of solar energy," says Israel Dostrovsky, the Weizmann technologist who initiated the establishment of the institute's solar research facility

controlled mirrors that track the sun and concentrate its energy on to a 64m receiving tower. It is being used in conjunction with a wide range of energy generation, storage and transport experiments. Their potential range of application is enormous.

The Weizmann solution to storing and transporting solar energy by pipeline is likely to encourage substantial further research and development worldwide. Several recent studies have concluded that

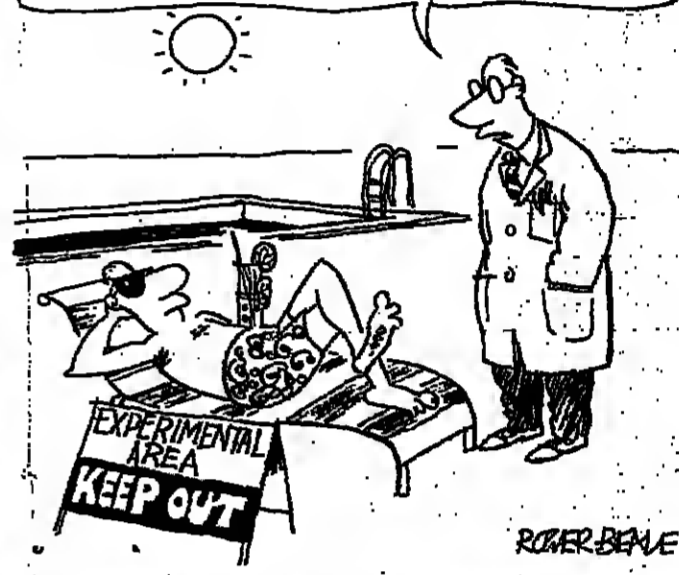
solar thermal technologies should be able to provide power within a few years at costs broadly competitive with the price of electricity derived from fossil fuels.

The sheer abundance of solar energy suggests that it will be the foundation of a sustainable world energy system a century from now, observes the Washington-based Worldwatch Institute.

"If we could harness just one quarter of the solar energy that falls on the world's paved areas, we could meet all our current energy needs comfortably," it points out.

Designed by engineer Michael Epstein, who manages the institute's solar research facilities, the methanator used in the process has been built with the support of Detroit philanthropist William Davidson whose name it bears. Weizmann's solar facility comprises 64 giant computer-

SO... WHAT PROGRESS WITH THE SOLAR RESEARCH PROJECT PROFESSOR ECKSTEIN?



and served as its first director.

He explains that the process "enables one to collect the energy of the sun in places like the desert, store it and then send it by pipeline to industrial users and cities where it is really needed".

Designed by engineer Michael Epstein, who manages the institute's solar research facilities, the methanator used in the process has been built with the support of Detroit philanthropist William Davidson whose name it bears. Weizmann's solar facility comprises 64 giant computer-

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#### SECOND NOTICE

Due to the failure to reach the quorum for the General Meeting of the holders of 0/3 1996, 0/30 bonds of FRF 400 nominal value issued by ALCATEL ALSTHOM COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ on June 7, 1996 the holders of these bonds are convened to a new General Meeting to be held TOUR SOCIÉTÉ GÉNÉRALE - 17 Cours Vaugouy - 92522 PARIS LA DEFENSE CEDEX (France) on June 18, 1996 at 2.30 pm. In order to deliberate on the same agenda as in the case of the former General Meeting, namely:

- Board of Directors' Report;
- Approval of the accounts proposed to the Mixed Meeting (Ordinary and Extraordinary) of shareholders, authorising the board:
  - to raise equity warrants;
  - to give, in case of public offering to purchase or exchange shares, the authorisations given to it in order to raise the capital;
- Approval, if need be, of the decision to suppress the professional subscription right arising from the undertaking by ALCATEL ALSTHOM COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ of two convertible loans contracted by ALCATEL CABLE in the scope of the merger between the two companies;

Decision on the method of recording the documents of the General Meeting.  
In order to permit the bondholders to attend, or to be represented at this meeting, the Bonds or the deposit receipts must be deposited at least five days before the date fixed for the meeting, with the list of the bonds having participated in the placement of these Bonds and from whom previous administration cards can be requested. No quorum is required for this meeting.

THE BOARD OF DIRECTORS

### N.V. Vandemoortele International

Information for holders of certificates

In the General Meeting of shareholders held on June 11, 1996, it was decided to pay a gross dividend of Bfr. 240 per certificate over the year 1995.

The net dividend of Bfr. 180 per certificate will be payable at the office of F. van Lanschot Bankiers N.V., Hooge Steenweg 29, 's-Hertogenbosch, and at the office of F. van Lanschot Bankiers (Luxembourg) S.A., 3 Boulevard Prince Henri, Luxembourg, as from June 12, 1996 against delivery of the dividend coupon nr. 8 of the certificates of privileged shares.

Stichting Administratiekantoor van Bevoorrechte aandelen van N.V. Vandemoortele International  
Hooge Steenweg 29, 's-Hertogenbosch

June 12, 1996

### HELP FILL THE CARE GAP IN BRITAIN

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I wish to add my support to The Macmillan Nurse Appeal  
I wish to pledge: £5  £10  £25  £50  Other £ \_\_\_\_\_  
1. I enclose my cheque made out to "Cancer Relief Macmillan Fund (F4)"  
2. Credit card payment: Visa  AmEx  Access  M/C  Other \_\_\_\_\_  
My card number is: \_\_\_\_\_

Expiry date: \_\_\_\_\_ Signature: \_\_\_\_\_

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Regd. Charity No. 261017

### TANJONG PUBLIC LIMITED COMPANY

(Incorporated in England under the Companies Act 1908 - 1917 - No. 210674)

#### NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of TANJONG PUBLIC LIMITED COMPANY ("the Company") will be held at 10.30 a.m. on Thursday, 27 June 1996 at the Malacca Ballroom 11 - Ballroom Floor, Hotel Istana, 73 Jalan Raja Chulan, 5020 Kuala Lumpur, Malaysia for the purpose of considering and, if thought fit, passing the following Ordinary Resolution:

Ordinary Resolution  
"THAT approval be and is hereby given for the Company to subscribe through its subsidiaries, Gagegan Prima Sdn. Bhd. and Tanjong City Centre Properties Sdn. Bhd., for a total of 87,303,034 ordinary shares of RM1.00 each representing 97% of the enlarged issued share capital of Impian Klasik Sdn. Bhd. for a cash consideration of RM87,303,034 pursuant to the Shareholders' Agreement between the Company, K.L.C. (Holdings) Sdn. Bhd. and Impian Klasik Sdn. Bhd. dated 30 June 1995 AND THAT all actions taken by the Directors of the Company to implement the same and give effect thereto be and are hereby ratified and approved and further THAT the Directors of the Company be and are hereby authorised with full powers to amend to any conditions, modification, variations and/or amendments as may be required by the relevant authorities and to all such acts and things as they may consider necessary or expedient in the best interest of the Company."

BY ORDER OF THE BOARD

SIUAGAMY RAMASAMY

Joint Secretary

17th Floor Menara Bonstard  
Jalan Raja Chulan  
50200 Kuala Lumpur  
Malaysia

Date: 12 June 1996

Notes:

- A member of the Company entitled to attend and vote is entitled to appoint one or more proxies of his/her own choice to attend and vote instead of him/herself.
- A proxy need not be a member of the Company.
- The form of proxy must be deposited at the Company's Principal Office at 17th Floor, Menara Bonstard, Jalan Raja Chulan, 50200 Kuala Lumpur, Malaysia, not less than 48 hours before the time appointed for the meeting or adjourned meeting. Legally authorised persons of proxy will not be permitted to attend and vote in person at the meeting should the member subsequently wish to do so.

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The Financial Times plans to publish a Survey on

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The survey will focus on the policies of the new administration.  
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COMMODITIES AND AGRICULTURE

Copper price volatility rekindled at the LME

By Kenneth Gooding, Mining Correspondent

The Hamanaka factor returned to rekindle extreme volatility in the London Metal Exchange's copper market yesterday.

It had previously been lifted by news that LME stocks had fallen by 12,325 tonnes to 296,000 tonnes, their lowest level since the end of last year.

Wider role as assistant to the non-ferrous metal division's general manager. However, a Sumitomo official in London last night denied that Mr Hamanaka had quit.

was also forced down from yesterday's peak of US\$3,275 a tonne by a big "sell" order and touched \$2,070 before ending in after-hours trading at \$2,100, down \$145 from Monday.

At Flemings Global Mining Group, Mr Mick Moore said that although the turmoil would take some time to die down, "the ultimate direction [of the copper price] is a continuation of the downward trend".

Some observers were surprised, however, because the metal was taken from warehouses in Hamburg and Rotterdam rather than Long Beach in California which is closer to China.

Ok Tedi copper mine damage claim settled

By Nikki Tait in Sydney

BHP, the Australian resources group, has reached an out-of-court settlement with the Papua New Guinean villagers who were suing it over environmental damage to the area surrounding the large Ok Tedi copper mine.

Yesterday, BHP said that the villagers' legal costs had been agreed at A\$7.6m. It added that it was "committed to finding ways to reduce the amount of tailings" entering the river systems, and said that piping tailings to land below the mountains was one of the options.

The "Big Australian" pay the villagers' legal costs; fund a solution to the tailings problem at the mine separately from any compensation package; and provide a "special" package of benefits for villages on the Lower Ok Tedi River, worst affected by the environmental damage.

In addition, as previously agreed, BHP will go ahead with the "general compensation" package, said to be worth around 110m kina (US\$87m) over the mine's remaining 15-year life.

All legal actions in Australia and PNG will be dropped. The liability claim was brought by the villagers in the Australian courts two years ago and has been a major embarrassment for BHP.

Slater & Gordon, acting for the villagers, said the package for villages on the Lower Ok Tedi River, worst affected by the environmental damage.

The number of villagers said to be living in the general area is put at 43,000, although the figure for the lower Ok Tedi is smaller.

The hearing is being seen as a test case, which may help to clarify whether past grants of pastoral leases extinguished native title rights.

The Co-op celebrates a century on the land Geoff Tansey looks at the diverse operations of, probably, Britain's biggest farming group

Mike Calvert is certainly Britain's largest dairy farmer - and probably runs the country's largest farming operation. As general manager of CWS Agriculture - which is celebrating its centenary this year - he is responsible for an operation that milks some 4,000 cows a day and produces 32m litres of milk a year.

Today sees the official opening of a £2.2m, 600 cow unit at Frisby on CWS's Stoughton estate. The cows are managed as two 300-head herds in a high-tech facility that is divided into two halves. One stockman is responsible for each herd, out of a five-man team.

There is also a management training system and career structure for the staff. Size has also given them the flexibility and opportunity to experiment - and on a fairly grand scale too on small-scale trial plots.

Today the results can be seen across a lush valley, lined with hedgerows, and a series of seven fields covering a total of 150 acres, each split in half, one half farmed with a lower-input system, the other more intensively.

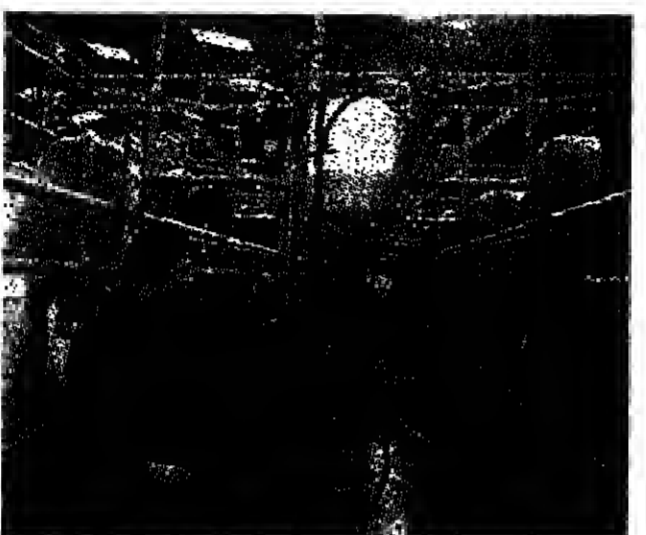
Standing in the glass-fronted office where computers will record data on each cow, the stockpens on either side and twin milking parlours are visible. The cows are milked three times a day and each milking takes about 3 hours from start to finish. A computer-controlled sweeper continuously clears the muck behind each pen and an underground conveyor-belt system takes it to a "wiping wall" enclosure, which can hold a year's worth of solid waste. Slats in the wall allow the liquid to drain off into large storage tanks before it is used on the land.

This is the biggest of 15 dairy units on six estates and two under joint venture agreements run by CWS Agriculture. It owns over 28,000 acres and farms over 50,000 cows (200,000ha) through a number of farm management contracts.

Although it is part of CWS, it does not have to sell to either the wholesale or retail co-ops, nor do they have to buy from CWS Agriculture. Even so, about 80 per cent of its milk goes to Associated Co-operative Creameries at Uttoxeter and most of its peas and sprout production ends up in Co-op branded frozen packs.

"Organic farming is extremely remote from farm systems today but no doubt some of the systems used are effective in suppressing diseases and pests," says the enthusiastic trials manager Alastair Leake. He wanted to try something between a full organic system and high-input intensive systems.

Focus on Farming Practice - Making Integrated Farm Management Work for You: from CWS Agriculture, The White House, Stoughton, Leicestershire LE2 2FL, Fax 0115 272 0640. To celebrate their 100th anniversary six CWS Agriculture farms will be open to the public on June 15. Hand-drawn maps are also open over the summer as part of the NFI's "Welcome to the Countryside programme".



The operation produces 32m litres of milk a year

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Aluminum, Copper, Lead, Zinc, Tin), price change, high, low, and open prices.

Precious Metals continued

GOLD COMEX (100 Troy oz \$/troy oz)

Table with columns for gold price, price change, high, low, and open prices.

GRAINS AND OIL SEEDS

WHEAT LCE (\$ per tonne)

Table with columns for wheat price, price change, high, low, and open prices.

SOFTS

COFFEE LCE (\$/tonne)

Table with columns for coffee price, price change, high, low, and open prices.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000 lbs contract)

Table with columns for cattle price, price change, high, low, and open prices.

PRECIOUS METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Silver, Platinum, Palladium), price change, high, low, and open prices.

ENERGY

CRUDE OIL NYMEX (1,000 barrels \$/barrel)

Table with columns for oil price, price change, high, low, and open prices.

FUTURES DATA

All futures data supplied by CME.

Table with columns for futures contract, price change, high, low, and open prices.

MINOR METALS

European metal market, from Metal Bulletin, \$ per lb in warehouse, unless otherwise stated.

Table with columns for metal type, price change, high, low, and open prices.

VOLUME DATA

Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBOT, NYCE, CME, CFE and JPE Crude Oil are one day in arrears. Volume & Open Interest total are for all traded markets.

Table with columns for market, volume, and open interest.

LONDON TRADED OPTIONS

Strike prices \$/tonne - Calls - Puts

Table with columns for option type, strike price, price change, high, low, and open prices.

LONDON SPOT MARKETS

CRUDE OIL, FOB (per barrel) - \$/b

Table with columns for oil price, price change, high, low, and open prices.

JOTTER PAD: A grid for taking notes with columns for date, time, and a large writing area.

CROSSWORD

No.9,092 Set by GRIFFIN

Crossword puzzle grid with numbers indicating starting positions for words.

Answers to the crossword puzzle, including 'Squeeze through with brush' and 'Once it is cut down, leaves (5)'.



INTERNATIONAL CAPITAL MARKETS

Treasuries rise on producer prices data

By Lisa Bransten in New York and Samer Iskandar in London

Signs that inflationary pressures remain subdued helped US Treasury prices recover some of the ground yesterday that they had lost in the previous two sessions.

Near midday, the benchmark 30-year Treasury was up 1/8 at 86 1/2 to yield 7.090 per cent, the two-year note 1/8 higher at 95 1/2, yielding 6.341 per cent, and the September 30-year Treasury bond up 1/8 to 106 1/2.

Resounding success for Italy's global FRNs

By Conner Middelmann

Italy's \$2bn issue of global floating-rate notes yesterday was a resounding success, benefiting from the dearth of liquid sovereign FRNs and defensive investors' desire to avoid fixed-rate paper.

INTERNATIONAL BONDS

"There hasn't been a sovereign FRN for at least 18 months, or a global floater since Italy's three-currency deal in 1994, and a lot of accounts were keen to get their hands on liquid, sovereign paper," said a syndicate official.

monetary policy, that have led the market recently.

The Labour Department said the Producer Price Index fell 0.1 per cent in May, compared with the median forecast of a 0.4 per cent increase.

Economists from HSBC James Capel said: "Clearly, this report provides no ammunition for a tightening in monetary policy."

Also helping to ease inflation worries was a decline of 1.95 in the Knight Ridder/Commodity Research bureau commodity index to 249.93.

European bond markets ended higher on the back of a rallying US Treasury market.

Italian bonds, however, suffered a temporary setback.

Such was the demand that dealers talked of a possible increase, but joint leads Lehman Brothers and Merrill Lynch said that since the deal was to refinance a previous \$2bn FRN, it would not be increased.

Another global dollar bond came for the US Federal National Mortgage Association (Fannie Mae), which issued \$750m of three-year bonds, setting a new benchmark in that maturity.

While some said the pricing looked tight at 8 basis points over Treasuries, joint leads Goldman Sachs and Salomon Brothers reported strong demand from institutional accounts, with around 90 per cent of the paper placed outside the US.

Life's September BTP future settled at 115.45, up 0.22. The contract, which had started the day at 115.10, fell rapidly to 114.44 as traders misinterpreted the new government's tax reform plans.

GOVERNMENT BONDS

However, the market later regained its footing when Mr Vincenzo Visco, the finance minister, confirmed that non-resident investors would still be exempted from a 12.5 per cent withholding tax, as planned at the start of 1997.

Traders are awaiting the Bundesbank said it would hold a press conference tomorrow to announce changes in government bond issuance.

After widening by up to 10 basis points during the session, the 10-year yield spread over bonds ended the day only one point higher, at 308 points.

Although bunds derived their support from Treasuries, the German market outperformed the US, widening the 10-year yield premium of Treasuries by 4 basis points to 57 points. Life's September bond future closed at \$5.41, up 0.13.

Expectations that the German government is about to start issuing short-dated debt were revived when the Bundesbank said it would hold a press conference tomorrow to announce changes in government bond issuance.

French bonds traded in line with bunds. Matif's June national future settled at 123.16, up 0.10. In the cash market, the 10-year benchmark OAT gained 0.11 to 105.26, yielding 3 basis points less than the equivalent bund, unchanged from Monday.

Economists at Credit Lyonnais expect 10-year OATs to continue attracting domestic demand. They forecast further OAT outperformance compared with bunds, with the 10-year yield gap widening to around 20 basis points.

Spurred by the bullish international environment, Spanish bonds outperformed most other markets.

The June bond future closed at \$9.28, up 0.66, while the 10-year benchmark bond rallied by 0.61 to close at 97.92.

Slovenia in Yugoslavian debt-swap bond issue

By Kevin Done, East Europe Correspondent

Slovenia yesterday issued new bonds totalling \$812.5m in exchange for its share of the commercial bank debt of former Yugoslavia.

The transaction, which marks the culmination of three years of negotiations with the London Club of commercial banks, also marks the end of a legal challenge to the deal in the US.

Yucyco, a Cyprus-registered company which claims it holds \$29.5m of former Yugoslavia's debt, is suing Slovenia in the US district court in southern New York for excluding it from the exchange offer.

Under the exchange, Slovenia has taken on 18 per cent of the foreign bank debt of former Yugoslavia held by qualifying creditors.

In return, all Slovenian entities have been released from their obligations for "joint and several liability" for all the \$4.4bn debt of former Yugoslavia contained in the New Financing Agreement of 1988.

The NFA was the last debt restructuring deal made by Belgrade with the London Club before the break-up of Yugoslavia in 1991 and 1992.

Hellenic Republic to benefit from reduced margins

By Antonia Sharpe

The Hellenic Republic is poised to make its annual appearance in the syndicated loans market with a \$500m five-year loan.

The reduction in interest margins over the last year, particularly for emerging-market credits, should work in the borrower's favour.

The margin on the loan is expected to be about 50 basis points over London interbank

of 17 1/2 basis points and a commitment fee of 8 1/2 points. There is also a \$75m seven-year revolving credit for Investor, the main holding company for Sweden's Wallenberg family.

The margin on the existing \$650m loan, ranges from 11 1/2 basis points to 12 1/2 points and there is also a facility fee, of 6 to 7 1/2 basis points.

The loan, arranged by Enskilda - also part of the Wallenberg empire - will be syndicated among investor's core relationship banks.

The French electrical group SEB, which owns the Tefal and Rowenta brands, is raising FF2.5bn via SocGen, Sumitomo and J.P. Morgan. The fully-drawn cost of the seven-year loan is 28 basis points.

Credit Suisse has started to syndicate a \$50m five-year loan for MOL, the Hungarian oil and gas company. The loan has a three-year grace period and is available for one year; it carries a margin of 100 basis points over Libor and a commitment fee of 25 basis points if it is not drawn.

Royal Bank of Scotland and UBS have sub-underwritten the \$1.5bn facility for Scottish Power, which is bidding for Southern Water, with 10 banks. The core pricing on the five-year loan is 20 basis points over Libor but since pricing is linked to gearing, Scottish Power will start by paying a margin of 27 1/2 basis points.

Bankers say Scottish Power's gearing is set to rise to about 120 per cent if it wins the battle for Southern Water, should fall to 110 per cent by March 1997.

Of the \$1.5bn facility, \$500m is repayable after three years, since Scottish Power's existing \$800m loan matures in the fourth year of the new facility. The balance is repayable at the end of the fifth year.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for US Dollars, Italian Lira, Canadian Dollars, Australian Dollars, New Zealand Dollars, and Euro.

Several smaller dollar deals also emerged yesterday. Germany's Depla Bank issued \$200m of 2 1/2-year notes through BNP and CS First Boston.

FT-ACTUARIES FIXED INTEREST INDICES

Table showing fixed interest indices for UK Gilts, US Treasuries, and other international instruments, including price indices and yields.

FT-FIXED INTEREST INDICES

Table showing fixed interest indices for various international currencies and maturities.

FT/ASIA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 2:10 pm on June 11.

Large table listing international bonds with columns for Issued, Bid, Offer, Cpb, Yield, and other financial metrics.

WORLD BOND PRICES

Table of benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, and US Treasury.

US INTEREST RATES

Table showing US interest rates for Treasury Bills and Bond Yields across various maturities.

BOND FUTURES AND OPTIONS

Table of bond futures and options for France, Germany, and UK Gilts, including open, high, low, and settlement prices.

UK GILTS PRICES

Table of UK Gilts prices for various maturities, including 12-month, 18-month, 2 1/2-year, 3 1/2-year, 5-year, 7 1/2-year, 10-year, and 30-year.



CURRENCIES AND MONEY

MARKETS REPORT

US dollar rises on Japanese bond announcement

By Graham Bowley

The yen came under downward pressure on the foreign exchange market yesterday after the Japanese Ministry of Finance announced it was to purchase bonds outright for the first time in three years.

The dollar rose to a 28-month high against the yen after better-than-expected US producer price figures showed inflationary pressures in industry were subdued in May.

The lira closed at L1,008 against the D-Mark, from L1,010. The Swedish krona finished at Skr4,375, from Skr4,392.

Against the D-Mark (lire per DM) ... The Japanese Ministry of Finance's announcement that the Trust Fund Bureau would be purchasing Japanese bonds for the first time in three years gave the dollar a boost in otherwise quiet trading ahead of a spate of more US data this week.

source of concern for the dollar, said one currency analyst at a European bank in London. He said lack of volatility in currency markets at present was encouraging investors to ignore the potential inflationary risks and search instead for a higher yield.

German and Japanese economies were now recovering strongly. "We began the year with the perception that US German and Japanese interest rates were going lower, but now we are leaving the year with rates moving higher and that is less helpful for the dollar and for high yielding currencies in general," he said.

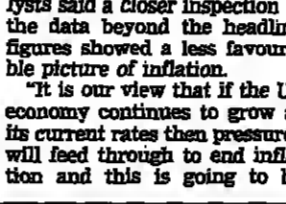


Table showing the closing mid-point, change on day, bid/offer spread, and other market data for various currencies.

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POUND SPOT FORWARD AGAINST THE POUND

Table showing forward rates for the Pound Spot against the Pound, including closing mid-point, change on day, and bid/offer spread.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing forward rates for the Dollar Spot against the Dollar, including closing mid-point, change on day, and bid/offer spread.

CROSS RATES AND DERIVATIVES

Table showing cross rates and derivatives for various currencies, including exchange cross rates and futures prices.

UK INTEREST RATES

Table showing UK interest rates for various terms, including overnight, 7 days, one month, three months, six months, and one year.

EMU EUROPEAN CURRENCY UNIT RATES

Table showing EMU European Currency Unit rates for various currencies, including Spain, Netherlands, Belgium, Germany, and others.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies, including Adam & Company, Citicorp, and others.

WORLD INTEREST RATES

Table showing world interest rates for various countries, including Belgium, France, Germany, Italy, Netherlands, and others.

EURO CURRENCY INTEREST RATES

Table showing Euro currency interest rates for various currencies, including British Franc, Danish Krone, and others.

THREE MONTH EURO FRANK FUTURES (LIFE) DM100 points of 100%

Table showing three month Euro Frank futures prices for various currencies, including British Franc, Danish Krone, and others.

THREE MONTH EURO SWISS FRANK FUTURES (LIFE) SF100 points of 100%

Table showing three month Euro Swiss Frank futures prices for various currencies, including British Franc, Danish Krone, and others.

THREE MONTH EURO YEN FUTURES (LIFE) ¥100 points of 100%

Table showing three month Euro Yen futures prices for various currencies, including British Franc, Danish Krone, and others.

Advertisement for Kappel Corporation Limited, featuring a notice of suspension of bond conversion and contact information for Teo Soon Hoe.

Advertisement for Domus Mortgage Finance, offering a 1% mortgage with a floating rate note due in 2014.

Advertisement for Centrale del Latte di Napoli, featuring a notice of public auction for the sale of trademarks.

Advertisement for The Top Opportunities Section, offering senior management positions and contact information for Robert Hunt.

Advertisement for Kingdom of Sweden, featuring a notice of public auction for the sale of land.

Advertisement for Personal Public Speaking, offering training and coaching services.

Advertisement for Appearances Advertising, offering advertising and public relations services.



LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, share price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, share price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, share price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, share price, and change.

BUILDING MATS & MERCHANTS

Table listing companies in the Building Mats & Merchants sector with columns for company name, share price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, share price, and change.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, share price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, share price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical EQPT sector with columns for company name, share price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical EQPT sector table.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, share price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

ENGINEERING - Cont.

Continuation of Engineering sector table.

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Table listing companies in the Extractive Industries sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

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EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

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HOUSEHOLD GOODS

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INSURANCE

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INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

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Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

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Advertisement for SPECTACLE, featuring an image of glasses and text: 'In a word, SPECTACLE. Our focus on effective company car funding and management makes clear sense for your business. 0800 269895. For contract hire and vehicle management. ACL. A member of the Charteris Group. HEAD OFFICE: 24-26 Newport Road, Cardiff CF2 1SR. Fax: 01222 438729.'

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

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LONDON SHARE SERVICE

BUY TRUSTS SPLIT CAPITAL - Cont.

Table listing various investment trusts with columns for name, price, and other financial metrics.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for name, price, and other financial metrics.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for name, price, and other financial metrics.

PROPERTY - Cont.

Table listing property companies with columns for name, price, and other financial metrics.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for name, price, and other financial metrics.

AM - Cont.

Table listing American companies with columns for name, price, and other financial metrics.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and other financial metrics.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and other financial metrics.

PHARMACEUTICALS - Cont.

Table listing pharmaceutical companies with columns for name, price, and other financial metrics.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for name, price, and other financial metrics.

TRANSPORT

Table listing transport companies with columns for name, price, and other financial metrics.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and other financial metrics.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and other financial metrics.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and other financial metrics.

PROPERTY

Table listing property companies with columns for name, price, and other financial metrics.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and other financial metrics.

WATER

Table listing water companies with columns for name, price, and other financial metrics.

AM

Table listing American companies with columns for name, price, and other financial metrics.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and other financial metrics.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and other financial metrics.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for name, price, and other financial metrics.

RETAILERS, FOOD

Table listing food retailers with columns for name, price, and other financial metrics.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for name, price, and other financial metrics.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for name, price, and other financial metrics.

Advertisement for Rockwell avionics featuring the text 'Every major world airline flies with Rockwell avionics' and the Rockwell logo.

GUIDE TO LONDON SHARE SERVICE

Price for the London Share Service delivered by FT Stock, a member of the Financial Times Group. Company quotations are based on those used for the FT-SE 100 index.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4376 for more details.

Table of fund prices and performance metrics, including columns for fund names, unit prices, and percentage changes.

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OTHER OFFSHORE FUNDS

OFFSHORE INSURANCES

Table of offshore insurance products and their associated costs or rates.

MANAGED FUNDS NOTES: Detailed disclaimer and regulatory information regarding the fund service.

Handwritten signature or stamp at the bottom center of the page.



LONDON STOCK EXCHANGE

MARKET REPORT

UK and US economic statistics lift equities

By Steve Thompson, UK Stock Market Editor

Another set of domestic economic numbers appeared yesterday to give credence to the decision by Mr Kenneth Clarke, chancellor of the exchequer, to cut UK interest rates last week. The UK data combined with an unexpected decline in US producer prices to give a boost to the London stock market.

Adding to the much improved market feeling was a report from the British Retail Consortium saying that UK high street sales had risen some 6 per cent in May. The UK economic news helped the FT-SE 100 index rally from

an early slide, while the US numbers produced the late impetus for London.

The Footsie ended another session featured by a marked absence of any substantial customer business at the day's high, 3,755.7, up 26.9. Second line stocks were again less impressive, underperforming the leaders by a big margin. The FT-SE Mid 250 index closed 9.7 ahead at 4,462.3.

There remained, however, a certain amount of scepticism among leading traders about the UK market's ability to stay on the upward path, in the face of so many important economic numbers.

The data continue to reveal a

mixed economy, while UK industrial production showed a 0.8 per cent decline in April, the March figure for manufacturing output was revised up. Meanwhile, the BRC survey showed the strength of the consumer sector.

In the US, the weaker than expected producer price news saw Treasury bonds make progress, helping to dispel some of the gloomy predictions for US interest rates promoted by last week's worrying non-farm payroll report. Gilts were dragged higher by the performance of Treasury, ending the day around a quarter of a point better and boosting sentiment in equities.

US producer prices dipped 0.1 per cent in May, compared with expectations of a 0.2 per cent rise. Wall Street's Monday night performance, which saw the Dow Jones Industrial Average rally from an earlier fall of more than 30 points to close only 9 points off, gave a measure of early support to London.

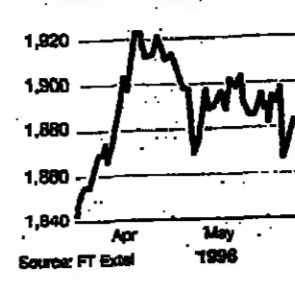
But pockets of profit-taking saw the Footsie down 8.5 points at its worst, shortly before the UK output data were made public.

Thereafter the index began to stabilise and make good progress, eventually gathering good momentum on Wall Street's afternoon surge, which saw the Dow Average ahead in excess of 40 points just as London closed for the day.

Summing up the day, senior marketmakers said the big institutions were scared of selling the market in case of a burst of takeover activity. One said that the onset of summer, which sees a reduction in business and brings low attendances around the trading desks, would continue to cap the market, which "continues to look range-bound, with 3,790 a big hurdle". He also mentioned the rights issue worries which have burdened the market for some weeks.

Turnover at the 6pm count was a paltry 553.7m shares, and non-Footsie stocks accounted for 38 per cent of that figure. Customer business on Monday was a lowly £1.5bn.

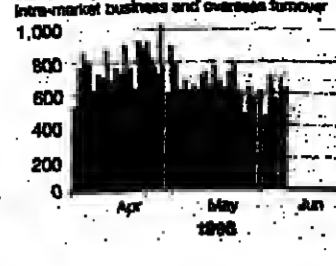
FT-SE-A All-Share Index



Source: FT Data

Equity shares traded

Turnover by volume (million). Excluding intra-market business and overseas turnover



Indices and ratios

Table with 2 columns: Index Name and Value. Includes FT-SE 100 (3755.7), FT-SE Mid 250 (4462.3), FT-SE-A 350 (1885.1), FT-SE-A All-Share (1885.1), and FT-SE-A All-Share Yield (3.81).

Best performing sectors

Table with 2 columns: Sector and Change. Top performers include Transport (+1.4), Retail Food (+1.3), Gas Distribution (+1.3), Oil: Integrated (+1.2), and Pharmaceuticals (+1.2).

Worst performing sectors

Table with 2 columns: Sector and Change. Worst performers include Engineering: Vehicles (-0.7), Electronic & Elec (-0.5), Other Financial (-0.4), Electricity (-0.3), and Chemicals (-0.3).

Photo finish for Footsie

Courtaulds, the chemicals group, appears to have been saved from falling out of the Footsie by a Finnish rival.

At the start of trading yesterday, the UK group was ranked 121th by capitalisation and fighting a losing battle for relegation against Lasmio and Rexam.

However, Kemira, of Finland, produced figures which included a slump in pigment sales because of price erosion. Courtaulds, on the other hand, is a big buyer of the titanium dioxide pigment, which it uses as a base in its paint production and therefore benefits from lower prices.

Courtaulds also released its report and accounts yesterday. The shares moved forward 9 1/2 to 429p, while Rexam, which had been 105th in the rankings, slipped 4 to 341p and Lasmio, which had been 111th, gained only 2 1/2 to 179 1/2p.

Changes to the blue chip index will not be announced until after the close of trading today, but the calculations will be based on yesterday's close. It appeared that Lasmio and Rexam would drop out, along with Foreign & Colonial, the investment trust, and Greenalls, the pubs and hotels group. F&C hardened to 155p, while Greenalls was steady at 573p.

They are expected to be replaced by United News & Media, which eased a penny to 697p; Lucas, off 4 to 233p;

Orange, up 2 to 246 1/2p; and Next, ahead 8 at 557p.

Meanwhile, ICI, which manufactures titanium dioxide, fell 10 1/2 to 839p.

Glaxo tipped

Encouragement for Glaxo Wellcome in both the US and UK helped the shares move up 1 1/2 to 837p, on turnover of 6.5m. The stock was also one of the most actively traded in the US yesterday.

Mr James Cochrane, Glaxo's commercial director, gave a well received presentation late on Monday at a Californian healthcare conference organised by Goldman Sachs. During his talk to investors in Napa Valley, Mr Cochrane outlined the prospects for new products over the next few years.

And in the UK, Morgan Stanley has been talking enthusiastically about Glaxo's revenue potential. Yesterday, the broker also issued a report on the future for diabetic treatments and argued that Glaxo's oral diabetic product Troglitazone, due to be launched next year, will achieve sales of £350m after four years.

BA climbs

Confirmation of a marketing deal with American Airlines allowed British Airways to build on recent strong gains and the shares shot ahead in the best volume since last October.

The two airlines expect to have the code sharing deal in place by next April, and if all goes well on the regulatory front, broker earnings upgrades should start to filter into the market later this year.

In the meantime, BA expects the link to add something like 10 per cent to overall profits in a full 12 months. There was also speculation yesterday that the American Airlines deal could lead eventually to a full-scale merger.

At one stage BA was up 18. It closed 9 higher at 582p in turnover of 14m shares. A strong six-month recovery boosted freight specialist NPC by 13 per cent. UPS upgraded profits by 10 per cent for this year to £105m, and the stock ended 30 up at 171p.

A relatively optimistic report from the British Retail Consortium lifted high street stocks, including Dixons and Kingfisher.

The BRC said overall like-for-like retail sales were up 6.2 per cent in May compared with the previous year, with sales of electrical and electronic goods achieving "quite good results" in the month.

It said electrical sales were well above the trend of recent months, while the approach of the Euro 96 soccer tournament "ensured good sales and rental of large televisions and video recorders".

Dixons advanced 15 to 526p, an all-time high, while Kingfisher jumped 11 to 620p. Robert Fleming reiterated a buy note on Dixons, which it described as one of a "small number of retail stocks that still represent good value".

The consortium's survey - which is not the official government one - also helped lift Boots 12 1/2 to 607 1/2p, in spite of the announcement that it is to take over the 50 per cent of Do It All, previously owned by W.H. Smith, which rose 3 to 459p.

A number of analysts said they would be clipping forecasts at Boots, which will take an £80m provision to cover asset write-downs.

FINANCIAL TIMES EQUITY INDICES

Table showing FT-SE 100, FT-SE Mid 250, FT-SE-A 350, FT-SE-A All-Share, and FT-SE-A All-Share Yield with historical data from June 1995 to June 1996.

FT-SE AIM 1007.50 1101.70 1057.40 1102.00 1101.40 -1140.60 955.70 For 1996.

London market

Table with 2 columns: Index Name and Value. Includes FT-SE 100 (3755.7), FT-SE Mid 250 (4462.3), FT-SE-A 350 (1885.1), FT-SE-A All-Share (1885.1), and FT-SE-A All-Share Yield (3.81).

June 11 Data based on Equity Shares Listed on the London Stock Exchange.

There was profit-taking in a number of smaller stocks in the stores sector, including Moss Bros, which finished 87 down at 1213p.

Thorn EMI was a firm market after better than expected year-end results for the last time in its present form. The shares settled 5 ahead at 1543p.

Food manufacturer Northern Foods, which reported full-year figures yesterday, appreciated 3 to 194p in trade of 2.3m. Unigate, which reported solid underlying profits on Monday, hardened 2 to 419p following an "add" note from NatWest Securities.

British Steel bounced to the top of the Footsie rankings following broker buy advice ahead of next week's results. The shares, which have been bumping along at the bottom of their recent trading range, jumped 6 1/2 to 176 1/2p in solid volume, after Credit Lyonnais Laing reiterated its buy stance.

The broker is looking for good news next Monday in the shape of top-of-the-range results and cash balances, and predicts that the management could well have some upbeat news on steel prices up its sleeve.

Construction and aggregates groups were the weakest performers in the FT-SE Mid 250 index, in above average volume, following a profits warning at the annual meeting.

The stock ended off 4 1/2 at 112p in 4.9m shares traded. In building materials, Wolsley added 8 to 473p. The group has been touching base with analysts and fund managers in recent days, and is said to be optimistic about US trading.

Second tier brewing and restaurant chains were vibrant, with the announcement that Regent Inns had increased its stake in Surrey Free Inns to 6.33 per cent.

Regent Inns hardened a penny to 249p, while Surrey, an AIM stock, leapt 17 to 287p.

Analysts speculated about a

takeover. But Regent Inns said the stakeholding was an investment and Surrey Free Inns said that it had no approaches.

Pizza Express climbed 19 to 404p amid reports of a US institution looking for stock. Glenmorangie rose 30 to 875p, with reports that a leading investment bank was pushing the shares, fueling takeover speculation.

Tradeport, the alternative trading system quoted on AIM and the Vancouver stock exchange, tumbled 50 to 135p in the UK. Tradeport is expected to be delisted in Canada and one big Canadian investor has been selling out.

MARKET REPORTERS: Peter John, Joel Kibwood, Jeffrey Brown, Lisa Wood.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues in London, including company names, issue sizes, and dates.

FT GOLD MINES INDEX

Table showing FT Gold Mines Index values for June 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, and 0.

Gold Mines Index (50) 2171.51 -0.3 2173.88 1995.81 1.42 -2820.28 1722.65

in Regional Indices

Table showing regional indices for Africa (13), Australia (8), North America (12), and Europe (12).

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FT-SE Actuaries Share Indices

The UK Series

Table showing FT-SE Actuaries Share Indices for various sectors like FT-SE 100, FT-SE Mid 250, etc.

FT-SE Actuaries All-Share

Table showing FT-SE Actuaries All-Share index values for various dates from June 11 to June 6.

10 MINERAL EXTRACTION(2)

Table showing 10 Mineral Extraction indices for various companies like Anglo American, BHP, etc.

30 CONSUMER GOODS(8)

Table showing 30 Consumer Goods indices for various companies like Unilever, Nestle, etc.

40 FINANCIALS(10)

Table showing 40 Financials indices for various companies like HSBC, Citigroup, etc.

50 INVESTMENT TRUSTS(12)

Table showing 50 Investment Trusts indices for various trusts like British Venture, etc.

60 FT-SE-A All-Share(25)

Table showing 60 FT-SE-A All-Share indices for various sectors like FT-SE 100, FT-SE Mid 250, etc.

Hourly movements

Table showing hourly movements for FT-SE 100, FT-SE Mid 250, FT-SE-A 350, and FT-SE-A All-Share.

FT-SE Actuaries 450 Day's Index baskets

Table showing FT-SE Actuaries 450 Day's Index baskets for various sectors like Bldg & Constrn, Pharmaceuticals, etc.

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFE) 25¢ per full index point (APT)

Table showing FT-SE 100 Index Futures prices for June, Sep, and Dec.

FT-SE MID 250 INDEX FUTURES (LFFE) 10¢ per full index point

Table showing FT-SE Mid 250 Index Futures prices for June, Sep, and Dec.

FT-SE 100 INDEX OPTION (LFFE) 3750¢ per full index point

Table showing FT-SE 100 Index Option prices for various strikes and dates.

EURO STYLE FT-SE 100 INDEX OPTION (LFFE) 10¢ per full index point

Table showing Euro Style FT-SE 100 Index Option prices for various strikes and dates.

Trading Volume

Major Stocks Yesterday

Table showing trading volume and price changes for major stocks like ASDA Group, British Airways, etc.

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WORLD STOCK MARKETS

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Austria, Greece, Italy, and Germany.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Poland, Portugal, and Switzerland.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Turkey and various European indices.

ASIAN (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Hong Kong, Indonesia, Malaysia, and Singapore.

ASIAN (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for South Africa and various regional indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for France and various European indices.

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EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Germany and various European indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Japan and various Asian indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for New Zealand and various regional indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Finland and various European indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Netherlands and various European indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Pacific and various Asian indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for South Korea and various regional indices.

EUROPE (Jun 11 / Fri) Table with columns for Country, Stock Name, Price, Change, High, Low, Vol, and P/E. Includes sections for Taiwan and various regional indices.

INDICES Table with columns for Index Name, Jun 11, Jun 10, Jun 7, High, Low. Includes sections for Argentina, Australia, Canada, and various regional indices.

INDICES Table with columns for Index Name, Jun 11, Jun 10, Jun 7, High, Low. Includes sections for Japan, Korea, and various regional indices.

US INDICES Table with columns for Index Name, Jun 11, Jun 10, Jun 7, High, Low. Includes sections for Dow Jones, S & P 500, and various regional indices.

INDICES Table with columns for Index Name, Jun 11, Jun 10, Jun 7, High, Low. Includes sections for South Africa, South Korea, and various regional indices.

INDICES Table with columns for Index Name, Jun 11, Jun 10, Jun 7, High, Low. Includes sections for Taiwan, Thailand, and various regional indices.

INDEX FUTURES Table with columns for Index Name, Open Settle, Change, High, Low, Est. Vol, Open Int. Includes sections for S&P 500, Dow Jones, and various regional indices.

INDEX FUTURES Table with columns for Index Name, Open Settle, Change, High, Low, Est. Vol, Open Int. Includes sections for Nikkei, Hang Seng, and various regional indices.

INDEX FUTURES Table with columns for Index Name, Open Settle, Change, High, Low, Est. Vol, Open Int. Includes sections for FTSE 100, DAX, and various regional indices.

INDEX FUTURES Table with columns for Index Name, Open Settle, Change, High, Low, Est. Vol, Open Int. Includes sections for Nikkei, Hang Seng, and various regional indices.

INDEX FUTURES Table with columns for Index Name, Open Settle, Change, High, Low, Est. Vol, Open Int. Includes sections for Nikkei, Hang Seng, and various regional indices.

Market summary and news snippets. Includes 'Intel launch software', 'Airbus stocks fund', 'big break', and 'W'. Also contains a 'FREE ANNUAL REPORTS SERVICE' advertisement.



NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'Race to Market' and 'If the business decisions are yours, the computer system should be ours.' at the bottom left.

Race to Market. If the business decisions are yours, the computer system should be ours. http://www.hp.com/go/computing. HEWLETT PACKARD logo.

Small table on the right side of the page, likely containing additional stock prices or market data.



NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'X-Y-Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

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Continuation of stock price tables from the previous page, including various market indices and individual stock listings.



AMERICA

Dow moves ahead as rate fears subside

Wall Street

Rising bond prices and easing fears that the Federal Reserve would raise interest rates by next month helped to lift the US equity market in mid-session trading yesterday, writes Lisa Branstetter in New York.

At 1 pm, the Dow Jones Industrial Average was 27.71 higher at 6,715.58 and the Standard & Poor's 500 had risen 3.56 to 675.72, while the American Stock Exchange composite lost 0.13 at 599.85.

Bond prices gained ground in early trading after the Labor Department said that its producer price index dipped 0.1 per cent in May.

The absence of producer price inflation led to an easing of fears that the Fed would raise interest rates by next month in order to combat inflationary pressures.

Technology shares rebounded from Monday's losses, helping the Nasdaq composite, which has about a 40 per cent technology issues content, to move up 6.17 to 1,236.21.

Cumberland Resources plunged \$2.90 to \$35.50 in late trading after the company announced that it would sell some of the company's

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EUROPE

Cyclicals lively as Frankfurt nears all-time high

Weaker than expected US producer price data made a difference to the European afternoon, lifting US treasuries, the Dow and, eventually, Continental equities.

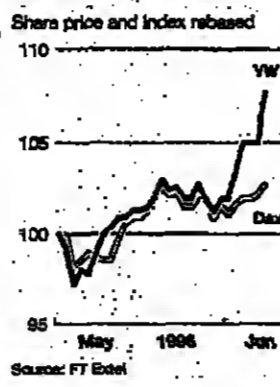
Cyclicals were livelier, and Commerzbank helped, raising its earnings per share estimates for Volkswagen from DM30 to DM35 for the current year, and from DM40 to DM45 for 1997.

Among steels and engineers, Preussag closed DM5.90 higher at DM32.90, and Deutsche Babcock put on DM1.55 at DM35.55 after the Lentjes Refractory unit was a contract to modernise five power plants in Libya.

In retailing, J.P. Morgan initiated coverage of the Metro group with a buy rating, expecting the merger with Kaufhof and Aska to drive earnings "sharply higher" over the 1996-98 period.

ZURICH overcame mid-session weakness to close little

Volkswagen



Source: FT Index

changed, with the day's US data prompting a pick-up in activity during the afternoon.

The SMI index finished 0.2 softer at 3,575.8.

Shares at Interdiscount, the troubled photographic and consumer electronics company, had fallen by almost 60 per cent since the start of March.

Technical favourites were down on profit-taking, Clarion, the car accessories maker, was the most active issue of the day, declining Y20 to Y580.

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FT-SE Actuaries Share Indices

Table with columns for FT-SE Actuaries Share Indices (100, 200) and dates (Jun 11, Jun 10, Jun 9, Jun 8, Jun 7, Jun 6).

Moving in the opposite direction, SMH appreciated another SFr5 to SFr65 in further positive response to last Friday's news conference.

Holderbank climbed SFr22 to SFr84 ahead of a SFr17 a share dividend payment today.

PARIS followed Wall Street, but offered a varying response to news from the financial sector.

The insurer IAP rose FF2.20 to FF103.20 on the sale of a FF3.2bn property loan portfolio.

MILAN was uneasy after comments by the finance minister that urgent reform was needed on capital gains and that the government would seek to tax returns on instruments such as derivatives.

The Comit index fell 6.61 to 654.64, reflecting the market's

uncertainty over the scale of the proposed reforms.

Against the trend, Eni, the energy giant, picked up L47 to L7,366, but among other blue chips, Fiat dropped L77 to L5,127 and Pirelli gave up L36 to L2,635.

AMSTERDAM, which had been weak, closed flat with the AEX index just 0.12 lower at 570.19.

VIENNA was undervalued in the last half-hour of trade by news that Mr Johannes Ditz, the economics minister, was on the verge of resignation.

ISTANBUL overcame early weakness to finish 1.5 per cent higher on renewed strong demand for state sector shares.

MANILA tumbled below support at 3,350 after investors took blue chip profits to subscribe to the Empire East Land Holdings initial public offering.

Elsewhere, speculation that the central bank governor Viji Suptil might be replaced unsettled BANGKOK, which tumbled 1.6 per cent.

Investors sold banks and finance issues and the SET

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ASIA PACIFIC

Changes to index spur activity in Taiwan and Seoul

News that Morgan Stanley Capital International is to add Taiwan and raise the weighting of Seoul in its benchmark Emerging Markets Free Index from September 2 made for lively, if sometimes uncertain, trade in both centres.

TAIPEI saw sharp early gains partially eroded by profit-taking but the weighted index still closed \$2.70 higher at \$1,126.79, after a 6,231.98 peak, in active turnover of \$90.7bn.

Analysts noted that early buying had focused on financials, heavily weighted in the main index. The financials sub-index picked up 2.1 per cent.

Brokers said that the Morgan Stanley move was likely to lure more foreign funds into the island, but they cautioned that this would oblige Taipei to ease its foreign investment ceilings.

Taiwan's "Big Three" state-run banks were higher. Hua Nan rose T\$6.50 to T\$140.50, First T\$5.50 to T\$153 and Chang Hwa T\$3.50 to T\$53.

SEOUL relinquished early gains on uncertainty over the effect of the Morgan Stanley move, and the composite index turned back from a high of 898.58 to finish a net 3.51 weaker at 898.66.

Profit-taking in some telecom related shares also hurt the market. LG Electronics fell Won5,000 to Won5,000 on the realisation that it was required by law to reduce its holdings in Daecom after leading a consortium that was awarded a telecommunications licence on Monday.

Dacom finished at its daily high of Won170,000, up Won9,500, while Hyosung, which lost a tender for a licence, closed Won30 limit down at Won6,110.

Tokyo The Nikkei average gained ground for the first time in four trading days after Mr Ryutaro Hashimoto, the prime minister, defended the current low interest rate policy, writes Emaiko Terazono in Tokyo.

The TOPIX share index rose 98.47 to 21,817.63 after fluctuating between 21,593.65 and 21,962.84. Share prices turned higher in the morning session as Mr Hashimoto, at a parliamentary committee, called for the need to maintain low interest rates in order to secure economic recovery.

Volume totalled 314m shares, against 263m. Domestic and foreign investors were buyers as the Nikkei approached 22,000, a psychological resistance level. A rise in futures prices also spurred arbitrage activity.

The Topix index of all first section stocks moved up 8.61 to 1,688.53 and the Nikkei 300 by 1,74 to 305.55. Advances led declines by 330 to 397, with 226 issues unchanged.

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which buy gifts and commemorative items from department stores, indicated that Takashimaya could be hanned from participating in their tenders, and investors feared that the revelation could affect corporate demand during the summer gift giving season.

Technical buying supported banks. Sumitomo Bank moved forward Y30 to Y2,080 and Bank of Tokyo-Mitsubishi gained Y30 to Y2,540.

Foreign brokers purchased telecom issues. Nippon Telegraph and Telephone rose Y17,000 to Y755,000 and DDI climbed Y22,000 to Y946,000.

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Kanematsu, the trading company, surrendered Y28 to Y751. However, Ishihara Sangyo, the chemical maker, appreciated Y8 to Y421.

In Osaka, meanwhile, the OSE average rose 63.74 to 22,931.29, thanks to demand for speculative laggards.

Activity related to the MSCI changes spilled over other regional markets on expectations that their weightings would be reduced.

HONG KONG also had more immediate worries about the outlook for interest rates after the sharp increase in key US bond yields, and the Hang Seng index closed 148.63 or 1.3 per cent lower at 10,933.55, but

in this turnover of HK\$3.8bn.

Hongkong Telecom, the fourth most heavily weighted issue in the Hang Seng index, recorded 45 cents to HK\$13.80 after the China-backed Citic Pacific said that it planned to reduce its stake to 8 per cent from 10 per cent. Citic declined 90 cents to HK\$30.70.

SINGAPORE saw a late fall on expectations that investors might switch holdings to Taipei or Seoul, and the Straits Times Industrial index lost 24.65 at 2,309.29 in volume of 93m shares.

Elsewhere, speculation that the central bank governor Viji Suptil might be replaced unsettled BANGKOK, which tumbled 1.6 per cent.

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Caracas sinks 1.6%

Caracas returned from a long holiday weekend with the market again prey to profit-taking, which left the IBC index 66.56 or 1.6 per cent down at 4,221.31 by mid-session. Analysts noted that investors appeared to have overlooked preliminary plans presented to the cabinet by Mr Teodoro Petkoff, the planning minister, on how to restructure the state and reduce public spending.

SANTIAGO was flat after the rally of the previous three sessions, although analysts main-

tained that the underlying tone remained strong. The weighted IPSA index was 0.07 weaker by mid-session at 97.79.

Decliners included the electricity stocks, with Enersid down 0.9 per cent to 232 pesos and Endesa losing 0.8 per cent to 259 pesos.

MEXICO CITY edged lower on worries of higher local interest rates in response to peso weakness and high US rates. The IPC index was standing 1.76 easier by mid-session at 3,240.57.

Industrial shares ended the day softer, shaving off local and US producer price inflation figures, while gold shares slid almost 2.5 per cent as bullion slipped below the \$385 an ounce level.

The overall index declined 48.4 to 6,778, industrials dipped 12.2 to 8,012.5 and golds dropped 45.9 to 1,891.8.

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S Africa awaits framework

Johannesburg was weak in tense trade ahead of today's presentation to the cabinet of a macroeconomic framework for growth and development by Mr Trevor Mannel, the finance minister.

Analysts said that any details on the privatisation of state assets and the easing of foreign exchange controls were eagerly awaited by investors, who were unlikely to commit fresh funds until they heard a brief statement, expected after the morning discus-

sions, on whether the meeting had accepted the document.

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FT/S&P ACTUARIES WORLD INDICES

Table with columns for FT/S&P Actuaries World Indices (US, UK, etc.) and dates (Monday June 11 1996, Friday June 7 1996, Dollar Index).

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# Britain THE ROGUE PIECE IN EUROPE'S JIGSAW

**POLITICS** Philip Stephens    **FOREIGN POLICY** Edward Mortimer    **INDUSTRY** Sir Geoffrey Owen    **RELATIONS WITH EUROPE** Lionel Barber    **ECONOMY** Sir Samuel Brittan

Philip Stephens

Edward Mortimer

Sir Geoffrey Owen

Lionel Barber

Sir Samuel Brittan  
Martin Wolf

Confrontation with its European partners over beef has exposed once again the nation's deep uncertainties. In this special report, introduced below by Joe Rogaly, FT writers look at the strengths and weaknesses of Britain's restless society and its efforts to leave behind its past and to find a comfortable place in Europe and the world

The Thatcher-shock of the 1980s is still reverberating in 1996 Britain. It may ripple through to the next century. It is washing the European social compact out of the system, gradually Americanising the economy. In spite of memories of the mother of Euro-scepticism, the country's membership of the European Union should be secure, but it is under increasing strain.

John Major's withdrawal of co-operation from the European Union is but the latest manifestation of this tension. The ban on sales of British beef, following the outbreak of mad cow disease, has aroused John Bull's inherent nationalism.

The British prime minister has become the captive of his party's Eurosceptics, yet remains determined to maintain the country's position "at the heart of" the EU. His ambivalence both reflects the public mood and influences it.

The electorate appears to be irritated at aspects of membership of the union. The reasons for this dangerous disenchantment are familiar, and stretch beyond the immediate quarrel over beef. Some sceptics recoil from the Maastricht Treaty, which they regard as the blueprint for a United States of Europe. Fear of a single currency has been exacerbated by the unhappy experience of election from the exchange rate mechanism in 1992.

A coterie of deeply sceptical editors has emerged to head the ostensibly loyal Conservative press. The irony is inescapable: the owners of some of the most virulently nationalistic journals are themselves foreign-born.

These are recent eruptions. In a different world, they might subside in time, leaving little trace. There is, however, an underlying scepticism in the national psyche. Britain is the odd piece in the European jigsaw. It is the one with the frustrating shape. Turn it about how you may, it does not quite fit.

The United Kingdom, which includes Northern Ireland, is a country apart, an archipelago off the north-western shore of the European continent. In spite of the tunnel linking it with the mainland, it is separated from the European Union by Atlantic waters. Its dominant people, the Anglo-Saxons, are unique. England's history, culture, world-outlook, sense of national identity, political structure, and habits of thought are famously different.

The UK has not been invaded since the 11th century. Its armies are accustomed to victory. It experienced nothing like the French revolution or the Napoleonic incursions; it has since recoiled from the rationalism of continental intellectuals. For a while, after 1830, it stood alone. The first modern industrial state, the proud former possessor of a global empire, the beneficiary of a universally-used language, cannot easily subsume itself into a new pan-European entity.

Britain retains elements of its glorious past. It is a nuclear power, a member of the Security Council of the United Nations, an habitual contributor of its own military personnel to ventures such as the Gulf war and the UN peacekeeping mission in former Yugoslavia. It is a significant contributor of aid to poor countries, although its generosity is in decline.

It is therefore natural for some members of the British elite to contemplate a global rather than a regional existence in the next century. Along with this continuation of the imperial dream there is an equally understandable predilection to maintain the institutions of the past. Some find it strange that the British remain so attached to the Royal Family, hereditary peers, a centralised state, an unwritten constitution, and the other peculiarities of the island polity.

The pursuit of the ideal of greatness goes a long way towards explaining those curiosities. The impending arrival of a new millennium in which it may no longer be sustainable is disturbing. The British do not want to let go of their past, particularly while the future is so uncertain.

Yet there is a sense of change in the island air, a promise of renewal after 17 years of Conservative administration. The old country has wondrous to perform, it knows not what.

Many anticipate a Labour government. It could be in place within months, a year at most. Few have an inkling of what it proposes to do. Those who hope it might be more fundamentally "European" may be disappointed. Even fewer have given much thought to what the Tories would do if, to everyone's surprise, they were returned for a fifth term.

After nearly two decades of political, social and economic upheaval, with no respite in sight, the country is living on the edge of uncertainty. It would be unrecognisable to a Rip van Winkle who fell asleep in 1979, when the Iron Lady became prime minister. What would be particularly startling would be the altered landscape of the mind.

Capitalism is rising high. The democratic socialism infused after 1945 is a fading memory. Social policies once written off as fantasies of the "new right" have become part of the prevailing orthodoxy. This reshaped consensus looks set to last for the rest of the present decade and perhaps more than one decade after that.

Tony Blair, the Labour leader, says his party would build on Thatcherism. Its



words in opposition have been true to that undertaking. A ministerial salami-slicer steadily trims away at the welfare state; the formerly left-of-centre Labour party underbids it. The gap between rich and poor grows wider; Labour's traditional strategy of using the tax system to redistribute income has been replaced by talk of increasing opportunity. The trade unions are in abeyance; Labour acquiesces. The assumption that the government can solve everything has been abandoned.

movement have taken direct action, with dramatic consequences.

Shock therapy such as Britain is experiencing may be unsettling, but it can be beneficial. Industry is leaner and in some ways fitter. The economy is stronger. Inflation is under control, more or less, in spite of an anticipated return to a more rapid rate of growth. Macro-economic management has achieved a remarkably harmonious balance, although government borrowing is not yet under control.

The labour market is the most flexible in Europe. Social charges on employers are the lowest. In a country that seemed ungovernable in the 1970s, management manages. Trade union membership peaked at 13.3m in 1979 and has fallen steadily since, to scarcely over 8m today. In consequence, direct investment is pouring in from other countries, more than in any neighbouring EU country. Foreign-owned companies now account for about 18 per cent of the jobs in the United Kingdom. This share looks set to grow.

British industry has been modernised, partly in consequence of the Thatcher reforms, and partly in response to the pressures of world markets. It has become more specialised, more international and carved itself a niche that should suit a medium-sized industrial nation. Output has not increased, but productivity has.

At the same time the little things of life are changing, mostly for the better. There are more personal computers per head than in any other European country. British Airways functions effectively. British Telecom offers a quality of service that was unimaginable in the days when all telephones were black. More questionably British Rail, one of the few remaining state-owned businesses, is being privatised. All unthinkable two decades ago.

As ideology has converged, the trustworthiness of politicians has been challenged. British public servants are probably less corrupt than their counterparts in some other countries, but the revelation of the private earnings of members of parliament, and secret decisions made over arms sales, has revealed "sleaze" in high places.

The consequence is a deep contempt for politicians and a growing disengagement with the formal political process. New political parties have sprung up. Miners' leader Arthur Scargill has founded a "Socialist Labour" party. Sir James Goldsmith is promoting a factious aimed at forcing a referendum on Europe. Environmentalists and the animal rights

As in other countries, the middle classes, professionals, white-collar workers live in fear of "downsizing", the propensity to trim the fat from companies and government departments alike. In consequence, the British people are in tremulous mood, uncertain about job security, frustrated over the value of houses bought in the booming late-1980s, fearful of crime. There is a search for someone to blame.

The obvious scapegoat is the foreigner, expressed as the EU. The Thatcher tidal wave has yet to work itself out.

Society • By Andrew Adonis

## Through a class system darkly

Statistics reveal a somewhat ambiguous picture of the divisions in British society

To understand modern Britain you have to confront England's extraordinarily resilient and emotive class system. Two recent controversies graphically illustrate this truth, the first to do with the definition of "middle class", the second concerning the persistence of poverty.

In mid-April Mr John Prescott, a bluntly spoken former trade union shop steward and now deputy leader of the Labour party, announced on morning radio that he was middle class. "My roots, my background and the way I act are working class, but it would be hypocritical to say I'm anything else than middle class now," he declared, denying all claims to still being "a working class warrior".

As a statement of fact, for an MP earning £24,000 a year, this was hardly news. Nor was the sub-text particularly opaque, given the single-minded focus of the main political parties on the swing votes of middle-class middle England.

block. However, Mr Prescott's remarks caused a media storm. They became a story in their own right (particularly after the politician's mother said "he's working class at heart and always will be"); and they produced a spurge by commentators on the nature and persistence of class in England. Scotland, it seemed to be agreed, was less class-ridden.

"The class war survives in Britain as bitter skirmish, ludicrous posture and constitutional feud," declared one senior columnist, inevitably introducing the recent marital wrangles within the royal family. A sociology professor opined that class continued to matter in Britain because social mobility was less than in countries such as Australia and the US.

This echoed an outspoken article by the government's chief inspector of schools, shortly before the Prescott furore, arguing that failure among "white working-class boys" was endemic in England's education system and a cause of deep concern.

School league tables, ranking local authorities by exam performance and published since 1982 by ministerial order, show a close correlation between social deprivation and exam performance. In many inner city authorities, only tiny proportions of pupils gain suffi-

cient grades to proceed to higher education. The poverty controversy was equally revealing. Welfare campaigners picked up on a letter from Mr Peter Lilley, the social security secretary, justifying the government's refusal to introduce a national poverty eradication plan as agreed by countries, including the UK, at last year's United Nations sum-

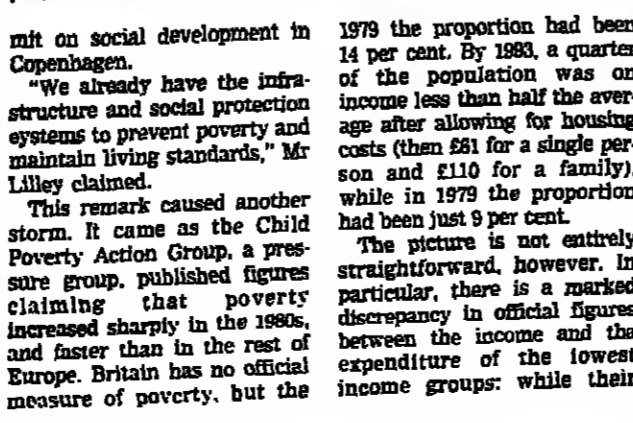
report took two commonly used yardsticks: the number living on or below the level of income support benefit, and the number on income below half average wages. By 1992, 24 per cent of the population was on or below the level of income support (then £42.45 for a single person over 25 or £105 for a couple with two children under 11), while in

income growth has, proportionately, fallen well behind that of the middling and higher groups, analysis of their expenditure shows a different story. Defining "relative poverty" is also highly problematic. The annual studies of social trends show a dramatic growth in most household accessories. Access to a freezer, for instance, grew from 32 per cent of households in 1979 to 82 per cent in 1993; to a telephone from 47 per cent to 74; and to central heating from 43 per cent to 76.

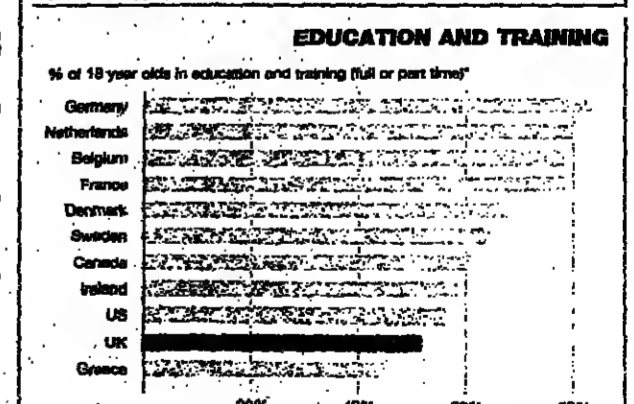
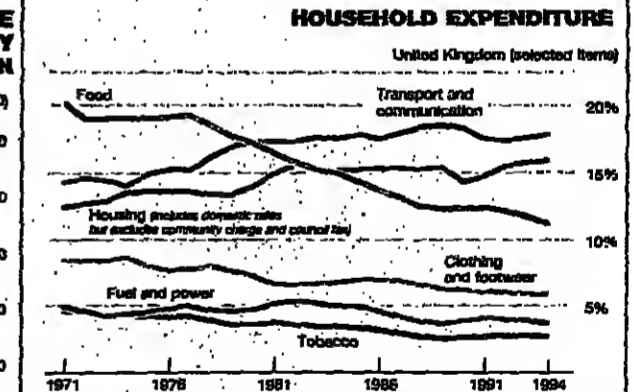
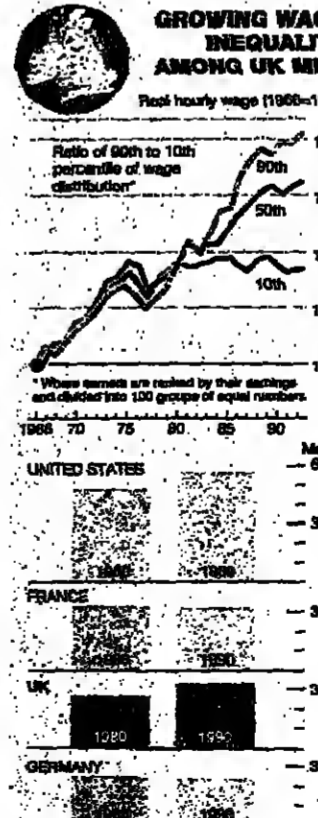
Nonetheless, neither the dramatic growth in extremes of wealth and relative poverty that has taken place since the early 1960s, nor the problem of endemic unemployment, nor the figures showing huge increases in single parenthood - now, alongside unemployment, the prime cause of low income - can be denied.

### Debatable statistics

All of the above factors, however, exhibit the continuing relevance of class segmentation in Britain and its limits as an explanatory framework. The rise of single parenthood, for instance, cannot be understood apart from the weakening of marriage as a social institution, which is a cross-class phenomenon. Fears for the fate of marriage are underlined by legislation about to be enacted making "no fault" divorce the norm and generally available within a year of first request. But again the statistics are debatable. Figures for 1993



Classless society: Tony Blair, leader of the Labour party, wants to present his shadow cabinet team as free of class considerations



and Seoul

and SERVICES



2 BRITAIN: Politics and the economy

Political debate • By Philip Stephens

# The politics of power

New divides have opened up in British politics. Europe and the constitution now dominate the debate

History always has a future. Fresh, unexpected upheavals chase each new consensus. So it is with British politics. During the past few years the fault line that defined the post-war political landscape has all but disappeared. There is now an unprecedented measure of agreement among the main parties on the primacy of the market over the state in promoting economic prosperity. But other, deep fissures have appeared. The old arguments were about economics. The new ones are about Britain's place in Europe and about the way it is governed.

The fevered nature of current political debate in part reflects the imminence of the general election. It is at most 11 months away. The prime minister's water-tight majority in the House of Commons might force an earlier contest. The odds now seem to be stacked heavily in favour of an end to 17 years of Conservative rule. Mr Tony Blair's Labour party has a massive lead in the opinion polls. Mr John Major's latest confrontation with his European partners over the ban on British beef exports serves to underscore the bitter feuding in the Conservative party over Europe.

Consider first, though, the new consensus. By the conventional yardsticks of the 1970s and 1980s, there is little to separate Messrs Major and Blair. Mr Major, chosen six years ago to smooth the rougher edges of Thatcherism, is a pragmatist rather than an ideologue. The 43-year-old Mr Blair has set as his ambition the permanent return of his party to the centrist mainstream. In another era, one could imagine the two men finding themselves on the same side.

Thus the most eloquent testimony to the success of Margaret Thatcher's revolution is found in Mr Blair's prospectus. During most of his lifetime, Labour has denied the reality of the marketplace. No longer, Mr Blair is a social democrat not a socialist. In the question of economics he is better described as a small "c" conservative. One of his first acts as leader was to strip his party's constitution of its emblematic commitment to state ownership. It now exalts instead the benefits of a "dynamic market economy". Mr Gordon Brown, the shadow chancellor, propounds an approach to fiscal policy and to inflation as tough as any.

There are Labour assurances also on tax. True, the (very) rich might be asked to pay more. But Mr Brown insists the middle classes can breathe easily. Labour has awoken from its redistributive dream. The ambition now is for a level playing field of opportunity. Mr Blair calls this "New Labour". Of course, there are still differences between right and left in their approach to the economic insecurity which has become the central preoccupation of the electorate. Technological advance, global competition and corporate downsizing have turned upside down the comfortable assumptions of what the politicians call "Middle England".

Financial services • By Richard Lapper

# A tale of two cities

Although often reviled at home, the Square Mile still commands respect abroad

Its perimeters guarded by machine-gun toting policemen, the City of London looks like a city under siege. And at first glance, the damage caused to its infrastructure by IRA bombs is more than matched by the harm inflicted on its reputation by a dismal catalogue of failures and problems. Each one of the City's three great institutions - the Stock Exchange, Lloyd's of London and the Bank of England - has been under fire in recent years.

The exchange is in disarray, having seen the departure of two chief executives since 1992; the 300-year old Lloyd's market has come to the brink of bankruptcy, losing more than £8bn since the late 1980s; and the Bank has had its role as regulator fiercely criticised because of the collapse last year of one of London's oldest and most



The middle classes have been robbed of the post-war certainties of life-time employment and of steadily rising prosperity. Mr Major's response is further deregulation and liberalisation, a flexible employment market, lower taxes and a smaller state. In this vision, competitiveness is all. Britain becomes an offshore haven for enterprise and investment on the edge of a sclerotic European continent. It is Hong Kong writ large, an economy in which the best security against change is the capacity to embrace it.

Mr Blair takes a different tack. Underinvestment is the problem. The Conservatives are accused of fracturing the nation's social cohesion. Outside the economic mainstream, lies a growing underclass of badly educated, unemployed, under-achievers. New Labour's answer is more investment and open, life-time, access to education and training, and thus to employment. Like Mr Bill Clinton, the US president, the Labour leader promises work to replace welfare.

Such issues will be fiercely debated before the election, no doubt with more heat than light. But it is political power - its distribution within Britain and the extent to which it should be shared with continental Europe - that will loom largest in the approach to the millennium. The nation has still to come to terms with its relative decline. Pragmatism pushes the politicians in the direction of Europe. Insecurity and pride tell them that Britain can stand apart. At home, an ancient, unwritten, constitution is creaking.

The politicians must decide how the nation is to be governed. They must establish a durable relationship with the rest of Europe. These are challenges which will not easily be met. The potential for agreement is often clearer across the old right/left divides than within the coalitions represented by the two main parties. A sensible outcome would fracture party allegiances.

Europe has dominated the political debate since sterling was driven from the exchange rate mechanism on that black Wednesday in September 1992. That event, alongside the protracted struggle that accompanied ratification of the Maastricht treaty, transformed the dynamics of Mr Major's government. The so-called beef war is just the latest episode in a sorry saga which has seen Britain drift further apart from Germany and France and the Conservative party fracture.

At this short distance, it seems incredible that the catalyst for Margaret Thatcher's fall in 1990 was her isolation in Europe. The deeply ingrained scepticism encapsulated in her Bruges speech is now commonplace in her party. Through the dark prism of resurgent Tory nationalism, the entity created at Maastricht seems a plot to subvert the nation in a German Europe. Mr Major and most, but not all, in his cabinet remain convinced that Britain's future lies firmly in the European Union. Politics as much as economics argues against isolation. So they have sought a compromise in which Britain holds to its present commitments but would stand aside from the next step on the road to integration.

A year or two ago such a stance might have preserved a veneer of unity. But pro-European Conservatives are in retreat. The dispute over beef has demonstrated the capacity of sections of the Tory press to fan the flames of xenophobia. The Anglo-French financier Sir James Goldsmith, ready to spend £20m in his cause, demands a referendum on Britain's future in Europe. If Mr Major loses the election, his party will lurch further in the direction of the sceptics.

For Labour, the wheel has turned in the opposite direction. In the early 1980s it heaved withdrawal. Now it pledges constructive engagement, an accommodation with, if not an enthusiastic embrace for, the ambitions of France and Germany. Mr Blair signals that a Labour government would probably not join a single currency in 1999, but it would do so afterwards.

This all seems fair enough in opposition, but, alas, Mr Blair's party is not without its insecurities and its sceptics. For all his encouraging words about deeper co-operation, the Labour leader has shown himself wary of a national mood which still presents the replacement of empire by Europe. At the moment, the Labour sceptics are less influential than their Tory counterparts, but once in government they would secure leverage. To join, say, the single currency, Mr Blair would need the support of pro-European Conservatives. For all the recent hysteria, there remains a healthy pro-European majority in the House of Commons. But it is found across the parties, not within them.

Labour's ambitious plans for constitutional reform are similarly threatened by the strait-jacket of the two-party system. This programme, a pledge to reverse the creeping centralisation of power in the state, is the most radical in Mr Blair's prospectus. Put into practice, it would profoundly alter the way the nation is governed.

The concentration of political power in the Whitehall executive is the most damaging legacy of the Thatcher era. Accountability has been eroded. The Westminster parliament has never been so weak. Local democracy has been deprived of a significant voice. The regions are ruled from London. Appointed "quangos" have replaced elected officials. As in commerce, so in politics, a monopoly of power has corrupted the cause of efficient, responsive government.

Mr Blair proposes a new parliament in Scotland, an assembly in Wales, some restoration of the financial independence of local government and reform of parliament's second chamber, the House of Lords. An elected assembly for London and, over time, regional government elsewhere in England would follow.

Across the Channel, or the Atlantic, where political power has long been dispersed, these would seem modest, and somewhat ramshackle, aims. Devolution for Scotland is simply recognition of the distinct identity it retains within the UK. The alternative is the march of Scottish separatism.

This is an issue, though, over which common sense rarely prevails in Britain. Its constitution is a fragile edifice. Past attempts at reform invariably have been vexatious. The potential for agreement is stifled by party ties. Mr Blair is assured the support of the small, third party, the Liberal Democrats. But the Tory leadership is implacably opposed to the dispersal of political power.

Without a broader consensus, constitutional change might yet become for Mr Blair what Maastricht was for Mr Major. There is an answer. The logical extension of the pluralist politics which Mr Blair promises is a more proportional voting system for the Westminster parliament. That would break the two-party system, creating coalitions across parties instead of within them. It would allow the emergence of strong alliances on Europe and on domestic political change. It would marginalise both Tory nationalists and the unreconstructed left, thereby entrenching the pro-European centre in British politics. In government, Mr Blair might find it hard to resist the temptation of building this new political consensus. So far, he has promised no more than a referendum on electoral reform. Events may well propel him much further.

Traditional sectors such as foreign exchange and equity trading have surged ahead. London's market share of foreign exchange transactions, for example, has grown from 27 per cent in 1992 to 36 per cent in 1995, according to the Bank for International Settlements. In addition, however, innovative areas such as derivatives trading have taken root in London. The London International Financial Futures and Options Exchange (LIFFE), formed in 1982, ranks alongside the two big Chicago exchanges as one of the top three futures and options markets in the world. LBS figures show that revenues from these sometimes lucrative international primary equity businesses grew by more than three times between 1988 and 1992. London is the world's biggest fund management centre. And between 40 and 50 per cent of international mergers and acquisitions are handled in the City.

This constellation of activities has allowed London-based traders, salesmen, analysts and bankers to develop and fine-tune skills to an extent

unmatched elsewhere in Europe. Deregulation in the mid-1980s has led to an exponential growth of London's skills base, says Mr Joseph Cook, head of European capital markets at JP Morgan, the US bank. "There is a breadth of talent in London compared with other European centres."

Employers are particularly interested in the abundance of dealing and sales skills. For both trading and backroom operations, the flexibility of the UK labour force is also seen as a significant attraction, especially compared with the highly regulated German labour market.

Mr Cassidy says the City derives "huge benefits" from the fact that the UK has not

signed up to the European Union's social chapter. Bankers also say that it is easier to obtain work permits for international high flyers from the UK than from other European authorities, a fact that has helped the City build up its expertise in the derivatives and risk management areas.

London's reserves of support services - ranging from lawyers and accountants to specialist designers, printers and public relations advisers - and relatively low telecommunications costs are also seen as significant attractions for foreign banks, many of which have stepped up their takeover activities in London in the past two years. The wave of interest that succeeded big bang in the

late 1980s now has new momentum. Last year alone, Dresdner Bank bought Kleinwort Benson, ING of the Netherlands bought Barings, Merrill Lynch of the US acquired Smith New Court, and Switzerland's SBC bought SG Warburg. Other, most notably Germany's Deutsche Bank, are choosing to centralise investment banking in London.

Meanwhile, US and Japanese banks are also favouring the City above other European centres. "If they have a pan-European presence London is the hub and other offices the spokes," explains Mr Cook at JP Morgan. "If they have one European centre it tends to be London."

The economy • By Martin Wolf

# End of relative decline

The nation's economy may no longer be in much worse shape than those of its competitors in continental Europe but that is because they, too, have caught the so-called 'British disease'

The good news is that the UK is no longer falling further behind other advanced industrial countries. The bad news is that this is more because the performance of the others has deteriorated than because that of the UK has improved.

Since the Conservatives won power in 1979, they have eliminated foreign exchange controls, deregulated financial markets, slashed top rates of direct taxation, privatised most nationalised industries and transformed labour relations. Inward direct investment has modernised several important industries, and corporate profitability has substantially improved, even though it remains below the levels in most industrial countries.

What difference have these upheavals made? Alas, not that much. Between the second quarter of 1979 and the last quarter of 1995, the UK's gross domestic product increased at a compound annual rate of around 2 per cent. The underlying growth trend has been 2.2/3 per cent a year. Since 1981, the trough of the first of the two recessions, under the Conservatives, growth has been roughly in line with that of the European Union as a whole. The US annual rate of growth has also been around 2 1/2 per cent over the same period.

If such cross-country comparisons show that the UK's economic growth has been nothing special, how does it look from a historical perspective? Economic growth at 2.2/3 per cent is a marked improvement on the 1.5 per cent achieved between 1973 and 1979, though worse than the 3.2 per cent of 1960-1973. But the deterioration in performance has at least been modest compared with that of the EU, whose members grew at close to 5 per cent a year between 1990 and 1995, let alone Japan, whose economy expanded at around 10 per cent.

What has changed most over the past one and a half to two decades is that every industrial country seems to have caught the erstwhile British disease. The same conclusion can be drawn from data on overall productivity. According to the Organisation for Economic Co-operation and Development, total factor productivity - the best single measure of the rate of technical progress - grew at 1.6 per cent a year in the UK between 1979 and 1994. This was above the European average of 1 per cent, well above the miserable US rate of 0.3 per cent and even above the Japanese 1.4 per cent.

Again, the UK's performance has been worse than between 1960 and 1973, when total factor productivity growth was 2.6 per cent a year. But it has not deteriorated as much as Japan's, whose total factor productivity grew at 5.6 per cent a year, or Europe's, whose annual rate of improvement was 3.3 per cent.

Not to have fallen further behind is good. The failure to

catch up is much less so. Between 1950 and 1979 UK real income per head fell from second in Europe (after Switzerland) to 10th. By the early 1990s, it had fallen to 12th. The gap opened up by those who went ahead in the 1950s and 1960s was not closed in the 1980s and 1990s.

What makes this failure surprising is that productivity in manufacturing did converge. Messrs Michael Kitson and Jonathan Michie of Cambridge University note that German output per hour in manufacturing fell from 51 to only 17.4 per cent above the UK level between 1979 and 1989, while the French advantage declined from 34.1 to 30.4 per cent. Why did this good pro-

ductivity performance in manufacturing fail to do more for productivity in the economy as a whole?

The most important reason for this was the sluggish growth of manufacturing. Between the second quarter of 1979 and the first quarter of 1996 output rose by a nugatory 9 per cent. It did rise by 32 per cent from the trough in the second quarter of 1981, but this recovery was completed by the late 1980s. Even between 1981 and 1994, the share of manufacturing in GDP shrank from 25 per cent to 21 per cent.

The sluggish growth of output and the stagnation of real investment in manufacturing, which was lower in 1995 than it was in 1979, can be attributed to the scanty rate of return on capital employed. This has been consistently below returns in the economy as a whole (even excluding production of North Sea oil). Admittedly, the rate of

return to higher than it was in the 1970s, when profits virtually disappeared, but it was still only 6 per cent in 1994. The decline in the rate of return, from 14 per cent in 1982, has not been reversed.

When output of the sector with the fastest productivity growth stagnates, overall economic growth is likely to be sluggish. The same must be true for productivity levels, as labour is absorbed in areas where the rate of growth of underlying productivity is lower.

Nevertheless, large changes have occurred within manufacturing. Among the more striking has been the impact of foreign investment. In 1992 more than 20 per cent of the output and 39 per cent of the investment of UK manufacturing were by foreign-owned companies. These companies, says higher productivity and pay higher wages than domestic ones.

They also expanded their employment at about 3 per cent a year in the 1980s. This was not the least of their valuable contributions, since employment in manufacturing as a whole was collapsing. A total of 74m people had been employed in manufacturing between 1973 and 1979. In early 1996, that number was down to 3.8m. The two halves of the recession - stagnant output and rising productivity - had snipped employment in half.

Against the background of this sharp fall in employment in manufacturing - far greater than in other significant industrial countries - UK employment performance has been creditable, by EU standards. At just under 8 per cent, UK unemployment is considerably lower than the EU average, which is around 11 per cent.

The UK's most obvious labour market success has, however, consisted in a raising of the number of women in employment by 1.13m between 1979 and 1995, to 10.86m, almost half of them in part-time work. Female unemployment has also been lower than male unemployment, the reverse of what has happened in other big European countries.

Meanwhile, the absolute number of men employed in the UK fell by 2.35m, to 11.12m, largely because the jobs lost in manufacturing were not replaced elsewhere. Unskilled males have lost not only job opportunities, but have also suffered a marked decline in their wages relative to those of the more skilled. This has created both a loss of potential output and a serious social malaise.

If the test were how far the British economy is more dynamic and employment-generating than it was a generation ago, it would receive rather poor marks. Arguably, it is no longer in worse shape than other European countries. Their performance has also deteriorated rather more. Yet even if the end of relative decline is an achievement, it is hardly an earth-shaking one.

1 Michael Kitson and Jonathan Michie, 'Manufacturing Capacity, Investment and Employment', in Jonathan Michie and John Grieco Smith eds, *Creating Industrial Capacity: Towards Full Employment* (Oxford: Oxford University Press, 1996).

UK ECONOMIC COMPARISONS

GDP (1979=100)

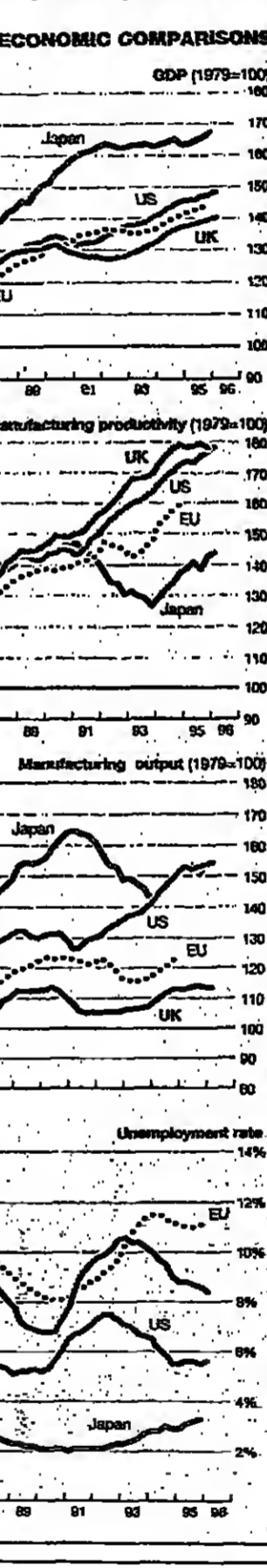
Manufacturing productivity (1979=100)

Manufacturing output (1979=100)

Unemployment rate

Standardised OECD rate, seasonally adjusted

Source: ONS/IMR



Despite recent traumas, London has regained its place as the world's pre-eminent financial centre

Britain's economy is benefiting. According to the LBS, the output of the UK's financial services sector rose from £30bn in 1982 to £85bn in 1992 (and from 12 to 17 per cent of GDP). Of this, of course, London contributes a disproportionate amount. Similarly, export earnings by City-based financial institutions helped the UK's overall overseas receipts from this sector to rise from £9.2bn in 1984 to £20.4bn in 1994. Employment, too, is on a rising trend with the number of people in City firms - including law practices - rising by 15 per cent between 1981 and 1991 to reach 617,000.

The City's supporters insist that these figures are evidence of the success of the open approach championed by successive recent governments. But in the country at large the attitude persists that the City is run by gentlemen capitalists and speculators for their own benefit. Despite the radical changes of the 1980s, it could take some time to break down these traditional prejudices. Mr Cassidy says that last year the Corporation found it easier to sell the City in the Far East than in northern Britain. The odds are that for some time to come businessmen in Shanghai could be more enthusiastic about the City than their counterparts in Leeds.

Drawn the hi



Analysis: The New Capitalism

# A brave, but imperfect, new world

The single global marketplace - of which Britain is part - will bring many opportunities, but this market also needs a wider distribution of capital, writes Samuel Brittan

A creeping change is coming across the old established industrial economies of the West, which has indeed arrived earlier in Britain than in most of western Europe. This change, and the anxiety it brings, are, however, coming in one form or another to most industrial countries. And they cannot be just attributed to the vagaries of particular governments; they represent common forces. The cliché name for the new developments is "globalisation". In other words, the world is a single market place, in which there is great pressure to perform. For whatever cosy arrangements exist in a particular trade, they will be threatened not merely by domestic competitors, but by very big money indeed from all parts of the world. Another much trumpeted implication is that governments have much less power than used to be thought. The stock example is the way that

Britain was forced out of the European Exchange Rate Mechanism in 1992. Another implication is that governments no longer have the option of running unlimited budget deficits. If they try, they will have to pay ever-increasing interest rates. For buyers of their bonds will need compensation, at first only for the exchange rate risk, but, as more and more is borrowed, for the default risk as well.

### Convergence

But there is another way of describing these trends. This is by the slogan "convergence". It means that rewards either to capital or to labour with particular skills will tend to converge. This equalisation principle

was first described by Adam Smith and is the real clue to a market-based economic system.

The big difference between Smith's day and our own is that the obstacles to equalisation have been progressively dismantled, both by the removal of financial controls and by the development of technology. If the return on capital in a pin factory in Ruritania is higher than one in Glasgow, it will not take long for capital to move from one place to the other.

The effects on workers are more subtle because even today labour moves much more slowly than capital, even in areas - such as the European Union - that are supposed to be ones of free move-

ment. Equalisation here comes about through the investment process. The same techniques are available to businessmen in Mongolia as in Manchester or Minnesota. And once a basic minimum of education has been achieved, it is surprisingly easy to train workers in the use of these techniques. I do not want to take this argument as far as Pat Buchanan or James Goldsmith. The advanced industrial countries still gain from trade. But the gains accrue unevenly to capital and to labour.

The first reaction to this new globalised capitalism, is to treat it with horror and to try to fight it with subsidies, backdoor protection and so on. The second reaction is to welcome it. A good example is in a book published on May 7 by two McKinsey management economists, Lowell Bryan and Diana Farrell, under the title *Market Unbound: Unleashing Global Capitalism* (John Wiley, £18.99). The authors believe that an unprecedented era of prosperity stretches ahead precisely because of the equalisation principle I mentioned before. But the price of this prosperity is a relentless pressure to perform. Otherwise your company faces at best takeover and at worst extinction; and the same applies to your job.

The interesting thing is that a similar reaction can be found in some sections of the British political left. The April Fabian Review contains an enthusiastic article by Terry Robinson - an economics lecturer in Bolton. He welcomes the greater ability of markets to punish governments that make bad decisions, borrow excessively, or pursue inflationary policies. He points out that high inflation hurts the poor most. He believes that there are many things that a Labour government can do, such as reforming the educational system,

ensuring better regulation of utilities and - more doubtfully - finding new ways to increase investment that would please rather than frighten world financial markets.

It is interesting that so much of the discussion on globalisation is taking place on the Left. There is no parallel discussion among the Tories, except for a

were no exchange and capital controls, and net overseas investment was in many countries a higher proportion of national income than it is today. Indeed, we should concede that the invention of the trans-Atlantic cable probably did more to bring the world together than any of today's computer inventions.

### The removal of middle management has caused the disappearance of know-how and tricks of the trade so vital to many businesses

purely polemical use of globalisation to frighten people off any closer association with Europe.

There is a third reaction that is found mainly in academic circles, but may articulate a more widely held suspicion. This can be summarised in good American as "So what's new?" The argument is that we have simply gone back to the world that prevailed before the first world war when there

But technology does surely mark out some division between today's world and that of the decades before the first world war. Far more information - admittedly much of it short term and trivial - is conveyed far more quickly.

There is also far more financial innovation. Before the first world war there were no foreign exchange and bond markets with a daily turnover in excess of the whole world's

### The downside

Where are the snags in this brave new world? The one most emphasised by the American authors is high budget deficits. For the same international capital markets that make it easier to run deficits in the first place punish governments more severely when they become prolonged and excessive. It is not only the governments that overborrow that are in danger, but also the banks and other financial institutions that hold their bonds. It has to be said, however, that the nearest we have seen to such a downward spiral was the boom and bust in Japanese financial markets. On the surface at least, this was a private sector phenomenon.

A danger that plays a greater part in most people's lives is job insecurity. This is different from traditional unemployment in being a fear of existing workers that their jobs are at stake, that they may have to abandon hopes of a life-time career and set themselves up as entrepreneurs offering a wide variety of skills.

Is the fashion for de-layering, downsizing and general job shedding an inherent feature of globalisation? I do not know. All that theory can tell us is that if the traditional corporation is too large and disintegrated would be more efficient, market forces will press in their direction but everything depends on the *if*. Already US studies suggest that delayering has sometimes gone too far. In particular, the removal of middle management has caused the disappearance of know-how and the tricks of the trade so vital in many businesses.

What worries me most is something different. Equalisation takes place among similar types of workers; but there are many types

of workers; and differences between types can increase. There is also the possibility that in a world where capital is scarce and labour is cheap, the absolute returns to labour, relative to capital, will come under pressure.

It is wishful thinking to suppose that education will remove these distributional problems. People differ in their capacity to absorb training. Moreover, many of the income differences that have widened out in the US labour market have been among people with comparable educational records. You can say that the lucky ones have more social skills. But a better way of putting it is that they are simply more *streetwise* - a quality that the current fad for examination credentials will not be able to spread evenly among the working population.

### Stakeholders

One of the few things that is certain is that companies that do not maximise the value of equity held by their shareholders are going to be in deep trouble. I cannot think of a time when the stakeholder idea has been of greater potential harm. It was a half-baked idea even in the best of circumstances.

This emphasis on maximising equity value would be all to the good if capital were more widely distributed. The growth of pension funds and other institutions means that capital is more widely distributed than appears on the surface. Even so, about half the population of a typical western country is poorly endowed with capital on any basis of calculation.

It is difficult to think of ways of securing a better distribution of capital without imposing taxes that would make a country doing so unattractive in a global economy. The late James Meade advocated a long series of Budget surpluses that could be used to fund a basic income guarantee or citizen's trust funds. The search for a credible approach to the distributional problems of the New Capitalism continues.

Foreign policy By Edward Mortimer

# Drawn towards the high seas

Deeply ambivalent about its role in Europe, Britain still sees itself as a player on the global stage

"Between the mainland and the high seas, we shall always choose the high seas." So Winston Churchill told Charles de Gaulle during the second world war, according to the latter's memoirs. In 1978 another Conservative prime minister, Mr (now Sir) Edward Heath, appeared to have proved Churchill wrong. Britain, which had by then shed most of its overseas empire, joined the European Community. This did not, of course, mean turning its back on the rest of the world. Britain remained a global trading power, and the close ally of the US. But to many observers at the time, and certainly to Mr Heath, it did imply that henceforth Britain would be primarily a European power, and would seek to advance its interests in the world by pooling resources and working together with its partners in the EC.

Today, that is far from being so clear. For 11% of those years, Mrs Margaret (now Baroness) Thatcher reigned in Number Ten Downing Street. A new generation of Conservatives learned from her to take pride in Britain's achievements, instead of bemoaning its decline. They regard their party as the natural defender of British interests and traditions against the encroachments of "Brussels", seen as the seat of a tentacular, socialising bureaucracy.

Although in the end Mrs Thatcher took this nationalism too far for the majority of her cabinet and parliamentary colleagues, creating a split that helped to bring about her downfall in 1990, her attitude has gained ground since.

On "Black Wednesday" (September 16, 1992) Britain was forced out of the European exchange rate mechanism. Since then, the tide in the Conservative party has run steadily in a nationalist direction, to the point where many on the right openly discuss the possibility of Britain withdrawing from the European Union.

As the core countries of the EU prepare for monetary union in 1999, and as the 1996 intergovernmental conference looks for ways of giving the Union a single voice in foreign and security policy, Mr John Major and his cabinet colleagues have had to distance themselves from the European consensus in order to stay near the centre of gravity of their own party.

Last month's decision to adopt a "non-co-operation" policy in the EU, although ostensibly a tactical response to a short-term crisis over beef exports, could never have been taken but for this longer-term political context. Partly to divert attention from the party's divisions over Europe, ministers have sought to emphasise Britain's wider global role. Such was clearly the object of the conference on "Britain in the World", which the government organised with the Royal Institute of International Affairs (RIA) in March 1995. Indeed Mr Major, in opening the conference, suggested it might apply have been titled "Britain in the Wider World", because the domestic debate in Britain has focused far too narrowly on the internal workings of the European Union.

Those issues were very important, the prime minister conceded, "but so too are the UK's interests and responsibility

in the other four continents and the oceans between, to which the other half - and a growing half - of our total trade goes". (The reference to the oceans may have been a deliberate Churchillian echo.)

Later the same day, Mr Douglas Hurd, then foreign secretary, observed that many of those attending the conference had spent most of their lives "during a period of British decline". This period, he said, had come to an end in the 1980s, but "we have not noticed the fact". The same point had been made in the briefing paper for the conference by the then head of the RIA's international economics programme, Mr Vincent Cable: "For the first time in generations, a debate on British interests and foreign policy is not being conducted against a background of relative economic decline."

At least when compared to other industrialised countries (though not to emerging econ-



Malcolm Rifkind, foreign secretary, has called for a new and broader Atlantic relationship between the US and Europe

omies) Britain's relative importance in world exports has stabilised, as the fifth largest for goods and the third for services.

"Furthermore," wrote Mr Cable, "Britain has been through a painful process of structural change and deindustrialisation, deregulation and exposure to external competition which other developed countries have not yet faced to the same degree, although they will soon have to do so."

Since that process of change is associated with Lady Thatcher's name, Conservatives certainly have noticed that it coincided with the halting of Britain's relative decline. Most of them assume, indeed, that this is more than a coincidence. They associate Thatcherism with recovery, and are irritated by the electorate's apparent unwillingness to recognise that recovery has happened. They themselves, on the other hand, often seem reluctant to acknowledge how far the EU has come in adopting a "British" economic philosophy, with a much stronger commitment to competition, deregulation and open markets.

In spite of this, western Europe now looks like an area of high unemployment and slow growth, if not stagnation, when compared with Asia or north America. Britain's economy looks successful by west European standards, and this success has been achieved partly by attracting inward

investment from outside Europe, notably Japan. It is therefore not surprising that British leaders now feel more inclined to stress Britain's global role and global assets.

Most of these, however, have less to do with Britain's recent economic success than with its imperial past. Many of them are intangible, but not necessarily the less valuable for that. For instance, it would be very hard to quantify the benefits Britain derives from the fact that English has become the world language, known to an estimated 20 per cent of the world's population.

By 2000, some 1bn people living outside the UK will be learning English. English language teaching goods and services earn the UK about £500m a year directly, but the facility of communication with the rest of the world that English provides must be worth far more than that. There are in excess of 100,000 full-time overseas students in the UK, while the BBC World Service has an audience of over 150m. The English common law system is used in more than 40 countries. The British music and publishing industries each bring in over £1bn in export earnings each year. And so on.

From its imperial past, Britain also retains a tradition of interest in and involvement with distant parts of the world, including the developing countries. While Britain's aid budget is low as a proportion of gross domestic product, it is still the sixth largest in the world, and 70 per cent of it goes to the poorest countries. In eastern Europe, the tiny but imaginative British Know How Fund has financed projects ranging from the clean-up of Chernobyl to the launching of Kazakhstan's first TV soap opera. Britain also retains the habit of sending troops overseas.

It was the second highest non-Arab contributor (after the US) to the coalition that liberated Kuwait, and now has the second largest contingent in Bosnia. It cherishes its role as one of the five permanent members of the UN Security Council, and one of the five nuclear weapons states recognised as such in the non-proliferation treaty.

Successive British governments have sought to singularise themselves in Europe by stressing a "special relationship" with the US. This was a reality when Mrs Thatcher and President Ronald Reagan were in power, but at other times has been an awkward affair, because of the glaring asymmetry in power and the desire of most US administrations to deal with a united Europe.

Mr Malcolm Rifkind, who succeeded Mr Hurd as foreign secretary last year, has devoted a series of speeches to the need for a new and broader Atlantic relationship between the US and Europe as a whole, encompassing economic as well as security ties. This chimes well with the "new transatlantic agenda" adopted by the US and EU at a summit in Madrid last December. But it has not made it any easier for Conservatives to agree on their attitude to the next stages of European integration, of which the most momentous will be the adoption of a single currency.

Some Conservatives may even be secretly hoping, as well as expecting, that the crucial choices will fall to a Labour government.



Journey to work: today's employees fear they may have to abandon hope of a lifetime career



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4 BRITAIN: Industrial change

A view from Brussels • By Lionel Barber

# A risky policy of divide and misrule

An ambivalent attitude towards European union looks increasingly dangerous

The British often describe their role in Europe as that of a useful troublemaker, knocking sense into misguided foreigners and avoiding unnecessary entanglements. The policy of divide-and-rule has led to missed opportunities. In 1945, a victorious Britain could have seized leadership of Europe for a long ten years later, it spurred an invitation to take part in the drafting of the treaty of Rome that created the European Economic Community.



John Major, the litmus test for British policy towards Europe remains monetary union

After more than 20 years of membership of the European club, British attitudes remain as ambivalent as ever. The "beef war" has become a metaphor for a troubled relationship. British high-handedness compounded by a failure to grasp that the EEC crisis was a matter of common European interest, incapable of being resolved by national means alone.

In the next five years, a future UK government, Labour or Conservative, will face hard choices inside a European Union where a majority of countries are committed to deeper integration built around a single currency and enlargement to central and eastern Europe.

The Danman thesis is exaggerated, notably in its claim that the EU, a diverse, often fragmented entity, is close to superpower status; but it reflects a widely held view in Europe that monetary union and enlargement will happen. At issue is whether Britain wants to shape the new Europe, or whether it is condemned to repeat history and play catch-up.

From Europe's vantage point, British membership of the EU is still seen over-

whelmingly as an asset. Despite grumbles about contaminated British beef or Tory Euro-scepticism, the British ability to inject practical sense into a debate, particularly on foreign policy, is admired.

Much of the present trouble between Britain and Europe is due to the Conservative party's waffling majority rather than to an endemic national character flaw. "The problem is not John Major," says a senior Belgian diplomat. "The problem is that he has a weak government."

Britain counts because it contributes to the balance of power inside the EU. The preponderance of Germany, through its economy and its 80m-strong population, is such that France alone cannot act as a counterweight.

"Britain is important, warts and all," says a Danish diplomat. The bad news from London's point of view is that her continental partners are less willing than before to tolerate a British veto in areas where they believe an interest exists in joint action. British blocking tactics in the beef war may have the perverse result of strengthening the case for majority voting.

This is true of Germany, where the chancellor, Mr Helmut Kohl, is intent on hindering his country irreversibly into a network of integration extending west of the Rhine and east of the Vistula; but it also applies to the European Commission, the Benelux countries, even perhaps to the Scandinavians when it comes to the environment, social policy, and justice affairs.

The swing state is France. During the Maastricht negotiations in 1991, France tempered its support for German-led political integration by siding with the British against a federalist Europe.

Mr Jacques Chirac, the Gaullist president, says he shares Britain's view of a Europe of nation states, but there is an important difference. The French have concluded they can wield more influence inside the EU than they could as a nationally

independent actor outside it. Thus France has signed up to the German-led majority view that an *avant garde* principle allowing some countries to move ahead in integration may be inevitable.

The EU is considering formulae for joint action that bypass the national veto such as a "very strong majority" (12 out of 15 states) or consensus minus one. Countries "opting out" would not, however, receive a free ride. At best, they would be required to pay for joint actions; at worst, they could find themselves shut out of Council discussions.

In justice and home affairs, where the UK has taken a hard line against the role of the European Court, officials are also studying the possibility of creating new legal instruments and a separate Union budget to bypass British objections.

The trick is how to organise such a flexible Union without running the risk of fragmentation. The consensus in the IGC negotiations is that countries will have to subscribe, willy-nilly, to a core set of obligations involving the single market such as the freedom of movement of capital, goods, services and people.

To an extent, plans for new flexibility anticipate arrangements needed to manage a Union of 20-plus members that will include economically weaker countries from central and eastern Europe. But they also draw inspiration from the British opt-outs on monetary union and social policy won in the Maastricht treaty negotiations.

Should the leader of the opposition, Mr Tony Blair, become prime minister, he would no doubt recapture goodwill by ending the boycott of European Union social policy, but the litmus test for British policy towards Europe remains monetary union.

If the British are economically strong enough to join the single currency but decide against it on political grounds, the die will have been cast.

Manufacturing industry

# Transformation in the past 20 years

The complacency of the post-war period has been replaced by a drive for modernisation, writes Geoffrey Owen

Over the past 20 years, British industry has gone through a delayed modernisation. For the first three decades after the second world war, British manufacturers lost ground to overseas companies, which were quicker to exploit the opportunities created by the expansion of world trade.

Towards the end of the 1970s, and more decisively in the 1980s, the tide began to turn. Companies were reorganised as managers set about correcting past mistakes and aligning their strategies to the needs of the world market. Government policies, instead of holding back industrial change as they had done for most of the earlier post-war period, stimulated and facilitated it. The gap in productivity between Britain and Germany, which had widened alarmingly in the 1950s and 1960s, was narrowed and in some industries closed.

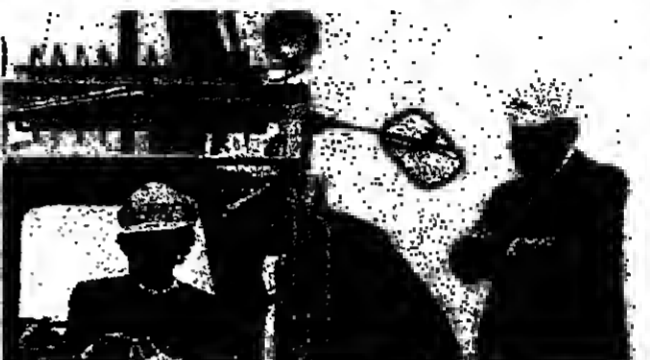
What happened in the 1980s and 1990s could not repair all the damage caused by the earlier lag, nor could it restore British industry to the pre-war position that it had once enjoyed.

In adapting to what had become a more crowded market, British companies have had to play to their strengths, concentrating on businesses that could hold their own on the international stage and withdrawing from those that could not in some cases, gaps left by uncompetitive British-owned firms have been filled by foreign companies. Through specialisation and internationalisation, Britain has found a role for itself as a medium-sized European industrial power, well integrated into the world market.

The catalysts for modernisation were partly external - an intensification of international competition - and partly internal, linked to the policies of the Thatcher government. This combination of pressures exposed weaknesses that had been more easily tolerated in the comfortable conditions of the 1950s and 1960s.

A striking example was the transformation of one of Britain's oldest and largest engineering companies, Guest Keen and Nettlefolds (GKN). Formed in Birmingham at the start of the century by three companies making nuts and bolts, wood screws and iron and steel, GKN had expanded, partly by acquisition, into a

range of steel-using businesses. Like many other long-established British companies, it was almost wholly dependent on Britain and the Commonwealth. The nationalisation of steel in 1967 removed one of the original props of the group, but it was not until the second half of the 1970s, when its financial position deteriorated, that a drastic change of direction became necessary. As Sir Trevor Holdsworth, who became chairman in 1979, put it: "We were drifting uncertainly into the future without a clear strategy. A new generation of steel-using businesses, prepared to rethink the unthinkables, questioning the assumptions on which earlier strategies had been based, in Imperial Chemical Industries (ICI), Britain's largest chemical company, the trigger for change was the severe recession of 1980-1981, when the dividend was cut for the first time in the company's history."



That's the way to do it: the catalysts for modernisation were partly linked to the policies of Margaret Thatcher's government

Some observers deplore what they see as a loss of national sovereignty in key technologies, but the performance of two industries that had earlier been the target of extensive and mostly ill-judged government intervention, electronics and cars, has been greatly improved as a result of inward investment. One may regret the mistakes by managements and governments that led to the decline of British Leyland/Rover in the 1960s and 1970s, but this company has a better chance of surviving in the world market as a subsidiary of BMW of Germany than as a ward of the state.

In the 1980s GKN had acquired a British engineering company, Birfield, which made components - drive shafts with constant velocity joints - for front-wheel drive cars; its first application was in one of the British motor industry's most famous models, the Mini.

As the vogue for front-wheel drive spread throughout the world's car manufacturers, Birfield's unique technology enabled GKN to build an international business in vehicle components, with Continental Europe and the US as two of its principal markets. It was a painful transition, involving divestments, closures and redundancies, but GKN succeeded in re-inventing itself in a form that was better suited to the market conditions of the 1980s and 1990s.

Other companies have gone through similar upheavals, often driven by newly

appointed leaders who were prepared to rethink the unthinkables, questioning the assumptions on which earlier strategies had been based. In Imperial Chemical Industries (ICI), Britain's largest chemical company, the trigger for change was the severe recession of 1980-1981, when the dividend was cut for the first time in the company's history. Sir John Harvey-Jones, an unconventional chairman who encouraged unconventional thinking in others, initiated a new approach to strategy and organisation that was revolutionary by ICI's standards; it involved withdrawing from products where the company no longer had a cost advantage, redeploying its resources into higher added-value chemicals, and expanding more aggressively to the US.

Energy utility industry • By David Lascelles

# No end to power struggle

After 10 years of revolutionary change, the energy industry has yet to find stability

Britain's energy utility industry, the pride of its privatisation programme, is to be broken up. The problems of the gas market are the exact opposite. Where electricity may have been privatised in too fragmented a form, British Gas was sold as a monumental monopoly that is now having to be broken up.

Since 1991, British Gas has been under orders from the competition authorities to surrender a large proportion of its industrial and commercial markets to new competitors. This has resulted in a shift of business to new suppliers, mostly subsidiaries of large oil companies, and a fall in the price of industrial gas.

On the domestic front, British Gas still has a monopoly, though it will lose that, too, in 1998. As a forerunner, Ofgas, the gas industry regulator, has organised a pilot project in the South West of England that started in April.

Nine new companies were licensed to supply gas to the area. Initially, they managed to sign up just under 10 per cent of the market's 475,000 households by offering price discounts of up to 24 per cent. This share was rather less than the government had hoped for, but it is expected that the newcomers' business will grow as more people perceive the price benefits of switching.

However, critics claim that these gains are small compared with the huge profits made by investors, who have seen share prices quadruple in some cases because of the imposition of VAT on electricity bills in 1994. But they are heading down again following the introduction of new price controls by Ofgas.

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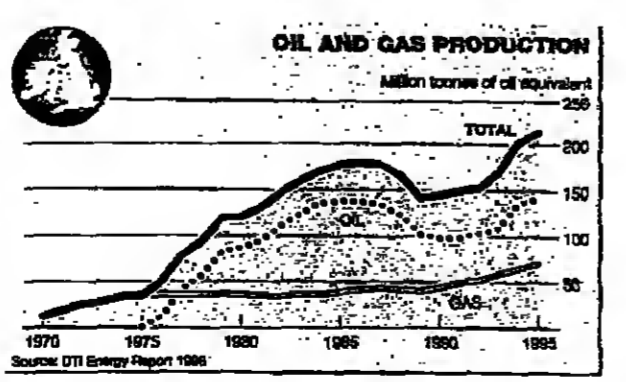
Nevertheless, critics claim that these gains are small compared with the huge profits made by investors, who have seen share prices quadruple in some cases because of the imposition of VAT on electricity bills in 1994. But they are heading down again following the introduction of new price controls by Ofgas.

The UK has gained enormously from better infrastructure and services, lower prices and better managed businesses," says Ms Gill Ryder.

But she adds: "It is hard to believe that we'll continue in this regime when there's so much going to the shareholders." The large future demands for capital in the utilities industry will help redress this imbalance, she says.

A test of the government's latest thinking on privatisation will come with the forthcoming sale of British Energy, the nuclear utility, likely to be the last big sale before the general election. Although nuclear is a highly controversial industry that may have to be specially protected to attract investors, the government is deeply sensitive to accusations that it has sold previous utility assets too cheaply, and is likely to price the company aggressively.

But whatever price it fetches - analysts forecast £2.2-2.5bn - it will mark the culmination of an extraordinary decade of change to the utility sector, though the ripples will continue for some time to come.



## North Sea fields of dreams

North Sea oil, the largest windfall the UK has ever enjoyed, is proving to be anything but the brief bonanza the sceptics once warned it would be.

In April, Mr Tim Eggar, the energy minister, reported with obvious satisfaction that UK oil and gas production hit new records last year. At the same time, further large discoveries meant that reserves of oil and gas still also rose to new

highs. "Taking known discoveries and the potential for all possible future discoveries," he said, "our reserves could last into the middle of the next century at current rates of consumption."

The oil industry now contributes £4bn to the UK balance of payments and accounts for 18 per cent of UK industrial investment. The industry and its suppliers employ around 800,000 people.

Telecommunications and information technology • By Alan Cars

# Stopping and starting on the superhighway

Although progress has been made, the UK's record in the information technology revolution remains patchy

The mid-1970s, the dawning of the age of the microchip, found Britain with a state-owned, narrowly focused and monopolistic telecommunications operator and a single computer "national champion", ICL. It also had three manufacturers competing in the development of "System X", the flagship telecoms switch destined to become the cornerstone of BT's national network.

Twenty years on, British Telecommunications remains dominant in the UK but has to fight its corner with 150 competitors in what has become one of the world's most liberal markets. Abroad, it aims to be a leading international operator and has secured an equity alliance with MCI of the US to help realise its ambitions.

The UK has become a laboratory where foreign-owned operators develop and refine services that may be forbidden in their home countries. The country's expanding cable communications network, for example, is chiefly owned by US telecoms operators that, until recently, have not been able to offer telephone calls over their cable networks in the US. Total investment in the cable network - an embryonic "information superhighway" - is expected to top £10bn by the turn of the century.

ICL, meanwhile, is no longer the national computer champion. It has become a key member of the global Fujitsu family, Japan's largest computer group. It provides technological expertise and a bridgehead to Europe, but no longer concentrates on the manufacture of hardware. Its ambition is to become Europe's leading computer services company.

By the late 1980s, large-scale UK telecoms manufacturing had been reduced to a single company, GEC, which merged its interests with those of the German electronics giant Siemens to form GPT. System X has yet to make much of an impact outside the UK.

The fates of BT, System X and ICL in many ways sum up

the UK's patchy, often erratic response to the possibilities of the information technology revolution. Talking to the British Computer Society in 1991, the author and consultant Mr David Butler argued: "That Britain Limited should seize the opportunity of the information society and turn it to great economic, social and cultural advantage is out, of course, impossible."

He has concluded, however, that BT Ltd's response to the opportunity has been disappointing - at the large company level at any rate. An analysis of the world's top 100 information companies reveals only seven UK-owned players.

companies are among the first tier of PC manufacturers, the country is an important manufacturing base for global suppliers such as Compaq and IBM. It is also a favoured site for semiconductor manufacturers, with water and skilled labour in abundance in key areas.

Second, is its partnership deals. The IT business these days involves a complex matrix of companies that compete and collaborate with one another. The alliance between Siemens and GEC resulting in GPT is an example.

Videologic is pioneering a new kind of alliance it calls the "chipless chip company" with NEC, one of Japan's largest semiconductor makers. Videologic designs the chips, NEC manufactures and markets them and the UK company collects a royalty on each chip sold. Aptinet, once a leading UK PC supplier, is now the global server design centre for its new owner, Mitsubishi Electric of Japan.

Third, is its use of technology. According to Mr Butler, US companies no longer lead their UK counterparts in the use of technology. This year, for example, three UK companies, the Nationwide Building Society, Churchill Insurance and the UK universities computing network SuperJanet were among the finalists in a prestigious awards programme arranged by the Smithsonian Institution.

Prices have been forced down by technology, competition and regulation

Prices have been forced down by technology, competition and regulation. The UK's call charges are the cheapest in Europe; multinational companies can save up to 30 per cent of their communications costs in the UK compared with anywhere else in Europe.

"In terms of the network, the UK is among the leading nations of the world in deploying fibre and digitisation," says Sir Peter Bonfield, formerly head of ICL and now BT chief executive.

"Apart from games software, however, we lag behind the US in using applications for both voice and other data services such as E-mail. This is partly due to fewer personal computers per household with fewer connected to the network. But it is also due to a lower awareness and understanding of the benefits that information technology can bring. I am confident, however, that this is changing fast."

These further factors characterise Britain in the IT age. First is its role in manufacturing. Although no UK-owned

technology can bring. I am confident, however, that this is changing fast. These further factors characterise Britain in the IT age. First is its role in manufacturing. Although no UK-owned



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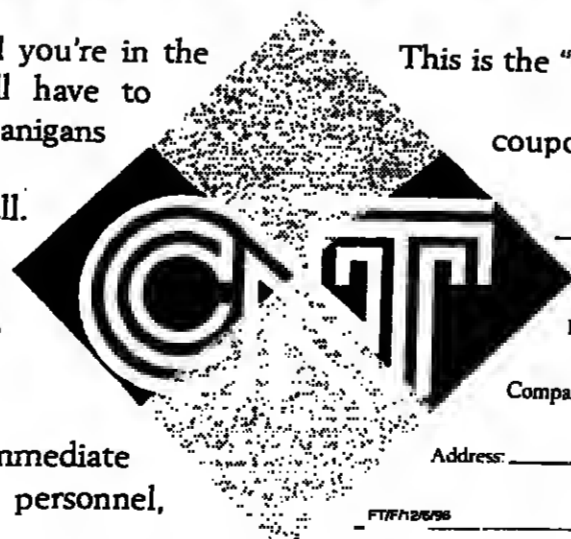
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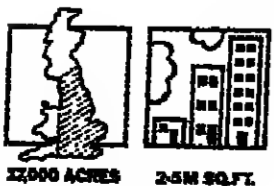
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6 BRITAIN: Investment and infrastructure

Foreign direct investment • By Stefan Wagstyl

# A flood still in full spate

The UK has been the top destination for non-European investors for some 20 years

Acriston, a family-owned company making flour-milling equipment in New Jersey, in the US, is just one of the 500 or so companies that have invested in Britain in the past year. Its plant on the Trafford Park Industrial Estate, in Manchester, will employ up to 50 people producing machines for the European market.

"For us, Britain was the obvious choice," says Mr Mark Ardlerley, the company's UK sales manager. "Language, location, the European market, financial assistance. Everything."

The flood of foreign investment of which Acriston is but a drop shows no sign of receding. More than 20 years after Sony, the Japanese electronics group, built an assembly factory in south Wales and 12 years after Nissan Motor, the Japanese car maker, broke ground at its site in Sunderland, Britain remains the favoured European country among non-European investors.

The long-standing flow of US investment, supplemented by Japanese funds in the 1980s,

has been boosted in the 1990s by capital from South Korea and Taiwan. In what would be the biggest inward investment so far, LG Electronics and LG Semiconductor, members of the LG group, are considering investing £1.5bn in two plants - one for microchips and the other for electronics components.

More recently, the UK's attractions as a manufacturing centre have generated investments from German companies, including the engineering group Siemens, which is building a semiconductor plant on Tyseide.

The UK's stock of inward investment has risen to £131bn in 1994 from £52bn in 1986, during the years when Mrs (now Baroness) Thatcher was campaigning to liberalise the economy and increase international trade and investment. Foreign-owned companies now account for a full 40 per cent of Britain's manufacturing exports and 32 per cent of manufacturing investment, according to data from the government's Invest in Britain Bureau.

The IBB sees no end to the flow. "It's at record levels," says Mr Andrew Frazer, chief executive. "The case load is 40 per cent higher than any previous figure."

Moreover, about 60 per cent

of the investment inflow is re-investment, mainly the expansion of existing UK-based plants.

For non-European companies, the principal attraction of the UK is its position in the EU combined with its reputation as an easy place in which to do business.

The English language, high-quality legal and financial services in the City, and a flexible labour force all play their part in winning investment. Only the US compares with Britain in its accessibility to foreign investors.

As Mr Shoichiro Toyoda, the chairman of Toyota Motor, the Japanese car maker that has a plant in Derbyshire, says: "The US and the UK are easy and open markets for us."

Investors express little concern about possible changes in economic policies in the event of a Labour victory at the next general election. But they insist that their plans depend on Britain remaining an active member of the EU. As Mr Tim Eggar, the industry minister, says: "They [potential investors] make it very clear that they are investing in Europe and in the UK as a part of Europe."

The fact that the UK's labour costs are the lowest in western Europe, except for Spain, Portugal and Greece, is a distinct

advantage. But investing companies say that this alone does not explain why Britain gets fully 40 per cent of the American and Japanese investment in the European Union. They point to the flexibility of Britain's labour force and the range of skills available at reasonable cost, combined with good transport and other infrastructure.

Foreign companies are also attracted by the government grants available to support investment and job-creation. But they say that since all European countries now offer aid to potential investors, money alone rarely decides an issue.

The benefits of foreign investment have been so dramatic for Britain that even countries that were once reluctant to attract foreign companies - such as France - are busy seeking potential investors.

Foreign-owned companies now account for about 15 per cent of the UK's jobs. But the advantages are not expressed in quantitative terms alone. The qualitative changes wrought by this investment, especially by Japanese motor companies, have been equally important.

Japanese executives have brought technical and manage-

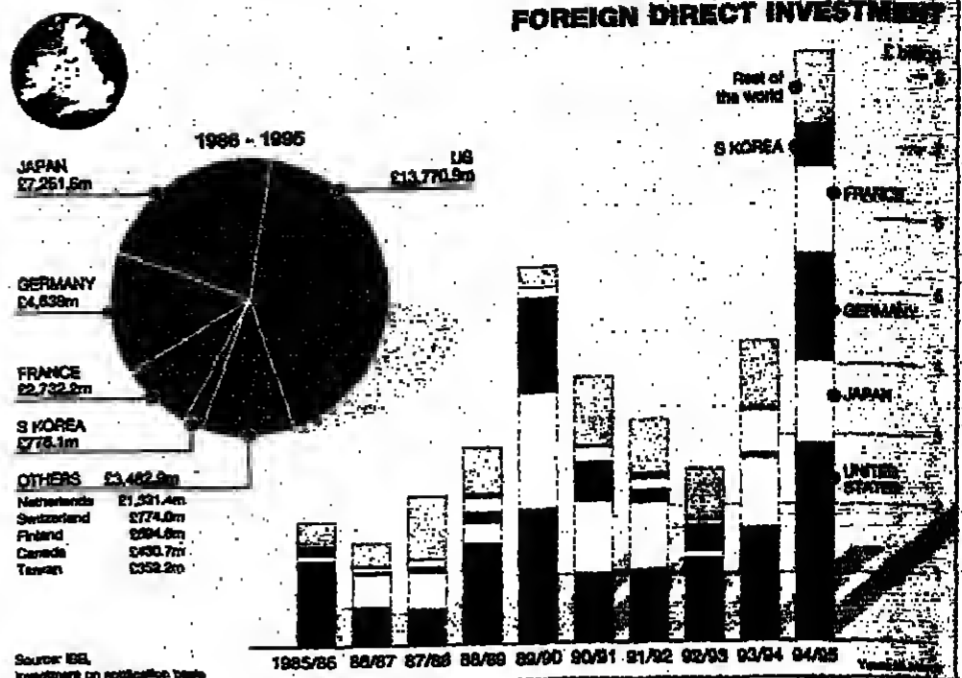
rial skills to the UK. They have put competitive pressure both on domestic rivals and on local suppliers, forcing them to upgrade their operations. As Mr Nicholas Crafts, professor of economic history at the London School of Economics, says, Japanese companies have been able to bring innovative techniques to the UK much more extensively than previous generations of inward investors, including US companies in the 1950s.

Mr Crafts argues that the Japanese were fortunate because their arrival coincided with the great upheaval in British industrial relations provoked by Mrs Thatcher. The UK was ripe for change.

The full benefits of these changes have yet to be felt. While many British companies have learned from the example of the Japanese in factory management and other innovations, others have yet to adapt. The competitive pressures on them will grow as the inward investors expand their businesses and encourage their domestic suppliers to invest to create local sources of key components.

For example, Samsung, the Korean group, has brought in six Korean suppliers to service its electronics plant in the north east.

Also, as foreign companies



put down roots, their UK operations become more sophisticated. Sony, Nissan, and Samsung are only three groups with research and development laboratories in Britain.

Such investments have largely dispelled concerns that foreign investment in assembly plants would lead to a "hollowing out" of British industry. As Mr Eggar says: "I would be worried if just manufacturing were done here. But almost all the evidence is that other operations also come here."

Contrary voices are rare, but not quite inaudible. The sight of icons of British industry passing into foreign hands - such as the purchase of Rover by BMW, the German motor group - still raises a few hackles. So does the prospect that essential services, notably electricity, might be controlled from overseas - as might have happened if Southern Company of the US had been allowed to merge with National Power. Sir William Barlow, the president of the Royal Academy of Engineer-

ing, earlier this year warned in a speech that Britain should retain control of "strategic industries".

But Sir William is in a minority. For most British businessmen and politicians, there is no going back on encouraging foreign trade and investment.

As Mr John Bridge, chairman of the Northern Development Promotion Agency, says: "Foreign investment is firmly embedded in the economy."

The regions of Britain • By Michael Cassell

# Inward investors redraw the map

New interest in the old industrial heartlands could reverse the north-south divide

Brazely peddling the promise of strong and sustained economic revival to an unbelieving public is an accepted part of political life. Given the historic and wide gulf in regional performance that forms part of the country's economic make-up, an added refinement in Britain is to guarantee good times for every corner of geography.

Yet, hopes for a more evenly balanced pattern of economic activity and a more equitable distribution of personal wealth remain unfulfilled.

Britain, it should be emphasised, is not alone in failing to achieve such economic perfection. In Italy, unemployment is three times higher in southern than in northern regions; Norway remains locked in an unending struggle to push economic activity further north; and there are far greater regional divisions in incomes per head in the US, France and Germany than in Britain.

But Britain's economic disparities have been marked and have proved stubborn. In an attempt to tackle them, there have been dramatic changes in regional industrial policy over the past decade.

The present government has abandoned the imposition of crude location controls on industry and the provision of automatic investment grants in favour of a strategy that concentrates on developing "indigenous potential".

Recent calls by MPs of all parties for an overhaul of regional policy have been dismissed by ministers, while Labour accuses the government of neglecting the issue.

Whatever the politicians' case, there remains a tendency to portray the country simply as an economic machine irreparably fractured between north and south; to the north lies a 19th century manufacturing graveyard; to the south an entrepreneurial starship.

The reality does not always bear out the portrayal. Long-term manufacturing decline, accelerated during the 1980s, laid waste to many former economic "hot spots" but the devastation was not confined to the north. The manufacturing hinterland of London was in parts as badly mauled as the industrial suburbs of Birmingham or Liverpool.

The difference was that the service industries that emerged in the 1990s were concentrated in the south and so came to the region's rescue. It has taken much longer elsewhere to adapt to structural changes, not least because of the widely varying quality of regional economic agencies and their past failure to work together.

More recently, however, it is the south that has borne the brunt of recession, while a huge wave of inward investment by overseas manufacturers has breathed new life into parts of Wales, Scotland and northern Ireland as well as some of the English regions.

The concentration of UK and EU regional funds on assisted areas has paid big dividends in attracting foreign manufacturing plant. About three quarters of the Japanese-owned factories in the UK and more than four-fifths of the associated jobs have been created in assisted areas since the early 1980s.

High-tech, 21st century manufacturers nestle in Welsh valleys and Scottish glens. Clusters of commercial excellence are now as likely to congregate on Tyneside and in north Shropshire as along the Thames Valley.

Such has been the scale of inward investment that for the first time serious questions are being raised about the need for a national strategy to ensure benefits are geographically spread. In an intriguing reversal of old economic trends, the south-east could prove the biggest potential loser in a rare national success.

The economic map of Britain already contains some interesting surprises. The historic north-south gulf in house prices may remain largely intact despite the ravages of negative equity but nearly as many people in the north as the south own shares in privatised utilities. There are more top rate taxpayers in Cheshire and north Yorkshire than in well-beeled Wiltshire or east Sussex.

When skills shortages become a pressing problem for Newcastle industrialists and when the government redraws its grant aid map to include that part of south-east England closest to the continent, the old "north-south divide" simplicities can no longer apply.

There is also evidence that the gap between the richest and poorest parts of Britain is smaller than it has been for 20 years. At the height of the economic boom in the late 1980s disposable income in the south-east was more than 14 per cent above the national average. The figure is now down to less than 10 per cent and falling.

Regional disparities in unemployment widened during the 1980s but closed during the recession of the early 1990s and have remained narrow. The gap between the highest and lowest rates of regional unemployment in Britain - 4 per cent - is now only half the level recorded a decade ago.

Experience suggests, however, that as soon as one regional disparity is eliminated, another opens up. The real question is whether any sustainable improvement is being achieved in redressing longstanding economic imbalances in Britain's geography.

Some economists believe that economic convergence will continue steadily. The rising mobility of service industries may be one reason, suggesting that wide economic disparities are less likely.

Changes in technology mean that jobs in the finance sector will appear as easily in Leeds as in London.

Others claim that without more fundamental policy changes the divide will persist and that any apparent narrowing in differences between regional economic performance merely reflects short-term swings in fortune between various types of economic activity. Another increasingly fashionable view is that the most powerful trend in the distribution of UK employment and economic activity is the shift away from the conurbations and big cities to smaller towns.

On some points, there appears to be consensus among economists as well as politicians. Previous agreement that industrial structure and the decline of traditional industries lay behind weak regional performance, has been replaced by increasing emphasis on supply-side factors. The most popular target for criticism is lack of innovation, said to arise from factors ranging from poor access to venture capital and low levels of R&D to loss of skilled manpower.

The government says the answer to issues such as these lies in its agenda for improved industrial competitiveness at local and regional levels. It points to the more effective targeting of regional aid and the creation of a national network of public and private sector agencies, charged with delivering services locally to business. Local partnerships, it insists, offer the best chances of economic regeneration.

Labour equates years of regional economic weakness with the remote decision-making arising from ever more centralised government. Give the regions more autonomy and control over their own economic development, it says, and they will flourish.

After a one-year study, the independent regional policy commission set up by Labour has just made recommendations intended to complement the party's plans for regional government by local strategies for growth. Central to its proposals, which Labour will now consider, is a new framework intended to devolve to local level decisions governing the present £1bn annual spend on economic regeneration.

A strategy based on devolved, regional government and local responsibility for economic growth will, says Labour, promise a future in which issues such as job creation and the promotion of investment and training will be undertaken most effectively at grass-roots level.

Like the government, Labour also talks of partnership with private industry, though tensions have arisen at the top of the party over devising a framework for collaboration on capital projects between local councils and the private sector.

With a general election on the way, contestants of every political colour are about to claim they can help the regions win. Business, above all, will want to be sure promises of more constructive support do not degenerate into counter-productive intervention.

Science and research • By Clive Cookson

# Flow of accolades dries up

British scientists still command global respect, but they are winning fewer prizes

The Nobel Prize announcements used to be an annual ritual of self-congratulation for British science. For four decades after the second world war, the UK won science prizes at an average rate of about one per year, and by 1955 it had built up an outstanding record of Nobel achievement, second only to the far larger US.

Throughout the Thatcher years, science ministers used to quote the Nobel record as a defence against charges that government spending cuts were damaging research - to the irritation of critics who pointed out that the prizes were frequently awarded for work done several years or even decades previously.

But the flow dried up suddenly in the mid-1980s. Since Sir James Black won the medicine prize in 1988 for his drug discoveries, Britain has gained no new Nobel laureates in science. And now the critics are beginning to throw the Nobel figures back at this government.

Nobel prizes may be very vis-

ible and easy to count, but they are, of course, far from being a perfect indicator of the health of a nation's science. Output of scientific papers and patents is a more immediate and more comprehensive indicator, but much harder to assess.

The US-based Institute for Scientific Information specialises in assessing the international impact of research through "citation analysis" - the number of times scientific papers are cited by other researchers. This gives a more reassuring picture of the health of science in the UK.

Both the quality and quantity of Britain's basic research output have held up remarkably well over the past 15 years, according to the institute's analysis, even though the country's spending on science has failed to keep up with its international competitors. (The UK is the only advanced industrial nation that devotes a smaller proportion of gross domestic product to research and development now than it did in 1981.)

Comparing the performance of different scientific fields, there is little evidence of a decline in physics and engineering research in relation to chemistry and the life sciences, at the university level. In industry, however, companies

based on chemistry and biology - above all, the pharmaceutical companies - have flourished on the world stage, while those based on physics and engineering have generally withered.

Indeed, pharmaceuticals is the only science-based industry in which the UK still has a clutch of world-class competitors (Glaxo Wellcome, Smith-Kline Beecham and Zeneca).

The UK industrial performance in electronics has been especially disappointing. Britain retains excellent centres of academic research in semiconductor physics but they tend now to collaborate with non-UK companies. For example, each of the two groups carrying out cutting-edge research in "quantum electronics" at Cambridge University's famous Cavendish Laboratory is working with a Japanese company - one with Hitachi, the other with Toshiba.

Technology occasionally catches the British political imagination. Although Harold Wilson's "white heat" message of the early 1960s remains the best example so far, there are signs that the information revolution will be an issue in the coming general election campaign. Among other things, the rival parties are competing with proposals to connect all schools to the Internet.

The health of basic science, as opposed to technology, never has been and never will be a big political issue. But the grassroots scientists' lobby group, Save British Science, founded 10 years ago in an outraged reaction to Thatcherite cuts and still going strong - will make sure that the issue is not ignored altogether.

In contrast to pharmaceuticals, the UK industrial performance in electronics has been especially disappointing. Britain retains excellent centres of academic research in semiconductor physics but they tend now to collaborate with non-UK companies. For example, each of the two groups carrying out cutting-edge research in "quantum electronics" at Cambridge University's famous Cavendish Laboratory is working with a Japanese company - one with Hitachi, the other with Toshiba.

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Professor Denis Noble, the Oxford University physiologist who chairs the SBS policy group, says he sees little disagreement between the three main parties on the important issues of science policy but adds that "there is a growing gap between rhetoric and action".

"The rhetoric has changed," says Dr Matthew Freeman, a researcher at the Medical Research Council's Laboratory of Molecular Biology in Cambridge. "Ten years ago, politicians like Sir Keith Joseph were saying that the government had no business funding science at all. That would not be acceptable today."

At the same time, however, the shortfall in funding the science base has become worse. "What was a small problem to solve 10 years ago has grown into a major structural deficit," Professor Noble says.

Whatever happens over the next few years, the built-in strengths of British science will ensure that it continues to make an impact well beyond its contribution to the world's research budget - currently about 5 per cent.

Britain can certainly expect more Nobel prizewinners in the coming years but the celebrations are unlikely ever again to be an annual ritual, as they are in the US.

The most popular target for criticism is lack of innovation

well-beeled Wiltshire or east Sussex.

When skills shortages become a pressing problem for Newcastle industrialists and when the government redraws its grant aid map to include that part of south-east England closest to the continent, the old "north-south divide" simplicities can no longer apply.

There is also evidence that the gap between the richest and poorest parts of Britain is smaller than it has been for 20 years. At the height of the economic boom in the late 1980s disposable income in the south-east was more than 14 per cent above the national average. The figure is now down to less than 10 per cent and falling.

Regional disparities in unemployment widened during the 1980s but closed during the recession of the early 1990s and have remained narrow. The gap between the highest and lowest rates of regional unemployment in Britain - 4 per cent - is now only half the level recorded a decade ago.

Experience suggests, however, that as soon as one regional disparity is eliminated, another opens up. The real question is whether any sustainable improvement is being achieved in redressing longstanding economic imbalances in Britain's geography.

Some economists believe that economic convergence will continue steadily. The rising mobility of service industries may be one reason, suggesting that wide economic disparities are less likely.

Communications • By Charles Batchelor

# Mixed signals delay progress

Improvements to communications links require more coherent planning goals

Historical connections and a favourable position in the world's time zones have given Britain a pre-eminent position on the world airmap. The opening of the Channel tunnel in 1994, meanwhile, has linked the country's rail network with continental Europe.

For a small and crowded island, efficient communications are essential both to stay in touch with the outside world and to maintain the quality of life at home. Yet traditionally transport has been regarded as dull and technical and not a subject from which political careers are made.

This has begun to change in recent years, however, as companies such as the National Freight Corporation, Associated British Ports and the British Airports Authority have been privatised.

But it is the privatisation of British Rail that has finally pushed transport near the top of the political agenda. Unprecedented cuts in the roads building programme have also contributed to an increasingly heated discussion of the direction of transport planning.

Proposals for a fifth terminal at London Heathrow, Europe's busiest airport, provide a handy microcosm of the wider debate, pitting environmentalists and local residents against commercial pressures for expansion.

The arguments for and against a fifth terminal are

being played out in a public inquiry now half-way through its expected two-year term. BAA, the airports group, says that a fifth terminal is needed to increase capacity at the airport from 82m passengers a year to 80m.

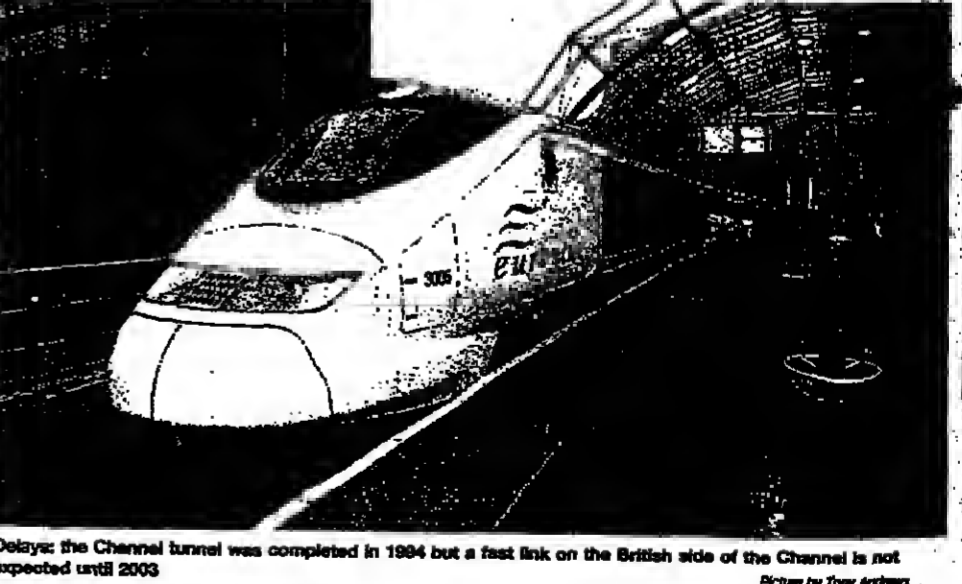
Expanding airport capacity in the crowded south-east of England has been an issue for several decades - solutions proposed in the past have included an airport on the mud-flats of the Thames estuary - and remains a constant balancing act for the planning authorities.

Similar problems have contributed to delays in the construction of a high-speed rail link between the Channel tunnel and central London. The tunnel itself was completed in 1994 but a fast link on the British side of the Channel is not expected until 2003. The French, in contrast, completed a rail line to Paris in 1993.

The British link was held up by the lack of a co-ordinated plan for a tunnel and high speed link, and political pressure to avoid building it through sensitive constituencies. On the French side, the line went through thinly populated countryside in a part of France desperate for economic regeneration.

Earlier this year, however, the £3bn contract to build the link was awarded to a private consortium. Detailed plans are now being finalised and, parliamentary approval permitting, construction will begin in 1997.

The tunnel is already attracting passengers away from the airlines. Rail freight shipments, previously uneconomic because of the small distances involved in the UK, have now



Delays: The Channel tunnel was completed in 1994 but a fast link on the British side of the Channel is not expected until 2003. Pictures by Tony Jackson

become viable for manufacturers moving goods to Spain, Italy and Germany.

Handing over responsibility for building the 88-mile Channel tunnel rail link to a private consortium is only one aspect of the privatisation of railways. The flotation of Railtrack, the new owner of British Rail's track, signalling and stations, in May marked a crucial stage in the disposal of rail assets.

The sale of the remaining passenger train operating franchises will take place over the next year or so, completing the break-up of BR into more than 80 separate companies. Although the quality of services will remain closely regulated and the industry will still be dependent on substantial government subsidies, future rail developments will be driven by commercial require-

ments.

Selling off the railways has been one of the most controversial and complex of privatisations. But its supporters believe it will revitalise rail travel. The government has displayed a dogged determination to push ahead with the sale of the railways at a time when transport policy in other areas has been marked by indecision.

The launch by the government in December 1994 of "a great transport debate" awakened hopes that its traditional commitment to road building and the private car would be replaced by a more balanced policy. But lobbyists from all sides - business groups, environmentalists and motoring organisations - have expressed disappointment with the outcome, a discussion document or green paper entitled Trans-

port: The Way Forward, published in April.

This restated the problems and proposed involving local authorities more closely in transport planning but provided no far-sighted strategy. It also avoided setting targets by which the success of policy could be measured.

The British approach to transport planning remains fragmented. Individual projects such as Heathrow's Terminal 5 and the Channel tunnel rail link may prove successful - attracting private finance - though the rail link requires an unexpectedly large injection of public money. But in the longer term, improving the quality of communications links, while reducing congestion and pollution, is likely to prove increasingly difficult without more coherent planning goals.



# UK CONSTRUCTION RESEARCH

## The gradual move back into the future

Building is very different from mass production and customers are conservative about new designs, writes Andrew Taylor

Construction is a very conservative industry. Innovation in design, materials and production techniques is pedestrian by comparison with most manufacturing sectors.

The way in which cars look, perform and are produced, for example, has changed dramatically over several decades. The designs and performance of many household consumer goods have altered significantly too.

The buildings which the consumers inhabit, by comparison, have changed much less. Building materials and construction techniques have been slow to change.

Construction companies and manufacturers have been criticised for failing to invest sufficiently in research to keep pace with the changing demands of a modern world.

Critics say the need to develop new products and techniques is likely to become increasingly important as consumers and governments become more concerned about the need to conserve energy and protect the environment.

Figures reported elsewhere in this survey reveal the low level of industry and government spending on construction research, although efforts are being made to improve this.

The environment department next month is expected to announce that £250m was spent on construction research in 1994. This represents less than half a per cent of the £50bn spent on construction output in Great Britain that year.

Private companies are estimated to have contributed 60 per cent of construction

research spending in 1994, the bulk from materials and components manufacturers.

The environment department figures exclude money spent on problem solving on individual projects. Nonetheless, they provide a good guide to the low level of investment by many companies.

The car industry, by comparison, spends roughly 5-7 per cent of turnover on research. The chemical industry, excluding pharmaceuticals, invests 3-5 per cent.

The reasons for the proportionately lower spending by the construction companies reflect several factors, not least the low profitability of the industry in recent years.

The fragmented nature of construction means that, even in good years, there are few large groups with resources available to fund sizeable research budgets on their own. Few have the incentive to pursue research when they have no overall control over the design and construction of buildings.

Building, also, is very different from mass production. It involves a much higher degree of risk, conducted in the open air and in varying ground conditions. Many customers are conservative and reluctant to accept innovative designs.

One of the biggest changes in the industry over the past decade has been the switch to prefabrication of many components. Steel beams, pre-cast concrete sections, even self-contained lavatory "pods", are manufactured in factory conditions and delivered to site ready to be installed.

There are also some grounds for optimism. Taywood Engineering, part of Taylor Woodrow construction group, and one of the largest private sector construction research operations, says customers are becoming more innovative.

Mr Roger Blundell, director of research at Taywood says: "Customers like BAA, the airports authority, responsible for

a continuous building programme have become much more concerned about quality and full life cost of a building rather than simply opting for the lowest capital bid on each individual project.

"The environment department has launched joint campaigns with the industry to help companies like ours win a greater share of European Community grants, under initiatives like the Esprit Programme. The department is also helping industry forge closer contacts with academic organisations so that limited research budgets can be better focused for commercial ends."

Taywood Engineering receives about £750,000 a year from its parent group to fund research which it is able to use "as a lever" to lift its annual spending to about £5m backed by the EU and other grants. It has spent about £1m on developing IT systems to improve computer-aided design using three dimensional images.

The computer model traces the entire building programme from initial design, through all the component phases, to completion enabling co-ordinators and architects to test solutions before they are attempted on the construction site.

Other research, currently being pursued by the likes of Taywood and consulting engineers Maunsell, includes the development of plastic-based materials to replace steel as a reinforcement in concrete.

One of the most exciting areas of research into so-called Intelligent Buildings has been prompted by the electronics revolution. Sophisticated control systems enable occupiers to determine temperature and lighting in individual rooms taking maximum benefit from natural sunlight, even automatically opening windows.

At the heart of British construction research efforts is the 75-year-old, government-controlled Building Research Establishment (BRE) which is shortly to be privatised. In



St Albans Abbey: a colour meter is used on 14th century wall paintings to test for fading. This will provide a reference for conservation in a BRE project starting next month. *Photo: BRE*

Design: by David Lawson

## Blowing both hot and cold

In recent years, the focus has changed from pure research to practical application

The fund manager got up to close a window behind his desk. An unseasonably warm spring afternoon had removed jackets, loosened ties and raised tempers. But traffic noise and that sweeping into the office made conversation almost impossible. "You can see now why we demand air-conditioning," he said.

This dilemma has returned to haunt the construction industry as it recovers from recession. Buildings are beginning to rise again, and with the bricks and mortar comes the problem of how to balance the

demands of creature comforts, running costs and new environmental standards.

When tower cranes last walked across city centres there was little debate. People like our sweaty fund manager who paid for development demanded maximum comfort for potential tenants. That meant air-conditioning, a notoriously energy-intensive solution. But when building ground to a halt, research continued into alternatives. "One advantage of the recession is that it gave us more time to study what we were designing," says Mr Tim Evans an associate with architect Shepard Robson. Those investigations are now being fed into new designs.

Several landmark schemes have emerged even during this quiet period. The Ionica build-

ing, developed for the telecommunications company by St John's College, Cambridge, on its nearby business park, has become a totem. This uses existing technology to innovative ways to improve what is now called "staff comfort" rather than simply energy costs.

A good deal of research is also geared to monitoring whether, and how well, these energy-saving ideas work. "It takes hard evidence to fight for changes in the way we construct buildings," according to one of the designers, Mr Tim Battie.

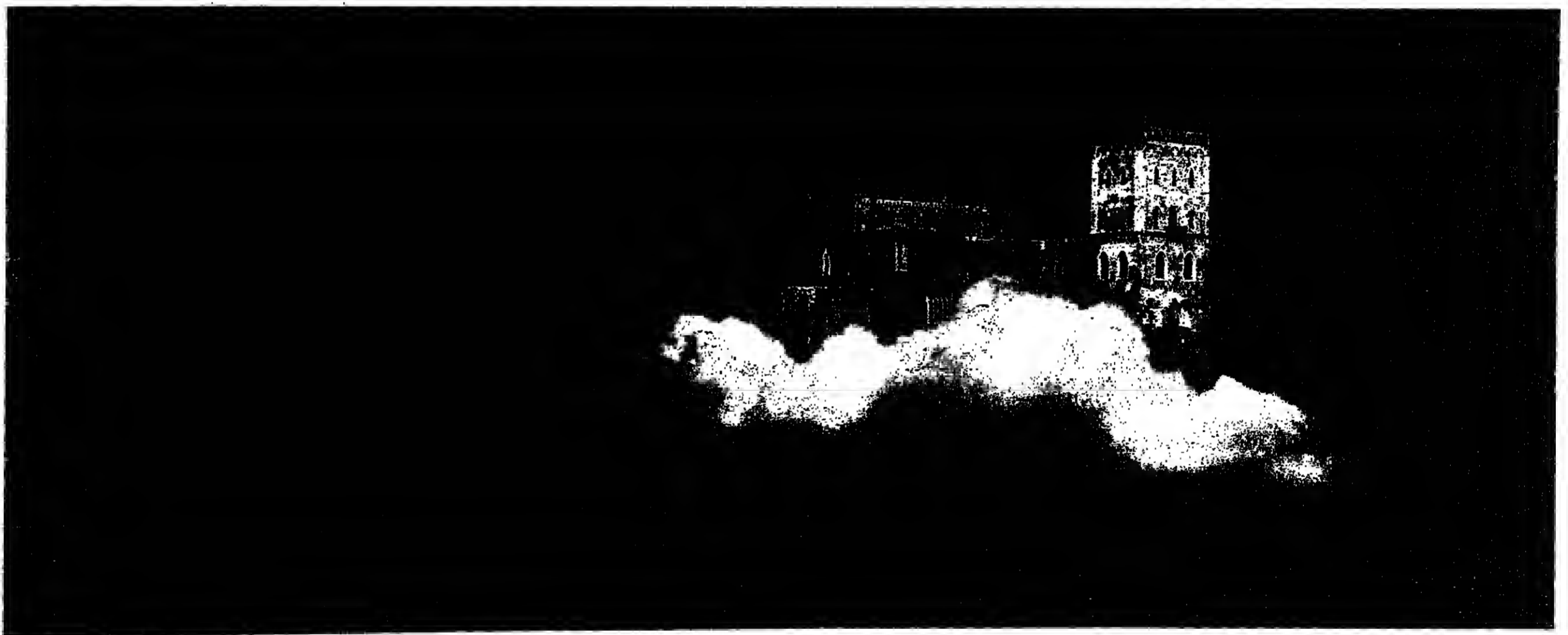
He has watched the focus move from pure research into practical application over the last few years with some satisfaction, after his firm, Rybka Battie, played a big part in pushing forward the argu-

ments for more energy-efficient, user-friendly buildings. Several current developments could be crucial to further advances.

The Building Research Establishment (BRE) has created its own test bed for the industry by constructing a complete office block at its Watford headquarters. The three-storey building is giving researchers chance to work on a live project right on their doorstep, according to BRE project manager Mr Mike Cliff.

It includes innovations such as natural ventilation via computer-controlled opening windows and solar-powered stacks. But a particular advance is the wave-shaped floor slab. This increases the concrete surface area, and thus the thermal

Continued on Page 11



## True innovation moves us closer to performing the impossible.

When you employ Taylor Woodrow, even your castles in the air can become a reality.

Why? Because we are unique in UK construction with our commitment in R & D being second to none (not our words, but those of the DTI). But it's not only our belief in technology that makes us different, it's the way we apply technology that is the key factor. At Taylor Woodrow we call this the courage to be innovative.

However this can only occur, if everybody welcomes change and establishes an open culture, that promotes the application of technology.

When this interaction occurs, major benefits follow. We know, because we experience such interaction with our clients.

But we're not only committed to R & D. We are also committed to playing a major role in the UK and Europe, in seeking R & D funding. According to Brussels sur-

consistent success is embarrassing.

'OK', we hear you say, 'So you're successful in creating the right environment for R & D and attracting funding, but give us a few concrete examples of where this innovation has worked'.

Well luckily enough, the first three are in concrete technology. Number one is the Harding Gravity Base Tank in the North Sea for BP. A fine example of an ingenious solution leading to a real benefit. An innovative design combined with lightweight concrete, gaining a thirty per cent reduction in cost over BP's original design (Concrete floating on water. Impossible? Well you'd have thought so).

Number two is in Kuala Lumpur, where because of our comprehensive packaging of technical and financial engineering, we have initiated and developed the first successful fully privatised Light Rail Transit System. Here the

technical innovation was to use pre-cast concrete cantilevers for the railway viaducts, that could be placed in position using an overhead gantry, thus overcoming the need for cranes, which would have created unacceptable congestion.

Then thirdly, there's the unique concrete lining design for the London Ring main. Comprehensively tested in our laboratories, it enabled Thames Water to achieve a world wide record in tunnelling.

From water to wind. In 1984 we unlocked EU funding, to carry out research into wind turbines. Twelve years and £16 million research funds later, we are designing turbines right across the world.

At Thetford it will be a slightly different energy story. Following the construction of a full scale test rig, we are within two feathers of successfully building a Waste to Energy plant, fuelled by chicken litter.

The Albert Hall is some where else that sings our

praises. Our project modelling convinced them we were the right people to carry out a highly sensitive retrofit.

Our final example is Cranfield University, where extensive research at design stage led to a 24% reduction in construction time and meant their Library of the Future opened on time and not some time in the future.

Now, all these successes must make good reading. Especially as none of them border on the impossible.

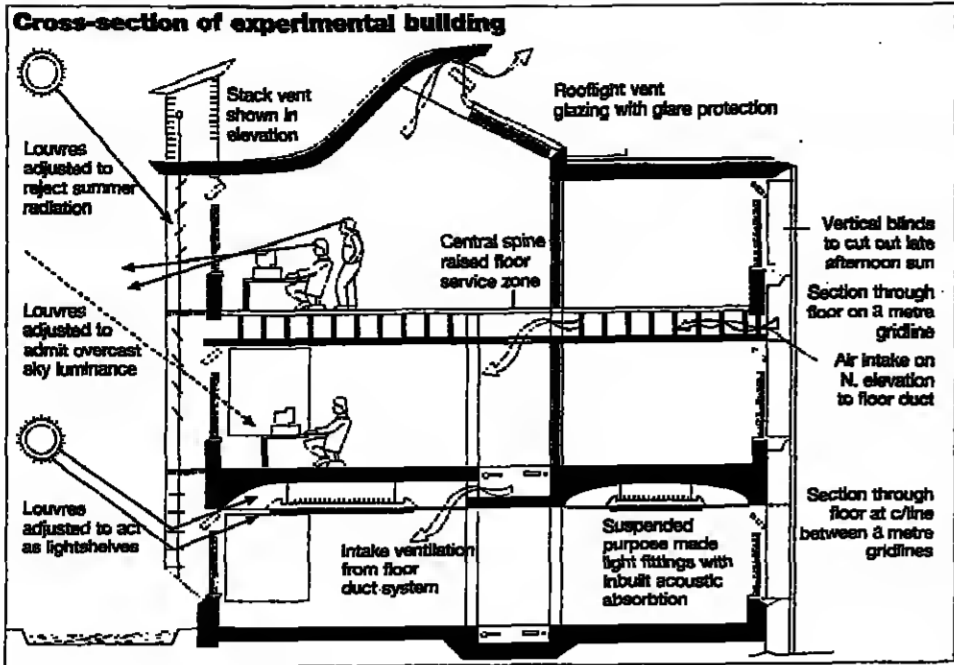
If you want to see how we could perform for you, contact the person below. They at least you would be moving closer to benefiting from true innovation.

Nigel Marks  
Taylor Woodrow Construction Ltd.  
Tel: +44-81-575 4874  
Fax: +44-81-575 4701  
E-Mail: nigel.marks@taywood.co.uk





II UK CONSTRUCTION RESEARCH



Blowing hot and cold

Continued from Page 1  
 mass. Fresh air is brought in to pass through the channels, avoiding problems with blockage by partitioning. In summer, the night-cooled slab reduces warm air temperatures while in winter, the flow can be warmed by underfloor heated water pipes.  
 This, along with other test systems such as low-energy lighting and external louvers to reflect sunlight aim to cut energy consumption by 30 per cent when the building is occupied later this year.  
 Those occupants will be as vital as the strain gauges and thermometers. They will provide interactive feedback on areas such as quality of light and comfort levels which researchers cannot determine from instruments. "One of the most crucial areas of research today is defining comfort," says Mr Battle. "If we can move to a looser fit, then a host of changes can be made." The Building Services Research and Information Association is co-ordinating various projects aimed at this goal, while the British Council for Offices has issued guidelines based on research into occupier demands.  
 The industry will be keeping a close watch on findings by the University of Westminster Research in Building Group, which has won a £30,000 EC grant to monitor the BRE building.  
 Meanwhile, another piece of

living research is going on in the heart of the City. The Helicon, a glazed office block rising over Finsbury Pavement, is important because it is a speculative development. Owner-occupiers willing to pay for new technology have set the pace for change but developers such as fund managers need to be convinced if the research is to gain wider application. If the Helicon, backed by London and Manchester Assurance, proves a commercial success, it will influence future schemes.  
 The £30m building programme is the culmination of several strands of research brought together by architects Sheppard Robson and environmental engineers Ove Arup. Most obvious are the louvre blinds, designed to control solar gain. "This is what is termed an active facade," says Mr Tim Evans, of Sheppard Robson, the architects. "It responds to the environment rather than just ameliorating it as a passive facade would." In other words, the metal slats open and close in response to temperature and sunlight, sealing or opening a void between the office windows and an outer glazed skin. The combination of shading and ventilation of this void is intended to cut solar gain by about a third.  
 The technology was not based just on theoretical efficiency targets. "We do a great deal of research into what occupiers want from their

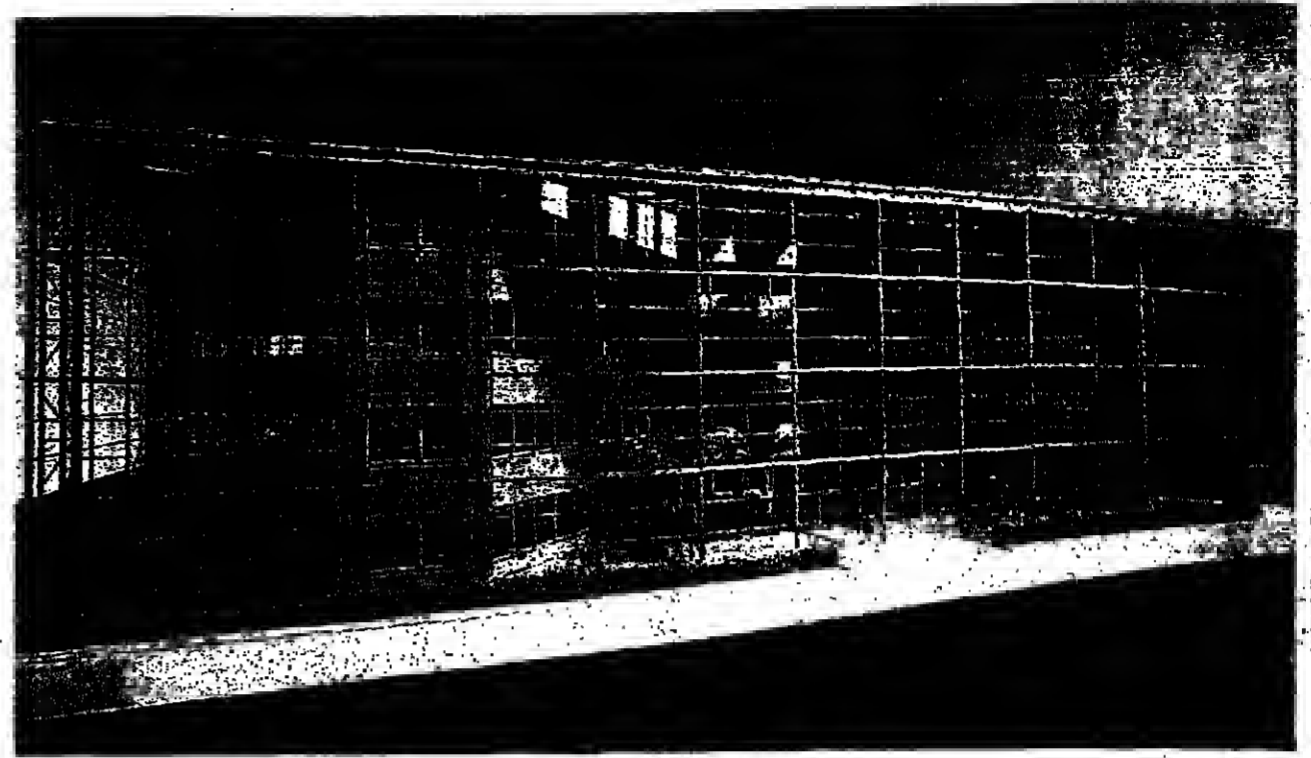
workspace," says Mr Evans. "They like to feel part of the outside world, so we aimed for transparency." But occupiers are also increasingly demanding lower running costs. Research by property consultants Jones Lang Wootton shows that energy makes up more than a fifth of service charges for air-conditioned blocks. Together with heating and maintenance, this can reach more than £2 a sq ft, according to JLV's annual service charges report.  
 Other innovations include a low-energy system called chilled beams. This is fairly old technology but rarely used in the UK. Arup did extensive research via its international offices into examples across Europe, modifying the system to suit the Helicon. It is now being considered for a wide range of other buildings.  
 Another landmark scheme by Arup is the £7m Loyds Registry of Shipping on Fenchurch Street, managed by Richard Ellis and designed by Sir Richard Rogers. This also involved detailed studies of climate, air quality and occupier needs. This resulted in a sealed-window system of air-conditioning, but it is significant that the designs allow for changes such as traffic restriction. Researchers have produced an optimistic view that our sweaty fund manager will one day be able to open his window without being deafened by noise.

The intelligent building: by David Lawson

The art of gauging the right IQ

Research straddles building services and the way occupiers carry out their businesses

Intelligence and technology are often treated as synonymous in construction research, but this is a false image. An "intelligent building" will often use high technology but its IQ does not automatically rise by adding more electronics. Intelligence is gauged according to how well a structure satisfies the needs of its occupiers, according to DEGW, the designers and space planners. The firm has even created an IQ rating system based on the handling of three management areas - the tenants' business, the building and the interior spaces.



Stockley Park: in a reversal of principles, it is laid out in a cross and wrapped in a giant conservatory

This stems from a European-wide study with Teknibank published in 1992. Now the research initiative is being carried further afield. With Ove Arup and Northcroft, DEGW has been studying almost 20 buildings in south-east Asia and sponsors are being sought for similar research in Latin America.  
 This testing leans heavily on measures such as whether an occupier's activities match the technology. In other words, changing the tenant could turn out to be as much an option as raising the building's specifications.

Research therefore straddles the two areas of building services and the way occupiers carry out their businesses. The truly intelligent building is mostly a myth, but a lot of people are working hard towards achieving premises which increase productivity for the occupants while minimising impact on the environment, says Mr Mike Warner, a senior partner with property consultants Richard Ellis.  
 He, for instance, is managing the creation of a new headquarters for Lloyd's Register of Shipping in the City, using research into leading-edge technology.

One of the most radical changes in modern building is not in the high-powered heart of London, however, but on the Stockley Business Park near Heathrow. Here Arup Associates have drawn on extensive research in Germany to create an entirely new idea about how to satisfy complex and

conflicting demands in modern buildings.

Those providing funds demand air-conditioning to ensure comfort in all weathers but occupiers want low running costs, according to Mr James Burland of Arup. Staff like the idea of controlling personal conditions, such as by opening windows and maintaining contact with the outside world. Deep, square blocks with internal atriums - giant light wells - have solved some of these problems for the last 30 years, but Arup have reversed this principle.

Instead of piercing the 92,000 sq ft block, it is laid out in a cross and wrapped in a giant conservatory. This "reinterprets the traditional wall," say the designers. The external glass facades keep out the weather, leaving internal ones to act as sunshades. Staff are close to light and can open windows into the conservatories without disturbing internal climate control.

The biggest problem faced by designers lies not in new buildings, however, but old ones. Occupiers are no longer interested in a vast stock of offices which are rapidly becoming obsolete. In central London alone, around a tenth of the stock is empty and three-quarter

of this will struggle to find tenants because of low specifications. Even buildings put up 10 years ago are often unsuitable to modern office technology. Many will be demolished but researchers point out that this will be a huge waste of resources.

A multi-disciplinary team drawn from property consultants Knight Frank, architects Sheppard Robson, cost consultants Gardiner & Theobald and environmental specialists Rybka Battie, has been researching refurbishment as a solution.

A detailed study was made of a 30-year-old City office block called Walker House to show the potential. Expansion outwards or upwards of the 111,000 sq ft building was ruled out by lease and planning restrictions. The floor-to-floor heights are also less than 10ft, making the task of threading in services such as cabling difficult. But a variety of innovations in wiring, ventilation and other services would restore demand and triple net values to £35 a sq ft.

Listed buildings are the biggest problem, England alone has more than 500,000 and they can face almost impossible restrictions. Technical solutions investigated by DEGW

and Lucent Technologies in a recent research project include structured cabling, enabling offices to handle "churn" rates under which up to 60 per cent of desks are moved around each year. The research also provided "adaptation" guidelines, including measures such as impact of particular solutions on a building's appearance.

Again, any structural changes should be linked to how occupiers use offices. DEGW has been involved in an 18-month study with the Building Research Establishment called New Environments for Working which has looked at the potential impact of new technology and changes such as home-working. These will have an important impact on offices geared to 9-5 working.

As part of the study, DEGW developed a cost model with Procord, the facilities management consultant, for different kinds of work, matching types of business with types of building. These basically boil down to four classes of activity, labelled the den, the club, the hive and the cell, depending on how staff interact and how much autonomy each has. This sort of categorisation helps determine whether users are

matched to the premises - in other words, how intelligent the property is.

In historic buildings, for instance, DEGW and Lucent found that terraced houses were most suitable for professionals such as solicitors, which worked in club and cell structures. Warehouses, on the other hand, have the space to take on a much wider range of work styles, including open plan and hot-desking.

Technology can also be matched to premises. The "cordless" office, based on mobile phones and wireless computers, is suited to buildings where the interiors cannot be hacked around.

Old industrial and commercial premises, on the other hand, often have planning restrictions imposed only on the outside, and are more suited to fitting of structured cabling, says the report. This matching of structure, business activities and technology is now seen as a far more important focus of research than simply inventing and installing new widgets. As one designer says: "The computer on someone's desk is, in fact, less intelligent in building terms than a catch next to the user's elbow enabling them to open the window."

Construction equipment: by David Traheme

Britain as a centre of quality

There is concern about the level of spending on research and development

When Daewoo, the South Korean industrial giant, decided to expand into the European construction machinery market with a range of tracked excavators in the 1980s, the contract to "Europeanise" the Korean-built earthmovers was scooped by a small team of design engineers in south Wales.  
 The group had previously worked for Hymac - for many years one of the UK's best known excavator manufacturers - but set up on their own when the company changed

hands. Ironically, Daewoo is now well established in Europe. It has a factory in Belgium and is ranked number five in the UK with a market share close to 10 per cent.  
 Hymac, by contrast, struggled under a succession of owners - including Brown Group International, the privately-owned machinery group which collapsed in 1990 - only to cease production some three years ago when the current owners, a privately-owned business in Northern Ireland, closed Hymac's small assembly plant in the Midlands.  
 Although production may one day be revived, possibly in south America, Hymac is unlikely to be more than a small supplier to niche markets.  
 The demise of Hymac compared with Daewoo's experi-

ence illustrates not only the pressures which can crush a manufacturer but also the quality of the UK's research and design base.  
 When Komatsu, the Japanese-based international construction machinery manufacturer, for example, opted to set up its first research and design centre outside Japan, the department was established at the group's excavator factory in Birtley, Durham.  
 Hymac was dogged by lack of investment and failed to become an international participant which limited sales potential and prevented the company from developing into a volume producer. Both factors are important but aggressive manufacturers increasingly are being pushed not only to broaden the range of equipment they offer but also to shorten the time it takes to bring products to market.  
 Mr Pat Dooley, commercial director of Powerscreen International, agrees. The quoted Northern Ireland-based company makes crushing and screening equipment for quarries, mines and demolition sites. In 1991, it acquired Matbro, a small Gloucestershire-based manufacturer of telescopic handlers.

Powerscreen has also reshaped the company into a volume supplier using its financial muscle and aggressive research and development techniques. This is a recipe which has made many in the industry sit up and take notice.  
 "When we acquired Matbro, it was a one-product company selling a telescopic handler into agriculture," says Mr Dooley. Today, the company has five products and recently launched a machine tailor-made for the construction industry, a market which generally requires higher lift specifications.  
 Turnover, about £7.5m at the time of the takeover, surged to £63m in 1995-96 while exports have increased from 2 per cent to 41 per cent of sales. The company has also signed a prestigious bagging arrangement with John Deere, the US machinery manufacturer, which now sells two models under its own name.  
 Matbro spends about 3 per cent of turnover on research and development - the construction equipment sector

averages between 3-6 per cent says Mr David Phillips, managing director of Off-Highway Research - and has adopted what Mr Dooley describes as a "basic" approach to engineering. "A good engineer is a good GP [general practitioner] but pulls in specialists along the way," he says. Mr Dooley believes Powerscreen's engineers take a "fresh and interesting approach" to their work. He cites the time Matbro was developing a small telescopic handler aimed at the cheaper end of the agriculture market. "Our R&D engineers literally lived on a farm to fully understand the needs of the farmer," he says.

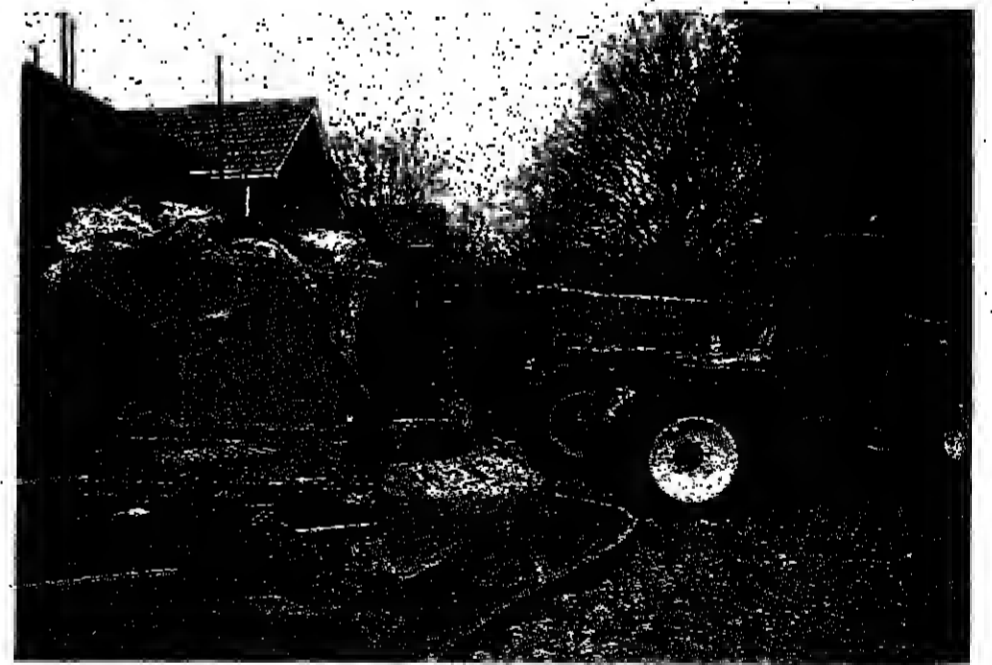
The company has tripled the size of its research department since 1991 but where possible it avoids poaching staff from working on a project at the moment which involves electronics interfacing with hydraulics," he says.  
 JCB has also forged links with the Fluid Power Centre at the University of Bath and sits on its industrial advisory group. Professor Cliff Burrows, who has headed the centre for the last nine years, believes firmly in technology transfer between industry and the academic world. "Our research must come from the concerns of industry," he says.

His concerns, however, include the level of spending on research and development. A few years ago, 500 people a year from industry attended the centre's modular courses. More recently the numbers have halved. Like Matbro, JCB has also been pushing to reduce the time it takes to develop new products.  
 "Over the last five years, we have reduced average lead times from between 36-48 months to about 18 months," says Mr Pendlebury.

The company makes a diverse range of equipment but decided a few years ago to form an alliance with Sumitomo, an established Japanese excavator manufacturer, rather than develop a modern range itself.  
 This JCB-SUM joint venture, now makes excavators in the UK where it is market leader. "The resources it would have taken to design our own range would have meant taking our eye off the ball," he says.

The broad range of machinery made by JCB enables the company to take advantage of cross fertilisation - grafting ideas from one product range onto another. The four-wheel-steer arrangement used on the company's backhoe loader, for example, was adopted from its telescopic handlers.  
 JCB has banished the old style practice of designing, prototyping and testing products before releasing details to production teams in favour of simultaneous engineering. "Every functional group including manufacturing, purchase and cost estimation are involved early," says Mr Pendlebury.

This approach enables JCB to make tooling sooner and give component suppliers more notice.  
 But the method does involve



Matbro TS 280: in developing the telescopic handler, engineers lived on a farm to understand special needs




Daewoo: the South Korean company decided to expand into the European construction market

risks. For example, if a design has to be changed significantly as testing progresses, the tooling - already made under the new schedule - may have to be modified or even thrown away.  
 JCB spends 4-5 per cent of turnover on research and development, depending on the type of project, but so far has steered clear of innovative technology like virtual reality. "We've thought about it but I think it's a bit of a gimmick. There are better things for us," says Mr Pendlebury.  
 The company has made a significant investment in data acquisition equipment which helps compress 10 years of a

machine's life into six months. "We will soon be able to move from measuring 21 points on a machine to 250," says Mr Pendlebury, who points out that this can take a week off the design cycle for one model.  
 However, only so much can be done in the test chamber. When a new machine is being developed or an existing model, upgraded customer feedback is essential. "We have regular interface meetings with customers and closely monitor warranty and parts data," says Mr Pendlebury.  
 One recent customer survey in the US identified a need to change the seat on a machine

prototype. Construction machinery operators in the US are apparently on average heavier than their European counterparts.

A similar situation arose a few years ago when a range of US-built skidsteer loaders were launched in the UK. It soon became clear that changes had to be made to the seat belts to take account of the generally slimmer UK operators. Whether years of recession in the UK have taken their toll on construction workers' waistbands remains to be seen. If the industry's fortunes change it could be back to the drawing board.



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# IV UK CONSTRUCTION RESEARCH

Safety by David Taylor

## Fire - the vital area of research

Modern methods are starting to unlock the secrets of this elusive and destructive element

In April this year, a ball of fire swept through Düsseldorf's airport terminal building, destroying nearly half of it and killing 16 people. In the outcry that followed, German state prosecutors pointed the finger at a maintenance company and its subcontractor.

The cause of the fire was quickly identified. But what is more shocking than the alleged negligence of the welders who sparked the blaze, is that the chain of events which followed, culminating in the deaths and injuries in the arrivals hall, had been accurately predicted by scientists in the UK.

"It appears that sparks ignited some cable insulation and that smoke and fumes entered the air-conditioning system and was driven down to floor level. We showed two or three years ago that air-conditioning will drive smoke down to floor level if it is left on after a fire has started," says Mr Peter Johnson, fire safety engineer with London-based consultants Ove Arup.

Fire is probably the most

important area of safety research in the construction industry today. Several recent fires - including those at the Sun Valley food processing factory in which two firefighters died and more recently the supermarket fire near Bristol which killed the first British woman firefighter to die on duty - have focused attention on the problem.

At Düsseldorf, nearly all the deaths and injuries were caused by inhalation of toxic fumes. If the knowledge gained by Arup's research had been available to the designers of the airport, systems could have been provided which might have saved lives.

But fire is also at the top of the research agenda because modern methods are beginning to unlock some of the secrets of this most elusive and destructive element. Mr Johnson and his colleagues at Ove Arup had studied several hypothetical fires of the type that swept through Düsseldorf airport, using a technique known as computational fluid dynamic (CFD) analysis.

"CFD enables us to work out how a fire is likely to spread within large enclosed spaces and in complicated spaces," says Mr Johnson. "Computer modelling has made a tremendous difference, although the

skill of the analyst using the tool is very important."

Mr Johnson says that the arrival of CFD has taken fire safety engineering on by leaps and bounds. "It allows us to move away from building codes based on prescriptive rules towards new ones based on performance requirements."

Fire safety engineering, although still developing, is already an established discipline. Its philosophy is simple: it is to reduce costs and

**The philosophy is to reduce costs and improve design efficiency**

improve efficiency of design while maintaining adequate, and appropriate, levels of safety. Current building codes require fire doors, sprinklers and similar measures, to be designed as failsafe methods of reducing the likelihood of fire being propagated in a building. Fire safety engineering allows such measures to be used only where they are actually needed - with resulting cost benefits.

The proven benefits of this

approach will culminate in the introduction, around the turn of the century, of new Euro-codes based on fire safety engineering principles to replace the current prescriptive ones.

CFD allows fire safety engineers to replicate a real fire inside a real building. But at the Building Research Establishment's large test facility - an eight-storey steel framed building erected inside the cavernous hangar at Cardington that used to house the R101 already - this is being done for real.

For the past two or three years, the Cardington facility has provided a unique opportunity to study building fires under real conditions. The tests themselves have ranged from very controlled fires on specific elements of the structure to a fire started in a real office, furnished especially for the purpose with desks, chairs, carpets, computers and all the other junk you would expect to find.

Tests like this provide an invaluable back-up to the computerised models, says Prof Heig Galvanessian of the BRE's Safety of Structures department. "There have been tremendous advances in analysis methods using computer modelling," says Prof Galvanessian, "but we need to check

these against real tests."

It will be two or three years before all the results from these tests are available. But progress so far has been sufficiently encouraging for the BRE to plan subsequent similar projects for timber-framed and concrete frame structures - funds permitting, of course. The Cardington project has provided a unique opportunity to study a real structure's response to fire - as well as other loads, stresses and strains.

Now, as this project reaches its conclusion, fire research will continue at a new £3m "burn hall" opened this month at BRE headquarters in Garston.

"Experiments here will follow more traditional lines than those at Cardington," says Mr Martin Ebbep, head of the fire special interest group at BRE. Among the projects researchers here will be carrying out are the study of smoke movement in open spaces; the effects of blast on different cladding materials and the combustion of insulation materials used for electrical cables - the source of the toxic fumes which killed so many at Düsseldorf.

David Taylor is features editor with Construction News

Environmental impacts by Elaine Knutt

## Energy's real costs

Research is often contradictory because guidance standards are lacking

Organisations investing in new buildings are increasingly aware that going green pays dividends - both in terms of public relations and reduced energy bills. But not all companies commissioning new buildings are aware that the finished scheme's reduced running costs and certificate of environmental friendliness do not tell the whole story. Divide a building into its component parts and examine the materials' history, and you enter a whole new debate.

One key issue is "embodied energy", a shorthand term covering the energy consumed in the production, manufacture, use and disposal of any construction material. To achieve maximum points for saving the planet, buildings should not only have higher insulation and lower appetites for energy, but contain materials that leave a minimal legacy of environmental damage. However, the problem is that these two concerns do not always coincide.

For example, the energy saved over a building's lifetime by installing double glazing units may have been bought at the price of the extra CO<sub>2</sub> released into the atmosphere during the manufacture of the PVC frame.

But if timber is used as a more environmentally acceptable alternative, what about the energy expended on transporting it into the UK - since 85 per cent of timber used in construction is non-indigenous - and what about the environmental cost associated with renewing the wooden frames long before the PVC equivalent would need replacement? "It's a very difficult area, full of contradictions and paradoxes," says Mr David Turrent, an architect and director of the Energy Conscious Design Partnership.

To date, the construction industry has paid more attention to the environmental impact of the finished building rather than its embodied energy content, a fact

reinforced by the industry's standard environmental rating system.

BREEAM, the voluntary environmental assessment method, administered by the DoE's Building Research Establishment and now widely taken up in the office sector, concentrates, in assessing impact on the environment, more on energy and water conservation, the avoidance of obviously hazardous materials and the use of recycled products than on the examination of the materials' supply chain.

But although embodied energy was once seen as unimportant compared to the energy a building consumed in its lifetime, it is now recognised that once a building undergoes a series of refits, the energy consumed by its materials can be environmentally significant.

According to Mr Lawrence Waterman, managing director of Aylesbury-based consultant Spool Environmental Management, clients and designers are only just getting to grips with these "material" issues.

"In the past few years, major companies have become good at making sound decisions on energy management in their buildings. But with the exception of tropical hardwoods like mahogany, very few people are looking at the cradle-to-grave impact of the materials," he says. "Environmental measures like moving away from air-conditioning in favour of natural ventilation have now become fairly mature. Hopefully, a similar maturity will develop in the selection of materials in the next five or six years."

For designers who do want to make informed choices on specifying materials on embodied energy criteria, research and guidance are often inconclusive and contradictory, because no standard assessment methods have been devised. Rival reports have estimated the energy embodied in steel at 16 gigajoules/tonne to 50 gigajoules/tonne, while timber figures have ranged from 0.5 to 7 gigajoules/tonne. "There's plenty of research from the various trade associations, but their findings tend to be drowned out by the noise of steel being ground," says Mr Waterman.

The organisation with the most advanced understanding of the area is probably the consultancy arm of quantity surveyor Davis Langdon and Everest, which has pulled together research from different sources into its own database.

Mr John Connaughton, a partner, believes that "broadly speaking, a consensus is possible" on calculating a building's embodied energy content, but he still sees little interest in the subject from the DoE and architects and little prospect of reliable guidelines in the near future.

In the meantime, Mr Connaughton believes that environmentally conscious designers ought to be reducing their use of energy-guzzling, CO<sub>2</sub>-emitting materials such as steel, aluminium and glass, and opting instead for brick and timber buildings with smaller-than-average glazed areas.

As for cement, its low-energy rating can be reduced further by using recycled concrete waste as the raw material, an environmental boon in the face of growing resistance to sand and gravel quarries. But if that concrete then has to be reinforced with steel rods, its embodied energy level shoots up and the environmental benefit is annulled.

One area where matters are clearer is the timber industry, where a certification scheme for timber for environmentally sustainable forests does exist and has been signed up to by around 40 British householders, contractors and DIY chains.

The scheme, from the Friends of the Earth-backed Forestry Stewardship Council, sets high standards for forestry management and tree replacement programmes and also assesses the energy impact along the supply chain before the resulting timber can be labelled as FSC-approved.

"The FSC logos are a very new initiative, but we're cautiously optimistic," said FOR campaigner Ms Sarah Tyack. However, the scheme has drawn criticism for setting such strict rules that demand for cannot be met and FSC-stamped timber will only be available at a price premium. Elaine Knutt is a senior reporter on Building magazine

## Righting wrongs

"Better reliability is the direction in which we're all now starting to move, and it's very much what we're working on with new methods of modular construction and off-site fabrication," says Mr Peter Head, director of engineering consultants Mammell of south London.

But safety research is not just about finding new methods and materials. It is also about correcting errors made in the past. Last month, the Highways Agency revealed details of how it intends to tackle the widespread deterioration of the concrete supports carrying the M4 motorway over Chiswick Flyover.

The problem is well understood. De-icing salts from the carriageway have penetrated the concrete structure below and started to attack the steel reinforcement within. The ensuing corrosion not only eats away the reinforcement, but causes the concrete to crack and flake.

The problem will take many millions of pounds to solve and up to 10 years to remedy but no one will know for sure until work by the Transport Research Laboratory is complete. Contractors will soon start work on the removal of one complete concrete crosshead beam which TRL scientists will

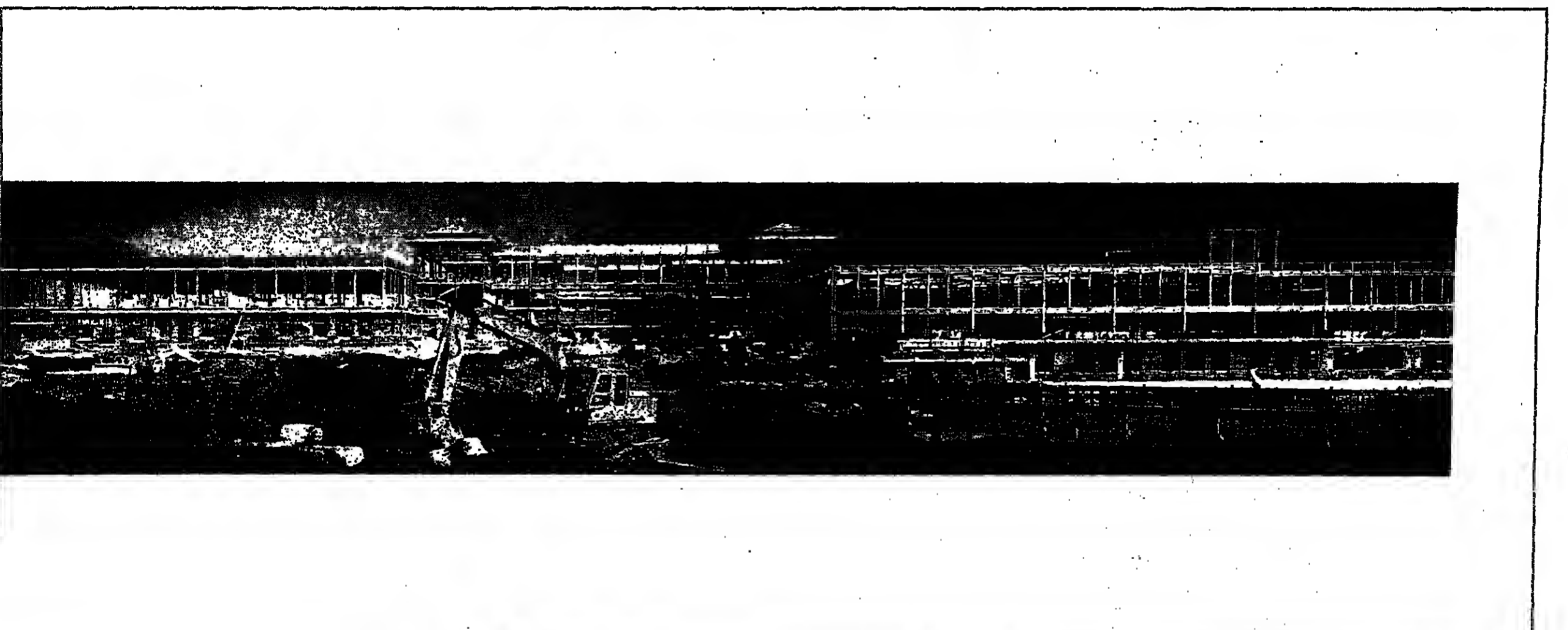
then subject to a battery of chemical, physical and ultrasound tests in their quest for a solution.

"There are huge concerns about structural safety," says Mr Head. "When people designed these concrete structures, they thought they'd last forever. Now we know they won't so we design in different ways. That's why, on the second Severn Bridge, all the prestressing tendons are external to the concrete envelope. When they start to deteriorate, they can be replaced without having to dismantle the whole structure."

David Taylor



Reaction to fire: a test on wall lining materials



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